

EU urges incentives for employers and jobless to tackle unemployment and 'dependency culture'

Call for social security systems reform

By Caroline Southey in Brussels

European Union social affairs ministers yesterday backed calls to reform social security systems that hinder job creation...

In the wake of the French truckers' dispute, the French government indicated yesterday it intended to make a fresh push to harmonise working conditions within the European Union...

about "social dumping", the term for competitive debasement of pay and work conditions, appears to have been fuelled by the French truckers' protest...

which he alleged was infringing EU law by offering "cheap labour" to hotels in his Alpine constituency in Haute Savoie.

Agreement on the resolution comes weeks after a furious row in the European Commission over whether or not to publish statistics linking high unemployment to labour market rigidities...

urgues governments to avoid "excessive charges on taxes and labour" which could have a "detrimental impact on employment".

EU social benefit schemes discourage job seekers from taking up low-wage employment because benefits are often higher than potential wages.

Moldova poll victor sets out priority

By Matthew Kaminski in Kiev

Mr Petru Lucinschi, the Moldovan president-elect, yesterday set resolving the conflict with the Russian-speaking separatist region of Trans-Dniestr as his top priority.

VW bullish in GM dispute

Volkswagen, the German car manufacturer, yesterday defended its decision to pay Mr Lopez a substantial financial settlement.

VW sources yesterday defended its decision to pay Mr Lopez a substantial financial settlement. It is even considering employing him as a consultant in future.



Resolute in negotiations: Ferdinand Piëch, VW chairman

Mr Sanz, one of eight managers whose dismissal GM had demanded as a condition for an out-of-court settlement of its US lawsuit against VW over alleged industrial espionage.

In spite of its apparently bellicose approach, VW claimed it was prepared to settle with GM. The company claimed it had approached GM three times, but had been rebuffed.

One problem was believed to have been whether signing such a document might have constituted a tacit admission of guilt by the signatories.

Business hits at Swiss poll result

By William Hall in Zurich

Switzerland's overwhelming rejection of a liberalising of the country's labour laws over the weekend was sharply criticised by Swiss employers yesterday.

Lukashenko shows firm hand

Belarus crisis has strengthened president, says Matthew Kaminski

President Alexander Lukashenko of Belarus yesterday showed the Organisation for Security and Co-operation in Europe some of the firmness he has inflicted on his parliamentary opposition.



President Alexander Lukashenko: combative against critics

included - resigned and sizeable public protests were held, the opponents in parliament had grounds for optimism.

He added: "Nobody has the right to declare illegitimate the democratic expression of our entire people," referring to the controversial referendum on November 24 that was used to extend his presidential term beyond 2000 and remove opposition deputies from the parliament.

The new lower house was formed on Thursday. The 110 - out of 199 - deputies voted in chorus, under Mr Lukashenko's paternal gaze.

His victory was all the sweeter for looking so precarious in the week before the vote.

EUROPEAN NEWS DIGEST

Moscow sacks another general

The shake-up at the top of the Russian military claimed a fresh victim yesterday as the defence ministry announced that General Vladimir Semynov, commander of the ground forces, had been fired for activities "which slurred the honour and dignity of a serviceman".

EU acts on sex discrimination

European social affairs ministers yesterday cleared the way for agreement on rules which will ensure that plaintiffs and defendants share the burden of proof in sex discrimination cases.

Estonia cabinet posts agreed

Estonia's new minority government yesterday announced six more cabinet appointments to the 18-member team. The Baltic state's sixth government fell on November 22 when the Reform party, the junior coalition partner, walked out after Mr Tiit Vähi, prime minister, signed a secret co-operation pact with the rival Centre party.

Hospital stay for Havel

President Václav Havel of the Czech Republic is to remain in hospital for up to 10 days after doctors yesterday removed a small malignant tumour and half of one lung, but his office said his prognosis was "favourable".

BT seeks fines for laggards

British Telecommunications, warning against a slippage in the timetable for European telecoms liberalisation, yesterday called for fines on countries delaying reforms.

Serbia under protest pressure

Tens of thousands of demonstrators marched through the snow in Belgrade yesterday, continuing their protests against President Slobodan Milosevic and his annulment of local elections claimed as victories by the opposition.

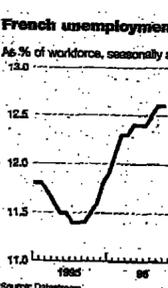
French car sales tumble

The French car market ran out of steam in November, with registrations of new vehicles falling by nearly 22 per cent to 135,294, against 172,849 in November 1995, according to the Committee of French Car Manufacturers.

ECONOMIC WATCH

French unemployment eases

French unemployment edged down by 12,000 - or 0.4 per cent - in October, but the monthly jobless rate remained a record 12.6 per cent. Figures released by the labour ministry put the number unemployed at fractionally over 3.1m - an increase of 5.3 per cent on a year ago.



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...ers warn dangers loophole

...him at se... on stability

JAVICO LTD

Lawyers warn Anxiety over Emu starts to creep in on dangers of loophole

By Graham Bowley, Economics Staff

The single European currency could be used as an excuse to get out of loss-making financial contracts, according to a flood of costly and disruptive litigation, bankers and lawyers are warning.

They are pressing governments to close a loophole they believe has been introduced in draft legislation drawn up by the European Commission which is to be presented to European heads of state at their Dublin meeting this month.

Legislation to ensure continuity of agreements may be used to get out of obligations

The legislation was meant to guarantee the continuity of financial agreements such as bonds and derivatives contracts during the change-over to European economic and monetary union. It was drawn up after long consultation between the Commission and banks.

The fear was that contract holders might exploit "change of circumstance" clauses in their contracts to claim that Emu freed them of their obligations.

The introduction of the euro will mean contracts denominated in participating currencies will have to be converted into the euro. Bankers said they were satisfied with early copies of the draft legislation but that later versions had been amended. They believe looser wording means that "change of circumstance" clauses could be exploited to get out of obligations.

There is a concern that some European banking groups may have lobbied hard to amend the draft because they wanted to retain the freedom to renegotiate their contracts if they proved loss-making.

The controversy surrounds Article 3 of the European Commission's so-called Draft 206 legislation.

Early drafts stated that the introduction of the euro should not alter financial contracts, subject to "anything which parties may have expressly agreed with reference to the introduction of the euro". But the latter

Banks are showing the strain as costs rise, says George Graham



Preparing for Emu

Mr Jan Kalff should be calmer than most European bankers about the imminence of the first stage of European monetary union. His country, the Netherlands, is as sure as any European Union member that it is likely to join the first wave of Emu in less than two years; his bank, ABN-Amro, began detailed preparations for the single currency two years ago and started to make provisions for the transitional costs last year.

Yet even Mr Kalff finds no room for complacency.

"I am reasonably confident, but no one in the bank can guarantee to me that we will be ready on time. From time to time we still come across something that no one had thought about," he said.

In the last few months a similar edge of anxiety has crept in for many bankers in Europe. Panic is still a long way off, but some of their early confidence that they could take Emu in their stride has begun to erode in the face of the technological and organisational complexity of preparing for an event which remains so ill-defined.

In June, a survey of 205 banks for Cap Gemini Societ, the Paris-based computer services and consulting group, showed that 91 per cent were confident their information technology infrastructure would be

ready to meet the timetable for Emu. This was a remarkable level of optimism, considering 54 per cent had yet to formalise a strategy and only 15 per cent had allocated a budget for the necessary changes.

Mr Colin Stringer, managing consultant at Hoekyns, Cap Gemini's UK consulting arm, says a much greater degree of urgency is now evident.

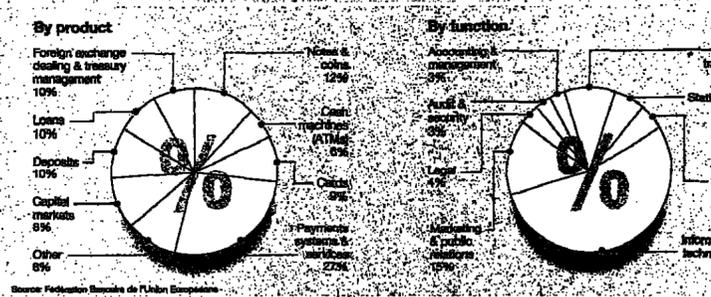
Initial estimates compiled 18 months ago by the European Banking Federation suggested the conversion might cost the banking system a total of Ecu8bn-Ecu10bn (\$10.1bn-\$12.6bn) - around 2 per cent of annual operating costs over a three to four year period.

But that estimate was based on the assumption that the single currency would be introduced in a "Big Bang". The phased introduction at the wholesale level in 1999, to be followed three years later by a full scale switch to euro notes and coins, is generally reckoned to double the costs.

Nevertheless, individual banks have suggested that their own estimated costs will be manageable: about DM150m (\$96m) for Bayerische Vereinsbank, for example, £300m (\$501m) for Barclays Bank, F1 200m (\$117m) for ING Group, F150m (\$92.6m) for Postbank and \$500m (\$46m) for Creditanstalt.

Revenue losses, on the other hand, now look likely to be much greater than initially expected. Emu will wipe out foreign exchange trading between member

The cost of change at the banks: percentage of total cost of transition to a single currency



currencies, taking a huge slice out of revenues for some continental banks. But it will also reduce other treasury income and cut earnings from cross-border payments and correspondent banking relationships.

Merita, the Finnish banking group, estimated last month that it would lose Fm200m-Fm300m a year in revenue as a result of Emu, more than the direct cost of preparing for the single currency, which it put at Fm200m in total.

Banque Nationale de Paris has circulated a leaflet to its banking partners warning that the euro, coupled with the new Target system linking national payment mechanisms across Europe, will lead to a significant reduction in the number of accounts it keeps with correspondent banks.

What has bankers most worried is their dependence on factors outside their direct control: on software houses, which they can't buy along but cannot absolutely direct, and on governments, which they can nei-

ther hurry nor direct. The immediate problems lie in the wholesale banking market, where the change-over to the euro is scheduled for January 1, 1999.

Most software for both the front and back office comes in off-the-shelf packages such as Mides Kapital and Wall Street. Some vendors have started to organise user groups to look at how they will need to rewrite existing packages, but a tug of war still lies ahead over who will pay for the changes.

Even banks starting from scratch - with a new office or branch overseas, for example - are finding they cannot inoculate themselves against Emu. Requests for proposals now commonly ask software vendors to certify that their package is "Emu-compliant", but so much remains undecided about the workings of the single currency that only the simplest of programmes can do so.

"It is possible to put your hand on your heart and say that your software is Year 2000 compliant. Monetary

union may come around at the same time, but they are as different as chalk and cheese," Mr Stringer says.

Preparing a retail bank for the euro opens up a much vaster array of problems - not just IT conversions but also resizing cash machines and tills for the new notes, reprinting brochures, training staff.

But the assumption that the retail phase can wait until 2002 is steadily collapsing. "It's not possible to ring-fence wholesale transactions, so we believe that the market dynamic in the wholesale sector will spill over into retail," says Mr Stewart MacKinnon, head of the Emu unit at the Association for Payment Clearing Services, the federation which runs the UK's payment systems.

Apacs, however, has decided to go ahead with the development of a euro payment mechanism for large value payments on the assumption that the UK will not be one of the first members of Emu.

Both France and Germany, which are much more likely participants than the UK, have also decided they cannot separate wholesale from retail and are preparing their retail payment mechanisms to be ready to handle euros from 1999.

That spills over into a range of other decisions. French banks, for example, have now concluded that they will have to print separate cheque books with a clear euro symbol.

For many banks, however, preparation for Emu has become not simply a question of reaching the finishing line in time, but of gaining an advantage over their rivals, especially at a time when so much of their revenue will be wiped out by the creation of the euro.

"It would make us look bad indeed should Emu fail to start and run smoothly. The ability to handle the euro from the start has become a matter of competition between European banks," says Mr Jürgen Sarazin, chairman of Germany's Dresdner Bank.

Emu: who's going to make it

J P Morgan Calculator 2/12/96

	Yesterday	1 week ago	4 weeks ago
Germany	100%	100%	100%
France	100%	100%	100%
Belgium	100%	100%	100%
Sweden	65%	65%	61%
Spain	63%	64%	60%
Italy	57%	61%	55%
Denmark	61%	60%	61%
UK	61%	60%	58%

The Emu calculator provides a weekly snapshot of the probabilities which the financial markets place on selected countries being willing and able to join Germany in forming a single European currency in 1999.

Currency strategists at investment bank J P Morgan calculate the probabilities from the interest rate swaps market, in which investors swap floating rate interest payments on an investment for fixed-rate ones.

The probability which the markets place on France can be calculated by looking at the current difference between French franc and D-Mark swap rates and comparing it to the difference you would expect to see if Emu were postponed indefinitely.

Bonn hints at softer stance on stability pact

By Lionel Barber in Brussels

Germany last night floated hints of a compromise during tense EU negotiations on a budget stability pact for countries taking part in economic and monetary union.

Mr Jürgen Stark, German state secretary for finance, told a news conference at the finance ministers' meeting in Brussels that there could be a "political agreement" on the outlines of the pact at the EU summit in Dublin on December 13 and 14.

Diplomats seized on his remarks as evidence that an isolated Bonn government was preparing a tactical retreat on its demand for near-automatic sanctions against countries running excessive deficits in the single currency zone.

The stability pact and the size of penalties have turned into the most difficult obstacle to an agreement on currency and budgetary discipline in the future monetary union.

Hopes of a deal rest on striking a balance between Germany's desire for guarantees that sanctions will be applied against fiscal delinquents and the 14 other EU countries which favour a less rigid approach. They want ministers to have the last word on when to apply penalties.

Mr Kenneth Clarke, British Chancellor of the Exchequer, said he was confident there would be movement among various countries, but added: "We have to ensure that whatever emerges is workable and not inflexible and remains completely under the political control of ministers."

Under the proposed plans, countries running annual deficits above 3 per cent of gross domestic product, the Maastricht treaty's definition of an excessive deficit, could face stiff fines if they failed to curb public spending.

But if a government could show a severe recession was under way, it could be exempted from the pact. EU finance ministers agreed yesterday to let the Nordic member states keep restrictions on the amounts of alcohol and cigarettes travellers may bring home from elsewhere in the bloc until after the turn of the century, Reuter reports from Brussels.

Under the deal reached at a meeting in Brussels, Finland and Denmark will phase out their travel allowance curbs by December 31, 2003.

Sweden - which refused to agree a final date for ending restrictions - will be allowed to keep its exemption from EU single market rules until June 30, 2000, when it will be reviewed by the EU again.

Germany wants a recession defined as a 2 per cent annual decline in GDP. Others prefer a range covering a fall in output of between 0.5 and 2.0 per cent, thus allowing EU finance ministers discretion.

The central player at the Brussels talks was Mr Theo Waigel, German finance minister, who arrived late after attending the funeral of a colleague in Munich. Mr

Waigel is the chief proponent of the stability pact, seen in Germany as an insurance policy against EU leaders softening the entry criteria for the single currency to include weaker currencies such as the lira.

Mr Stark last month threatened to delay a deal beyond Dublin if Germany did not win satisfaction. But he changed tone yesterday: "There will be political agreement over the main elements. What we will not have finished is the final negotiation on the legal text."

The negotiations coincide with renewed debate between France and Germany, the chief proponents of Emu, over the Bundesbank's monetary stance and exchange rate policies.

Mr Jean Arthuis, French finance minister, said ministers had to decide whether a government had an excessive deficit on a "case-by-case basis".

In an implicit criticism of Germany's tough bargaining stance, he added: "When you're in a community you have to try to reach a consensus rather than imposing your point of view."

A political deal on the stability pact would allow EU leaders to declare Emu remains on track when they meet in Dublin, and give officials more time to negotiate the fine legal print before next summer's EU summit in Amsterdam.

EU leaders plan to unveil a deal in Amsterdam covering budget and currency discipline, including a reformed "hub and spokes" Exchange Rate Mechanism governing relations between currencies in and outside the euro zone.



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NEWS: THE AMERICAS

Ecuador in economic reform drive

By Justine Newsome in Quito

Ecuador's President Abdalá Bucaram has put convertibility of the country's currency "at the heart of a new economic policy" which includes plans for privatisation in the oil and electricity sectors.

Announcing long-awaited plans on Sunday night, Mr Bucaram said the policy was aimed at generating real gross domestic product growth of 4.5 per cent in 1997 and more than 6 per cent thereafter. Annual inflation, currently 25 per cent, and interest rates would be reduced to international levels, he said.

The government plans to make better use of what it regards as under-exploited resources, especially in the energy and mining sectors. In the oil sector, private companies will be able to carry out risk investments in exploration, production, transport and storage. The state company PetroEcuador will be split up and its different activities transferred to the private sector, starting with 49 per cent of its distribution subsidiary Petrocomercial.

In the electricity sector Mr Bucaram pledged another reform of a privatisation law passed by Congress in September. This would allow a majority instead of a minority stake to pass into private hands.

The convertibility programme, which begins on July 1 next year, is modelled on the Argentine system. Ecuador's currency, the sucre, will be pegged to the US dollar at a fixed nominal exchange rate of 4 sucres to \$1.

Under the programme, Ecuador's foreign exchange reserves will have at least to match sucres in circulation. This limits the central bank's powers to accommodate shocks - from, for example, a drop in the price of oil. Ecuador's largest export - by devaluation of the currency.

Mr Domingo Cavallo, the former Argentine economy minister who has been advising Mr Bucaram, said last week in Buenos Aires that the convertibility project would help encourage support for other necessary reforms in Ecuador by tackling inflation and increasing the purchasing power of the poor.

"It's a method of helping the poor and thereby encouraging them to support other necessary changes," he said. The plan includes measures to minimise the risk of shocks to the economy. An oil stabilisation fund will accumulate windfall gains when international oil prices rise and release them when prices fall. This would also cushion public revenues from such volatility.

Mr Bucaram said "iron financial discipline" would be necessary for the convertibility plan to work. The president also announced plans to strengthen the functioning of the ministry of finance as well as a series of tax reforms.

These include compulsory invoicing and elimination of exemptions from value added tax to widen the tax base. There would be reductions in corporate income tax from 25 per cent to 10 per cent for re-invested profits and abolition of an 8 per cent tax on deposits aimed at stimulating the domestic savings rate.

"Many of these reforms coincide with the proposals of the private sector," said Mr Nicolas Espinosa, president of Quito's Chamber of Commerce. "But we do not agree with convertibility as the axis. Growth can be achieved with greater discipline and political decision."

But the government believes Ecuador needs convertibility as a form of economic and financial discipline. Many analysts see the government itself as the real risk to such an ambitious programme since it lacks technical skills, transparency or capacity for conciliation.

"There will be a year and a half of economic boom but we need structural reforms to have real results in two years' time," said Mr Pablo Lucio Paredes, an economist.

Ecuador: putting the house in order

Economic outlook	1996	1997	1998	1999	2000
Real GDP growth (%)	1.5	4.0-5.0	5.0	6.0	7.0
Public sector deficit (% of GDP)	4.0	0.0-1.0	0.0	0.0	0.0
Inflation (% year-end)	25.0	10.0-20.0	10.0	10.0	10.0

Source: Ecuador government

Rio bank put up for sale

By Geoff Dyer in São Paulo

Banerj, the troubled Brazilian bank owned by the state of Rio de Janeiro, is to be privatised for a minimum price of R\$480m (US\$486m) at an auction on December 17, the state government announced yesterday.

The Rio government also said the International Finance Corporation, the World Bank's private sector arm, was interested in investing in Banerj, either through loans to the new owner or by taking an equity stake.

An IFC investment in Banerj would be the first time the organisation has participated directly in a privatisation in Brazil, according to a World Bank official in Brasilia.

Seven financial institutions have already pre-qualified to bid for Banerj, including two foreign organisations, Bank of Boston and General Electric Capital Corporation. Potential Brazilian bidders include the two largest private banks, Bradesco and Itau, and Banco BBA Creditanstalt.

The same institutions, together with Golden Cross, have also qualified to bid for Banerj Seguros, the insurance company which is also being sold on December 17 for a minimum price of R\$43.3m. The deadline for pre-qualification is December 6.

Banerj, which is Brazil's second largest state-owned bank with 193 branches, was put under central bank control in December 1994 following fears of a liquidity crisis

and has been administered by a private bank, Banco Bozano Simonsen since the beginning of this year.

In September the government approved a plan to split the bank into two before the sale. The new bank, which will take on the structure and assets of Banerj, will be created with a US\$200m capital injection from the existing bank. At the end of last year Banerj had negative shareholders equity of \$1.8bn.

The auction will use the closed envelope bidding method which the state of Rio adopted for the successful sale of its electricity distribution company, Cerj, last month. The eventual sale price for Cerj, which was acquired by a consortium led by Chilectra of Chile, was 30 per cent higher than the minimum price.

The Banerj auction will give an indication of the potential demand for Banespa, the São Paulo state bank, which was transferred to the federal government last week and which is now a possible privatisation candidate.

An independent institution is due to be appointed shortly by the Brazilian government to administer Banespa, which was the largest of the state-owned banks.

The World Bank has already lent money to the Brazilian federal railway system to help its preparations for privatisation. It is also considering a number of other loans to Brazilian state governments, including Rio de Janeiro, to assist administrative reforms.

Peruvian leader's popularity plummets in spite of acceptance into Apec Old Fujimori magic loses its sparkle

The president who once could do no wrong now appears unable to do much right.

Even Mr Alberto Fujimori's diplomatic success in securing Peru's acceptance as a full member of the Asia Pacific Economic Co-operation forum (Apec) has failed to halt the slide in his popularity: his approval ratings have moved below the 50 per cent marker, according to almost all Lima's opinion and research organisations.

Polls show the president's once-admired authoritarian streak is now considered his chief defect. A perceived lack of concern for workers' welfare comes second. Though he is feted on foreign trips, two-thirds of Peruvians now say they would not vote for him.

Compounding his problems on the domestic front, Mr Fujimori has found himself uncomfortably at odds with the higher echelons of Peru's ever-influential armed forces, normally viewed as his staunchest allies.

The arrest by military officers last week of General Rodolfo Robles, a respected retired army officer who has been an outspoken critic of

human rights violations, has whipped up a storm of protest at home and abroad. Mr Fujimori has been forced into a series of contortions, agreeing with public condemnation of the heavy-handed actions of the supreme council of military justice, while reiterating his unconditional support for Peru's military brass.

The Robles incident has rekindled deep-seated suspicions among Peru's political and intellectual classes of the relationship between President Fujimori and the armed forces. At the same time disapproval of Mr Fujimori's performance among Peru's disadvantaged - always a bastion of support - has risen sharply to 45 per cent early this year to 15 per cent.

"The whole of 1996 has been negative for Fujimori," says Ms Giovanna Peltador of the Ipsos polling group. "The style that didn't bother people before does now. They see him as eager to cling to power and that's something the Peruvian electorate has always punished."

The once uncannily astute Mr Fujimori has committed a series of political blunders



Fujimori: under fire from many directions

Confidence in the government was hardly improved by scandals surrounding the shadow Mr Vladimir Montesinos, a central if unofficial figure in the presidential entourage. Charges of the security adviser's involvement with illegal drugs trafficking have been officially scotched, but popular suspicions remain.

Underpinning the political malaise are economic concerns. Anticipated second-half growth has failed to materialise and gross domestic product is expected to register 2.5 per cent growth by the year's end: in effect zero per capita growth.

Businessmen, once unanimously pro-Fujimori, are now vociferous in their complaints that the cooling of what had been considered an overheated economy has been exaggerated. Even this year's economic successes - negotiating a three-year extended fund facility with the International Monetary Fund, debt rescheduling with the Paris Club and the signing of a Brady debt accord - are viewed as craven obedience to unreasonable demands by creditors.

Fujimori has stumbled into an incoherent series of apparently populist measures. He has announced a cut in the minimum tax on business assets and a reduced income tax rate for agriculture; created "special" import zones in the extreme north and south; backtracked on cutbacks in compensation for arbitrary dismissals; and promised an exporters' incentive package. He continues tirelessly to criss-cross the country almost daily, inaugurating schools, roads and health posts. But the old magic seems to be losing its sparkle.

Mr Fujimori's popularity decline is, however, "not necessarily irreversible," says Mr Alfredo Torres of the Apoyo polling and research organisation. "The stagnant economy and Mr Fujimori's authoritarianism are the main perceived problems. If he could be more conciliatory and decentralise government, he'd win back a lot of support."

But, for many observers, that would be like asking the leopard to change his spots.

Sally Bowen



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NEWS: ASIA-PACIFIC

China pledges to continue Pakistan ties

By Tony Walker

China yesterday sought to reassure Pakistan that closer ties with India would not be at the expense of long-standing relations with Islamabad which include co-operation in the military and nuclear fields.

President Jiang Zemin of China told Pakistan's Senate that without stability in the whole of south Asia there "can be no peace and prosperity in Asia as a whole".

Earlier Mr Jiang had said "peaceful coexistence" had been the hallmark of relations between China and Pakistan, and this had contributed to regional security. Islamabad views suspiciously China's efforts to bolster relations with India, fearing this might mean a lessening of Beijing's assistance which has been critical to Pakistani security.

India and Pakistan have fought three wars since independence from Britain 49 years ago. India tested a nuclear device in 1973, and Pakistan is widely believed to have acquired a nuclear capability.

Mr Jiang completed a three-day visit to India on Sunday during which the two sides reached agreement on slashing troop numbers along their disputed 4,500km frontier.

China and India fought a brief but bitter border war in 1962 and relations were chilly until a gradual thaw in the 1980s. Mr Jiang is the first Chinese president to visit India.

Beijing's efforts to improve ties with Delhi are part of regional attempts to build better relations with all its

Tokyo ministry in talks on break-up plan for NTT

By Michio Nakamoto in Tokyo

Japan's telecoms ministry and NTT are discussing a break-up plan for the domestic telephone group which would pave the way for a demerged long-distance operator to enter the international market, Japanese newspaper reports say.

NTT and the Ministry of Posts and Telecommunications have confirmed they are in talks about the possible future structure of the company but denied an agreement had been reached.

The Japanese government faces a self-imposed deadline to decide on NTT's future by the end of this month.

The Nihon Keizai Shimbun (Nikkei), Japan's leading business newspaper, reported yesterday the telecoms authorities and NTT - which have been at odds over whether the domestic carrier should be split up along business lines - had agreed to break up the company into a long-distance carrier and two regional carriers grouped under a holding company.

Analysts believe the broad outline of the reported plan is plausible and welcomed the prospect of a decision in the 14-year-old debate over the future of NTT.

Failure to reach a decision, largely due to the opposing positions of NTT and the ministry, has hampered business decisions in

the industry. It has also raised concerns that the state might leave Japan behind in the global race to build an advanced telecoms industry.

Mr Hyutaro Hashimoto, the prime minister, "has to do something to prove he is serious about reform and a decision on NTT is ideal for that purpose," an industry analyst at Nikko Research Centre said.

The plan, which would establish a holding company to enable the demerged companies to operate as a group, would allay NTT's concern that a straightforward break-up would damage its ability to offer a seamless service and hurt its research and development capabilities.

NTT shareholders would get shares in the holding company.

The plan would also enable the ministry to save face after repeated failures to break up NTT because of opposition from the company's powerful labour unions.

The ministry has long called for a break-up on the grounds that NTT's dominance of the local network hampers competition in the domestic market. But amid rapid changes in the international market, political opinion in Japan is moving against a break-up.

The success of the latest plan would depend on the government lifting a ban on holding companies, a step under consideration.

ASIA-PACIFIC NEWS DIGEST

Philippines puts on growth spurt

High overseas workers' remittances and strong performance from the construction, transport and telecommunications sectors boosted Philippine third-quarter gross national product (GNP) growth of 6.8 per cent. GNP rose 7.1 per cent for the first nine months against 5.3 per cent for the same period last year.

Remittances from overseas Filipino workers amounted to 23.14bn pesos (\$1.07bn). The services sector improved 6.4 per cent in the third quarter and the industrial sector 6.8 per cent, down from 7.2 per cent after contraction in mining. Construction reported third-quarter growth of 12.8 per cent.

Mr Clelio Habit, socio-economic planning secretary, said the government was forecasting 7.3 per cent GNP growth for the full year, in line with its 1996 target of 7-7.5 per cent and, if achieved, a significant improvement on the 5.5 per cent for 1995.

Justin Marozzi, Manila

Court clears Enron project

The Bombay High Court has cleared the way for construction to restart on the much-delayed \$2.5bn Enron power project in India's Maharashtra state. The project is the country's biggest and most controversial foreign investment. The court dismissed a petition filed against the project by a union body, the Centre of Indian Trade Unions, closing a chapter in drawn-out delays to the development, widely seen as a benchmark for foreign investment in Indian infrastructure projects. "This is the last critical step in getting the Dahol power project back on track for completion by December 1998," said Mr Kenneth Lay, Enron chairman and chief executive.

Work had started last year but was halted in August 1995 by a review of the power project by the Hindu nationalist coalition government in Maharashtra. Although the state government in January cleared a renegotiated agreement, work had been further postponed by lawsuits and delays in gaining other regulatory approvals.

Enron said work would restart "soon" after financing documents were signed. The project is a joint venture of Enron, General Electric Capital and Bechtel Enterprises. Enron owns 80 per cent of the project, with its partners each holding a 10 per cent stake.

Tony Tussell, Bombay

Ganges water deal in sight

Mr Jyoti Basu, chief minister of the Indian state of West Bengal, yesterday indicated that Sheikh Hasina, prime minister of Bangladesh, might visit Delhi as early as next week to sign a landmark agreement on the sharing of the Ganges water. The agreement could help improve the lives of 30m-40m people in Bangladesh who face gradual desertification because a dam built by India in 1975 dries up land fed by the river. Mr Basu said at the end of a six-day visit to Bangladesh there had been a breakthrough on the river dispute. The Ganges flows into Bangladesh through West Bengal and has been a bilateral problem for two decades.

Kasra Naji, Dhaka

OECD points to five sectors that will benefit from deregulation Controls 'hit growth potential'

By William Dawkins in Tokyo

Japan could boost its maturing economy's growth rate by six percentage points over the next decade if it lifted government controls in five business sectors, the Organisation for Economic Co-operation and Development said yesterday.

Mr Shigeharu Shigehara, the OECD's head of economics, told a Tokyo symposium Japan would benefit far more than other advanced economies if it deregulated the electricity, airlines, trucking, telecommunications and retail distribution industries.

This year, the OECD is expecting Japanese gross domestic product to grow by 2.2 per cent, up from 0.9 per cent in 1995, but less than

half the growth rates achieved in the decade before the economic slowdown started five years ago. Japan would benefit far more from such deregulation than would the US, where a gain of only 1 per cent would result from the completion of a free market in those five sectors, according to a study delivered by Mr Shigehara at the symposium, organised by the Keidanren economics federation. The UK economy would get a 4 per cent lift, predicted the study.

The initial shock of adjustment, as inefficient companies go out of business, would be greater in Japan than in the less regulated US or UK. However, Mr Shigehara argued that the flexibility of the Japanese labour market, in which employers



Patients await treatment for eye and chest complaints outside a Bhopal hospital in the days immediately after the gas leak

New flood of Bhopal claims expected

More than a quarter of a million fresh claims for injury are expected from victims of the gas leak at a Union Carbide plant in Bhopal, which occurred exactly 12 years ago today.

The flood of fresh cases from the world's worst industrial accident, which killed 4,000-5,000 people, comes as a result of the government fulfilling a legal requirement to renew its appeal for victims to come forward with claims. The new claimants will include children left out of earlier appeals, and others with a wide range of symptoms, such as tuberculosis, that have only recently emerged.

The appeal on December 10 could bring to more than 800,000 the number of Bhopal citizens

who have filed for compensation. "The gas diffused throughout all Bhopal, so almost everyone in the city will claim," says Mr K.K. Thakur, a city health director.

At around 1am on December 3 1984, more than 40 tonnes of poisonous pesticide gas leaked from the plant run by Union Carbide, the US chemicals group, on the edge of Bhopal. The gas cloud immediately killed at least 2,000 people living adjacent to the plant, causing thousands of later deaths and creating lung, eye and gastric complaints in hundreds of thousands more.

Government officials are still struggling a dozen years later with a complex, controversial and incomplete compensation programme. The disaster has left thousands of gas-affected Bhopal

officials of the US company have been convicted.

"It's a manifestation of a deeper problem, that the government is not interested in providing appropriate care for poor people," said Mr Satish Sarangi of the Sambhavana Trust, a charity for gas victims.

During the holiday to commemorate the disaster today, demonstrators are expected to burn effigies of Mr Warren Anderson, Union Carbide chairman at the time, and Indian officials of the company. Local groups believe far more people died in the disaster than the official toll of more than 4,000.

Mark Nicholson and Rohit Jaggi

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The Financial Times plans to publish a Survey on

Valencia

on Monday, December 9

This survey will be the first ever on this important industrial region of Spain, giving comprehensive editorial coverage on the region's main industries of agriculture, tourism, auto components, ceramics and footwear. It will focus on the role of Valencia as a key Mediterranean trading hub and investment location, and will examine the growth of Valencia as a finance centre: local savings banks, the Valencia stock exchange and the citrus futures market.

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INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

Year	UNITED STATES				JAPAN				GERMANY			
	Consumer price	Producer price	Unit labour cost	Real exchange rate	Consumer price	Producer price	Unit labour cost	Real exchange rate	Consumer price	Producer price	Unit labour cost	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	101.1	102.1	99.8	95.0	102.2	101.4	102.8	118.5	102.2	103.1	102.8	107.1
1987	105.6	107.7	103.9	97.5	101.3	95.3	101.4	102.8	102.2	103.1	102.8	107.1
1988	109.8	103.2	106.8	99.4	102.4	92.3	107.8	96.0	101.4	96.2	112.6	108.9
1989	115.2	108.5	103.9	101.4	105.1	94.2	114.0	96.8	104.2	98.3	117.1	108.0
1990	121.8	112.1	105.5	101.4	108.4	85.7	120.1	102.2	107.0	101.0	123.5	110.3
1991	128.6	116.3	117.3	107.3	111.9	98.6	124.2	103.8	110.9	105.4	131.3	109.5
1992	130.4	117.7	120.1	107.0	114.0	95.9	126.6	112.8	116.5	104.9	136.2	115.4
1993	134.5	119.2	123.1	106.7	115.4	94.3	126.8	118.8	121.7	105.1	145.8	119.4
1994	137.8	119.8	126.6	105.6	118.2	92.8	128.4	119.3	119.9	105.7	150.8	112.1
1995	141.7	122.2	129.7	105.4	115.9	92.0	132.5	115.8	127.4	107.5	155.8	110.8
4th qtr:1995	2.7	2.2	2.8	0.7	-0.8	-0.7	3.2	-1.2	1.2	1.3	4.3	3.4
1st qtr:1996	2.7	2.2	2.7	-0.2	-0.3	-0.9	1.8	-0.4	1.6	-0.2	3.7	11.1
2nd qtr:1996	2.5	2.4	3.4	-0.3	0.1	-0.9	1.6	-0.5	1.5	-0.6	0.7	11.0
3rd qtr:1996	2.9	2.8	3.4	-0.8	0.3	-0.8	4.7	-1.2	1.8	-0.6	1.0	11.0
November 1995	2.6	2.1	2.5	0.7	-1.0	-0.8	1.2	-0.4	1.7	1.3	n.a.	4.1
December	2.5	2.3	2.7	0.7	-0.8	-0.8	1.2	-0.4	1.8	0.2	n.a.	3.0
January 1996	2.7	2.2	3.4	0.2	-0.5	-0.8	-0.1	-2.3	1.5	0.0	n.a.	2.0
February	2.6	2.0	2.8	-0.7	-0.3	-0.9	3.0	-2.4	1.6	-0.2	n.a.	8.1
March	2.5	2.4	2.2	0.2	-0.2	-0.5	2.7	-3.4	1.7	-0.3	n.a.	1.0
April	2.9	2.5	3.5	-0.1	0.2	-0.9	2.4	-1.5	1.5	-0.1	n.a.	0.1
May	2.9	2.3	3.4	-0.1	0.1	-0.8	2.1	-2.5	1.7	-0.5	n.a.	2.0
June	2.9	2.3	3.4	-0.1	-0.1	-0.8	0.8	1.2	1.4	-0.8	n.a.	0.0
July	2.9	3.0	3.5	-0.3	0.4	-0.8	0.8	1.2	1.6	-0.7	n.a.	-2.0
August	3.0	2.9	3.4	-0.2	-0.4	-0.7	7.9	-2.2	1.8	-0.7	n.a.	11.2
September	3.0	3.0	3.5	-0.2	-0.4	-0.8	3.2	-2.2	1.4	-0.6	n.a.	11.0
October	3.0	3.0	3.5	-0.2	-0.1	-0.8	3.2	-2.2	1.5	-0.3	n.a.	11.0
Year	FRANCE				ITALY				UNITED KINGDOM			
	Consumer price	Producer price	Unit labour cost	Real exchange rate	Consumer price	Producer price	Unit labour cost	Real exchange rate	Consumer price	Producer price	Unit labour cost	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	102.5	98.0	104.5	101.8	105.1	100.2	104.8	102.7	103.4	101.4	107.7	105.1
1987	105.9	98.1	107.8	103.0	111.0	103.2	108.4	102.7	103.4	101.9	110.3	107.5
1988	106.8	102.9	111.1	104.1	116.5	106.8	110.0	102.2	107.6	104.8	116.7	107.5
1989	112.6	108.2	115.4	105.2	124.2	113.1	125.5	112.5	113.0	108.7	126.2	110.9
1990	118.5	107.1	120.6	109.6	131.7	117.8	134.7	118.8	133.3	121.0	150.1	122.7
1991	122.2	105.9	125.6	113.4	140.3	121.7	147.9	129.5	141.2	127.5	162.4	129.5
1992	123.1	104.3	130.3	115.6	147.7	124.0	153.8	129.9	148.4	131.5	173.1	130.5
1993	126.6	101.8	133.5	116.1	153.9	128.7	161.8	136.7	148.7	136.7	180.8	130.4
1994	127.7	102.7	135.9	116.1	160.0	133.5	167.0	137.9	152.4	140.1	188.5	130.1
1995	130.0	105.7	139.0	101.4	168.8	144.0	172.2	137.8	157.6	146.0	198.0	134.2
4th qtr:1995	1.9	3.3	2.8	102.3	5.9	7.2	3.9	0.9	3.2	4.4	3.9	4.3
1st qtr:1996	2.1	-1.2	2.6	101.8	5.0	4.8	1.9	1.6	2.8	3.6	4.4	4.0
2nd qtr:1996	2.4	n.a.	2.5	101.7	4.2	1.5	2.1	1.0	2.3	2.9	4.2	4.7
3rd qtr:1996	1.9	n.a.	2.8	101.0	3.5	0.1	1.0	1.0	2.3	2.1	4.5	5.2
November 1995	1.9	n.a.	n.a.	102.7	6.0	7.2	3.9	n.a.	3.1	4.4	8.7	4.2
December	2.1	n.a.	n.a.	102.3	5.8	6.5	3.9	n.a.	3.2	4.4	8.1	4.8
January 1996	2.0	n.a.	n.a.	101.4	5.5	5.9	1.8	n.a.	2.9	3.9	4.0	3.0
February	2.0	n.a.	n.a.	101.2	5.0	4.9	1.8	n.a.	2.6	3.5	4.0	3.0
March	2.4	n.a.	n.a.	102.3	4.8	3.6	1.8	n.a.	2.7	3.4	4.6	4.4
April	2.4	n.a.	n.a.	102.1	4.5	2.6	2.0	n.a.	2.4	3.2	4.3	4.4
May	2.4	n.a.	n.a.	101.8	4.3	1.5	2.0	n.a.	2.2	2.8	4.0	4.4
June	2.3	n.a.	n.a.	101.5	3.9	0.8	2.2	n.a.	2.0	2.8	4.0	4.4
July	1.8	n.a.	n.a.	101.4	3.8	0.2	1.9	n.a.	2.1	2.8	4.4	4.4
August	1.8	n.a.	n.a.	101.2	3.4	0.0	1.9	n.a.	2.1	2.0	4.5	5.7
September	1.8	n.a.	n.a.	100.5	3.4	0.2	1.9	n.a.	2.1	2.2	4.6	5.4
October	1.8	n.a.	n.a.	100.5	3.0	0.2	1.9	n.a.	2.1	2.2	4.6	5.4

Statistics for Germany apply only to western Germany. Data supplied by Deutscher and WIPA from national government and IMF sources, and by JP Morgan, New York. Consumer prices: not seasonally adjusted. Producer prices: not seasonally adjusted. US - finished goods, Japan - manufactured goods, Germany - industrial products, France - intermediate goods, Italy - total producer price, UK - manufactured products. Exchange rates: not seasonally adjusted, refer to savings in manufacturing output prices and help manufacturing, other countries - manufacturing industry. Real exchange rate: JP Morgan real effective exchange rate index versus 19 industrial country currencies, adjusted for change in relative wholesale price of domestic manufactures. A fall in the index indicates improved international competitiveness.

Handwritten signature or stamp in Arabic script.

جایگاه

Philippines put growth spur

clears Enron project

water deal in sight

expected

MARKET NEWS

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NEWS: UK

Premier may end Emu waiting game

By Robert Peaton in London, Lionel Barber in Brussels and Bruce Clark in Lisbon

Mr John Major, the UK prime minister, will in the next few months move satisfactorily close to stating that sterling would not join a single currency in the first wave if the Conservatives won next year's general election.

But a decision to rule out British participation remains remote for fear of prompting the damaging resignation of Mr Kenneth Clarke, chancellor of the exchequer.

"The gains of having a firmer policy against monetary union would be offset by the inevitable row with the chancellor," said one

of Mr John Major's most trusted colleagues. "Anyway everyone knows we would not go in if elected for a fifth term."

Mr Clarke made clear yesterday that he will not tolerate any change in the government's current position of keeping open options on the single currency. He has told friends he will quit rather than agree to a shift.

Reports that Mr Major is close to abandoning the government's wait-and-see policy were slapped down by Mr Clarke as "preposterous". Speaking before a meeting of EU finance ministers in Brussels, Mr Clarke said that shifting the policy "would be no way to fight an election nor to present yourself

as a governing party at all".

However, the foreign secretary, Mr Malcolm Rifkind, gave a less aggressive rebuttal. "I'm very happy with the existing policy, I have no reason at all to believe it's going to change," he said.

After conferring with Mr Major, who flew in to join him at a European security summit, Mr Rifkind said that the official Emu position was the one spelled out by him during the Conservative party conference.

Significantly, this omits the stipulation, which Mr Clarke insists on, that the currency option should be kept up to and through the election. Instead, it says ruling out membership now would have a

damaging impact on UK influence over Emu negotiations.

Meanwhile, Mr Clarke tried to reassure his more sceptical colleagues that he had won "copper-bottomed" guarantees at the Brussels meeting that the UK will be legally exempt from common rules on currency and budgetary discipline in the event it does not take part in Emu.

Mr Clarke, relishing a chance to show how the UK was playing an active role in the Emu negotiations, said he had won a change in a proposed EU regulation which defines the legal status of the euro.

He told reporters: "We wanted to make it crystal clear that this regulation does not apply to those who

opt out. We got it without any particular difficulty."

Mr Clarke also made good his earlier pledge to MPs that he would make no binding agreements on the single currency by placing a "scrutiny reserve" on all decisions at yesterday's meeting, pending a Commons vote on the Emu preparations. Legally binding decisions would not be taken until next year around the time of the EU summit in Amsterdam, he added.

Meanwhile, Mr John Redwood, the influential Eurosceptic former minister, showed he remains deeply mistrustful of the pro-European Mr Clarke, by urging fellow MPs to lobby for amendments to single currency regulations.

UK NEWS DIGEST

N Ireland sees beatings rise

There has been a sharp rise in "punishment beatings" in Northern Ireland this year, the UK government disclosed yesterday. Sir John Wheeler, a minister in the Northern Ireland Office, said there had been 276 punishment beatings between January 1 and November 25 this year, 188 of them inflicted by republicans and 118 by anti-nationalist "loyalists". This represents a rise of 69 on the whole of last year when there were 217 beatings. There were only 254 beatings in the four years before that (1991 to 1994 inclusive). Sir John said the figures did not include punishment shootings. Punishment beatings increased markedly after paramilitary groups declared ceasefires in 1994. In one of the most recent incidents, a man of 21 was attacked at night in his Ballymena flat by five men, four of whom had baseball bats and the other a gun. The man was shot three times in one leg by the gunman and beaten by the other four, who also set fire to the man's furniture. PA News

■ MTM TRIAL

Directors convicted of misleading

Two directors of MTM, the former chemicals manufacturer, were yesterday convicted by a London jury of fraudulently boosting the company's profits and of deceiving institutions about its financial health. Mr Richard Lines, the former MTM chairman, and Mr Thomas Baxter, the company's former finance director, were both found guilty of conspiring to account falsely and of making misleading statements. They will be sentenced in about three weeks. In the late 1980s MTM became the second biggest producer of fine chemicals in the UK, with subsidiaries in the USA and Europe. But by 1990 its acquisition strategy and the recession, left the company stretched. Led by Mr Lines, senior management embarked on a scheme to deceive the markets about the company's financial health. When purchasing Orsynex, a US chemical company, in September 1990, false invoices were created which suggested that MTM had made a profit of \$3.6m from the purchase. MTM then held a rights issue to raise money for the purchase of Hardwicke, a US agrochemical company. Mr Lines assured institutions that the issue would not dilute expected profits of \$23m (\$38.7m). John Mason

■ BTR

Investigators probe share trading

Investigators at the UK Department of Trade and Industry have begun a secret inquiry into trading in the shares of the conglomerate BTR and its former Australian associate BTR Nylex. The investigation appears to centre on trading in the shares of both companies ahead of the announcement last summer that BTR would buy in the 37 per cent of Nylex it did not already own, at a cost of \$44.48m (\$3.64bn). The purchase was made partly as a prelude to the sale of Nylex's effective 51 per cent interest in three Taiwan plastics businesses for US\$300m. BTR is understood to be co-operating fully with the inquiry. There is no suggestion that any BTR employee is under suspicion. Ross Tiesman

■ ECONOMY

Boost for factory order books

Factory order books in the UK are improving at their fastest rate for two years, while rapid growth in the amount of cash in circulation points to buoyant spending in the run-up to Christmas. The pound's recent strength has dented factory orders from other countries, but greater demand from domestic customers is more than compensating, according to the latest monthly survey by the Chartered Institute of Purchasing and Supply.

The pound has been rising largely because the economy's strength has led exchange dealers to expect further rises in interest rates. Sterling briefly topped DM2.60 yesterday and closed half a point up against a basket of currencies at 94.5 per cent of its 1990 value.

Makers of consumer goods are seeing the biggest rise in orders. Orders for investment goods and components are more sluggish, which the institute attributes to "uncertainty about future business conditions". Factory output continued to increase, but at a slightly slower rate than in October, the survey showed. The value of notes and coins in circulation rose by 0.8 per cent in November, after adjusting for normal seasonal patterns. Robert Chote
Martin Wolf, Page 18

■ ILLEGAL DRUGS

Seizures up 6% to record

The number of drug seizures last year rose 6 per cent to a record 115,000, but the rate of increase was the lowest since 1992, a new study has found. According to the Home Office, 80 per cent of the seizures involved cannabis and 13 per cent amphetamines. Although amphetamine seizures rose 19 per cent, cannabis seizures rose by only 3 per cent. Seizures involving class A drugs rose 25 per cent to 17,300, primarily due to increases in seizures of heroin and MDMA, rising to 6 and 5 per cent of the total respectively. The quantity of heroin seized rose 87 per cent. The number of drug offenders rose 9 per cent to 94,000, of which nearly 90 per cent were possession cases, most often cannabis. Mark Suzman

■ CHANNEL ISLANDS

French fishing boats defy ban

Ten French fishing boats entered a restricted area of Channel Island waters yesterday. They were defying a ban imposed after the expiry of an agreement between France and the authorities in Guernsey, second biggest of the islands between England and France. The fishermen were accompanied by a French naval helicopter and a coastguard vessel, apparently ordered to intervene should any attempt be made to arrest the men. Philip Jensen

Clear whisky not the right spirit, say Scots

Producers of Scotch whisky are taking the Isle of Man's Glen Keella distillery to the High Court in London. They argue that the island's spirit cannot be called whisky - or whisky - because it fails to meet European Union definitions.

"Whisky must retain the colour, aroma and taste derived from its distillation and maturation," says the Scotch Whisky Association. A lawyer representing the SWA adds: "If we can't stop this one, I don't know what we can stop." The case is due to come to court in February. Whisky is produced in Scotland.

The Isle of Man is not alone in producing whiskies which are strange to the Scots. India, for example, distils large volumes of whiskey under brands such as Bagpiper. But, to the serious drinker of Scotch, only the colour of the subcontinent's spirit bears any resemblance to the "water of life" from Scotland.

But distillers of Scotch work closely through joint ventures with their Indian counterparts. One product is an "ad-mix" whiskey in which Scotch is added to Indian spirit to make Indian whiskey.

Whiskey from the Isle of Man, which lies between

Scotch makers will go to court over a 'pure' version of the famous drink

England and Ireland, starts as Scotch whisky. "We buy a good five-year old blend and an eight-year-old malt from a Glasgow broker," explained Mr Andrew Dixon, whose family owns Glen Keella.

The company then redistils the spirit in a process developed over the past 20 years. Mr Dixon says all the flavours of the Scotch are retained but the spirit is colourless because "a heavy tar residue" is left behind.

"It is pure whiskey with a sweet, smooth, long palate and a nice complex taste," said Mr Dixon, who hopes to sell 3,000 bottles this year. Half the buyers are in the Isle of Man; the rest largely in Germany and the UK.

The court case could become complicated because EU regulations define the process only up to the spirit's maturation in wooden casks. The SWA argues that whatever comes out of the cask is an essential part of the Scotch. It says redistilling is detrimental

because it removes some of the 500 or so flavour elements from the spirit.

"Once it has matured, it doesn't need anything else doing to it," the SWA says.

But for decades, Scotch producers have put their spirit through further processes after the cask. First they dilute the spirit from cask strength of about 60 per cent alcohol by volume to 40 per cent with demineralised water. Caramel is sometimes added to darken the colour.

Lastly, before bottling, the spirit is cooled to about 0°C and filtered to remove fatty acids. These are taken out to prevent the "chill haze" that can occur when whiskey gets very cold.

Scotch purists like their spirit cask strength and unfiltered. "I do love getting some of the stuff straight from the cask," says a senior distiller in Scotland. "The chill filter is a compromise. It keeps the Scotch clear but it takes out some of the mouth-feel, the wonderful rounded feeling of the whisky."

With the High Court in London likely to be filled with such passionate argument in February, the case could become a defining moment for the Scotch industry.



Strange brew: Andrew Dixon says his whiskey (inset) is pure, sweet, smooth and has a "nice complex taste"

Heavier trucks may soon be allowed

By Charles Batchelor, Transport Correspondent

The UK government yesterday raised the prospect of increasing the maximum weight of trucks allowed on Britain's roads from 38 to 40 tonnes next year, and to 44 tonnes by 1999.

It also proposed, as soon as the necessary regulation can be brought into effect, allowing six-axle, 44 tonne trucks to be used in connection with "piggyback" services, in which a road trailer without the driver's cab is lifted on to a flatbed rail wagon.

The proposals coincided with the launch in London of a flatbed wagon developed by Thrall Car, a large US rolling stock manufacturer. This EuroSpine wagon allows certain designs of road trailer to be carried on the rail network without the need for expensive modifications to tunnels and bridges.

The use of 44-tonne trucks is now restricted in Britain to container shipments to rail terminals. Its extension to piggyback shipments was welcomed by the rail industry. Allowing the general use of 44-tonners, however, will increase competition to rail and was criticised by environmental groups.

Transport 2000, a pro-rail lobby group, said a rise in the general weight limit would mean increased road damage, casualties and environmental problems.

The UK has the tightest controls on truck sizes in the European Union, where 44-tonners with six axles are common. The Netherlands allows lorries up to 50 and Finland up to 53 tonnes.

Mr John Watts, UK roads minister, yesterday launched a 24-month consultation period into these proposals.

A 44-tonne truck on six axles would cause no more wear on roads or bridges than the 38-tonne, five-axle lorries currently allowed because the total weight would be spread more widely, he said. The 44-tonner would cause less wear than the 40-tonne, five-axle trucks which will be allowed from January 1999, he added.

The heavier trucks would be no larger than those now on the roads but they would allow shippers and hauliers to fill the space in their vehicles more effectively. At present some large vehicles run partly empty because they have reached their weight limit.

The UK department of transport believes heavier trucks would allow hauliers to reduce fleet sizes. It puts the potential reduction at 6,500 of the 75,500 37-tonne and 38-tonne vehicles in use, but the cut might be only half that if traffic switched from rail to road.

The Freight Transport Association welcomed the proposals. The Council for the Protection of Rural England, however, said heavier vehicles should not be allowed until enforcement of the widely-ignored existing weight restrictions was tightened.

Spanish group joins rail freight bidding

By Charles Batchelor, Transport Correspondent

Stagecoach, the bus company which has expanded into the privatised passenger railway business, plans a move into freight operations.

The Scotland-based group is the third partner in a bid for Railfreight Distribution (RFD), which operates container trains through the

Channel tunnel from England to France. RFD is the final part of the state rail freight business to be sold.

Stagecoach's partners in the bidding are Freightliner, the recently privatised operator of UK container services, and Transfesa, a Spanish freight company. The third partner had previously not been identified.

Bids for RFD were filed

yesterday by the Stagecoach consortium and by English Welsh & Scottish Railway, the US-owned company which runs bulk freight trains and a growing range of non-bulk services.

But both bidders are understood to have had problems framing their bids because of the extent of RFD's losses. It has recently been losing £1m (\$1.7m) a week before interest

charges, a figure almost equal to its turnover of £60m a year. It employs 1,500 people and, before the recent Channel tunnel fire, ran about 160 freight trains through the tunnel each week.

BR wrote off the entire £500m value of RFD's assets and commitments in its last accounts, including £300m worth of trains and terminals and £200m to cover the

minimum charge for use of the Channel tunnel over the next 10 years.

Neither bidder put in completely compliant initial bids.

A decision on the winner is expected within the next few weeks.

EWS said: "Regardless of whether we win RFD or not we will compete with a container service through the Channel tunnel."

Bank rule change cost 'too high'

By John Gapper, Banking Editor

The costs and upheaval that would be involved in changing the structure of financial regulation to unite the supervision of banking and securities firms are too high to be worthwhile, Mr Howard Davies, deputy governor of the Bank of England, said yesterday.

Mr Davies was responding to a recent study suggesting that the job of supervising banks should be passed from the Bank of England, the UK central bank, to a separate commission. He said that banks were still sufficiently distinct to warrant supervision by a separate body.

Mr Davies said recent proposals by Mr Michael Taylor, a former Bank of England official, had been "considered and thoughtful", but the "substantial upheaval and cost" would not be worthwhile.

But he indicated guarded

support for the opposition Labour party's policy of abolishing self-regulating organisations such as the Securities and Futures Authority, and folding them into the Securities and Investments Board.

Mr Davies said that the board of SIB, of which he was a member, was neutral on the issue of organisation of regulation. But "it may well be that, in some areas, consolidation would make co-operation easier to achieve".

There has been growing support for unification of banking and securities regulation because securities firms have been bought by banks. Many financial institutions have complained of having to report to too many regulators. "Even speaking as a regulator myself, I would have to accept that you can have too much of a good thing," he said.

Derivatives rules, Page 28

Bus builder reveals Sri Lanka venture

By Haig Simonian, Motor Industry Correspondent

Optare, a northern England bus builder, yesterday announced a significant expansion of its international activities with a joint venture to build up to 500 vehicles a year in Sri Lanka.

The company, which in the past year has reached similar agreements to supply bus-building expertise to Malta and Malaysia, expects the latest deal to generate up to £15m (\$25.2m) a year in local sales.

Optare is joining forces with Ceylineco, an insurance company which

is one of Sri Lanka's biggest employers, and Hochen, the big Japanese trading house. The joint project, Ceymo Automobile, will use Optare's bus technology to develop a new type of vehicle for demanding local conditions. The new ColomboRider vehicle will use a Chinese-built chassis from Chaoyong Diesel.

The bus will combine features of existing Optare vehicles including low floors for easy access. The first buses are being completed in Leeds, with production in Sri Lanka to start early next year.

The latest deal follows a technol-

ogy transfer agreement in 1995 to manufacture buses in Malaysia based on Optare's MetroRider model and a big order from Malta last September for a special version of the low-floor Excel city bus.

"We can now claim to be firmly established as a player in the global market for buses," said Mr Russell Richardson, the managing director. "Our ability to recognise opportunities to offer our proven and successful technology in developing markets means we can be financially successful in situations where our larger rivals cannot."

The deal confirms Optare's

recovery since it was acquired in 1993 in a management buy-out from receivers after the collapse of United Bus, its Netherlands-based owner.

Optare expects sales to reach £37m (\$62.2m) this year from £33.9m in 1995, while bus output should rise to 350 vehicles from 274.

Most of the shares are held by six managers including Mr Richardson. About half of the 360 workers own a further 5 per cent of the capital, with the remaining shares held by institutional investors. Mr Richardson said Optare had no plans for a flotation or a trade sale.

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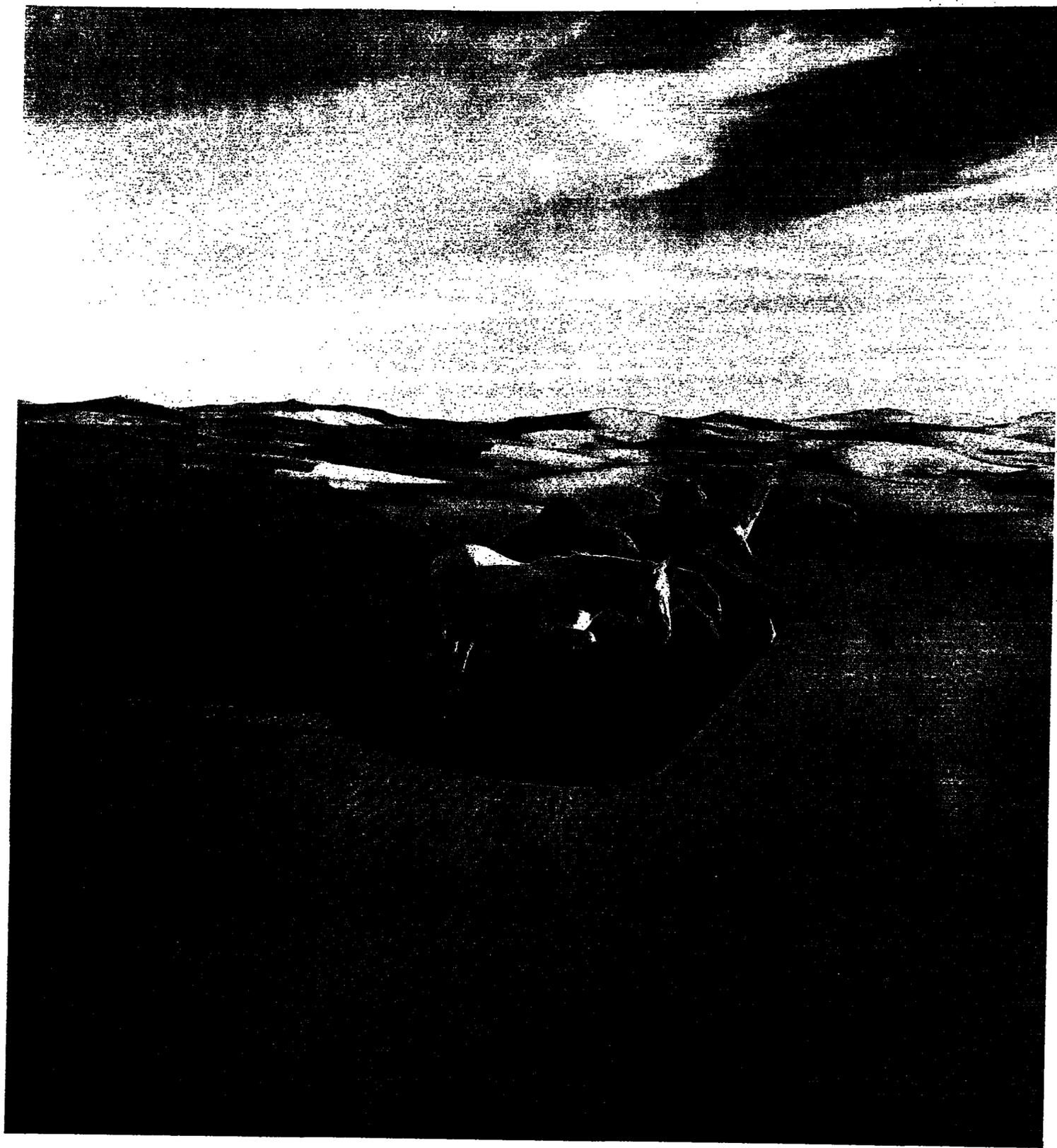
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TECHNOLOGY

A 'quantum leap' in loom design development promises substantial production cost savings, writes Andrew Baxter

Material gain in warp speed

Amid the ceaseless din of a large weaving mill somewhere in Europe, a new type of loom is churning out material for sportswear. "It's working 24 hours a day and we've sold 80,000m of material from it," says the mill owner. "The customers don't know the material has come from the new machine - they would not be able to tell the difference."

The machine - the first of its type to be tested at a customer site - has had its share of teething problems in the past year but has generally been running well, says the mill owner, who wants to remain unidentified. "The key advantage is that it is so much faster than our other machines. It's producing as much as three of them," he says.

The new loom goes by the unremarkable name of the M8300, but is seen by its manufacturer, Switzerland's Sulzer Rütli, and by independent textile technology experts as an important advance for a 5,000-year-old industry.

Weaving is an arcane world of wefts and warp, where words such as "shed" and "pick" have a special meaning and "beating up" is not an arrestable offence. Over the past few decades companies such as Sulzer Rütli, the world's biggest weaving machinery producer, have tried to find better, faster ways to pass a weft yarn through the "shed" formed by lifting alternate warp yarns. A pick is one pass-through by the weft, which then has to be beaten up against the existing material.

Several developments this century have brought big increases in weaving speeds, followed by incremental improvements as the technologies were fine-tuned. In the 1950s the arrival of projectile weaving machines, invented by Sulzer Rütli, removed the need to throw a shuttle to carry the weft backwards and forwards across the warp yarns. In the 1970s came further methods to get the weft across, with the fastest results coming from airjet machines.

These use compressed air to blow the weft across and have taken the weft insertion rate from 200m per minute in the days

of shuttle looms to about 2,000m. But the M8300, even before it has gone into production, is achieving speeds of 5,000m per minute, equivalent to 70m of material an hour at a standard width of 1.9m. "Over the past 15 years we have had a steady increase in weaving speeds," says Gerhard Egbers, director of the Institute of Textile Research near Stuttgart, who has been closely involved in the project's development. "But this technology jumps - it's a quantum leap."

The breakthrough has been achieved through a fundamental design rethink. The warp yarns are passed over a continuously rotating drum, 210mm in diameter, on which combs lift alternate yarns to form four tiny sheds simultaneously. Airjets blow the wefts through the sheds, which are then beaten up by bars between each row of combs and cut off at the ends.

By finding a way to insert four wefts at once, Sulzer Rütli has achieved what has long been a dream in the weaving technology world - a "multiphase" machine.

Theoretically, this could be achieved in two ways. Loom-makers have tried creating a number of sheds in the weft, the

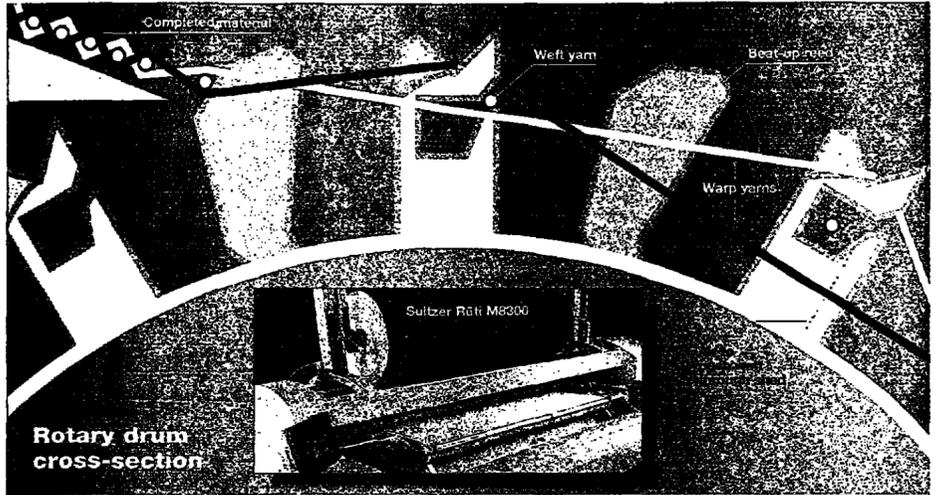
so-called wave-shed principle, but the rapid acceleration and braking of the weft caused the yarn to break, and these "mis-picks" were very difficult to mend. Instead, the Sulzer approach creates sheds in the warp direction - the sequential-shed principle. This has been tried before but never achieved weft insertion speeds higher than those of conventional airjet machines.

The M8300 achieves its speed by making about 2,800 picks a minute, but Alois Steiner, Sulzer Rütli's systems development chief and "father" of the machine, predicts that weft speeds of 10,000m a minute will be possible in five to 10 years.

Even at current speeds, however, the machine would be a big step forward for textile companies making standard fabrics, which constitute about 65 per cent of the world fabrics market.

There are other advantages too, says Steiner. In a conventional loom the warp yarns move up and down about 70mm but on the M8300 only half of the yarns are lifted by the tiny warp positioners, and by only about 12mm to 13mm, while the other yarns rest on the drum.

This sharply reduces strain on



Rotary drum cross-section

the warp threads, which could have important implications for the spinning industry. If the yarn does not have to be so strong, spinners could reduce the twist in the yarn, and increase production, says Urs Meyer, head of the Zurich-based Institute for Textile Machinery.

With fewer parts moving up and down or accelerating and braking, the M8300 does not have to be bolted to the floor and uses less energy. Sulzer Rütli claims its power consumption per square metre of fabric is the low-

est ever, and half that of modern airjet looms. For good measure, to the human ear the machine is only half as noisy as its present-day counterparts.

For textile companies, savings from the machine could be considerable. In the US 40 M8300s could do the same work as 119 conventional airjets but would require 40 per cent less space, 39 per cent less energy and 16 per cent fewer people. Including administration staff, such a plant's workforce would fall from 108 to 88, according to the US

Institute of Textile Technology.

Developing the M8300 has been a prodigious effort for Steiner and his team, involving 60 man years of work in the past 15 years at Sulzer Rütli and sister companies in the Sulzer group. Work has been accelerated since 1992, when Helmut Pirchl became president of Sulzer Rütli, but even so development could not be hurried and hundreds of details had to be checked. "Our customers are very conservative," says Pirchl. "You have to plan a big market introduction like this carefully,

and get experience on the weaving floor. Customers want to see many references before they even consider investing."

That the machine could be developed at all is a measure of the progress made in a number of technologies since the first wood and rope model was made at the German textile institute in 1974. Airjet technology was in its infancy then but, says Egbers, has advanced to the stage where wefts can be blown through very small openings. Manufacture of high-precision components has also improved, particularly over the past five or six years, says Egbers. Any mistake made while drilling the tiny air nozzles into some of the warp positioners, for example, could result in the weft being blown off course.

Developments in machine controls, such as closed loop digital servo drives, have also helped, says Meyer. "This loom is the first where we have everything designed from the start for the new drive technology. That is the major breakthrough."

Sulzer Rütli hopes to deliver the first production models in 1998. A handful of other textile companies in Europe, the US and Latin America will test the M8300 next year, and another six machines will be sent to the first site in the next few weeks. "I need to have several machines to work out how much we will save in energy and labour costs," says the mill owner. "We are optimistic."

Threads of hope

If global demand for textiles remained constant, weaving machinery makers would be sowing the seeds of their own destruction every time they came up with a faster loom, as fewer machines would be needed to produce the same amount of cloth.

Fortunately, this has never happened because of the world's increasing population and rising living standards, so more clothing and more complex fashion weaves are purchased. Also, while textile companies are naturally cautious about new technology, once a few adopt it successfully others tend to follow to remain competitive.

This is why loom-makers are open to new ideas, even if developing products can take years. "The market has shown that a major breakthrough leads

to a complete change in market shares in five years," says Meyer.

The new machine could not come a moment too soon for Sulzer Rütli. Although long-term demand for textiles is rising by about 3 per cent a year, the textile machinery market is highly cyclical and worldwide demand has halved since 1990.

The slump has affected Sulzer Rütli particularly badly. The strong Swiss franc and competition from low-cost Asian producers has led to a sharp fall in demand for its machines. Mounting losses at the company have taken the shine off a recent profits recovery at the Sulzer

group and increased the urgency of measures to get the business back into the black.

In October, with no sign of an end to the weaving machinery recession, Sulzer Rütli announced a big restructuring. By the end of next year its 3,200-strong worldwide workforce will be reduced by 950, and production capacity will be less than half 1990 levels.

At Rütli itself, a small town in eastern Switzerland, 600 jobs are to go as production is shifted almost entirely to the company's plant at Zuchwil, west of Zurich. The cuts will be a painful blow for the town of Rütli, which has been associated with textile

machinery since 1842, when Caspar Honneger began building the world-famous Honneger cotton-weaving looms there.

The new machine could be a lifeline. "We are in a similar position to where Sulzer was in the 1950s with the first projectile machines," says Pirchl. "We are aware that the first few years will not be easy... but we hope to get a good share of the market."

The new machine will not replace looms designed to produce complex multicoloured weaves, and is likely to be too sophisticated for users of the 3.5m shuttle looms still at work mainly in developing nations.

But it could be very attractive to textile companies using airjet machines for high-speed weavings, says René König, Sulzer Rütli's head of advertising.

"The first potential market will be customers in the Far East and US exporting to high-quality markets," he says.

Sulzer Rütli's new machine is protected by about 60 patents, but if it becomes a significant factor in the market, competitors will produce something similar sooner or later, says Pirchl. "Our best protection is to stay ahead technologically," he adds. One area of focus will be to broaden the range of yarns which the machine can handle from staple fibres such as cotton and wool to include thinner filament yarns such as polyesters and nylons.

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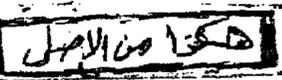
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Celebration of the stark cityscape

William Packer reconsiders the work of David Hopper

David Hopper is 61 and a professor in the painting school at the Slade. With a career that now spans more than 40 years, a retrospective at an institution such as the Museum of London is well-earned and, in the light of his subject-matter, entirely appropriate. The pity is only that the museum's restricted space allows only a narrow choice, representative though it is, and it will be seen by a more casual public than its quality and formal interest as painting would command at somewhere like the Tate or Whitechapel.

That said, the irony is that Hopper has already enjoyed his retrospective at the Whitechapel - 22 years ago. It did seem a little premature, and looking back at what I wrote I was indeed rather hard on it: I was distrustful of apparent shifts and changes in the work that seemed arbitrary and at times extreme, a search after a style rather than a response to the needs and development of the work.

In particular, I took against the then latest work: large, all but life-size paintings of the front doors, bay windows and garden fences



Openly becoming more experimental: 'The Hawks Tower, Elephant and Castle', 1968, by David Hopper

of a row of houses in Dulwich, presented with an assiduous matter-of-factness and painted dead-pan, brick by brick. I saw them then as the final step in a progress away from the early free Bombergian expressionism, the raw mixed-media experiments of the studio interiors that followed, towards a quasi-photographic realism.

To see them now, at the centre of this show, is, I must admit, to see them in quite a different way. They no longer read as that fixed and final stage in a development, but rather as a link and a continuation. See it clearly and see it whole: the deferral-principle for retrospectives was ever sound.

Hopper's subject has always been the world about him, the streets and tower-blocks, the cluttered studio. The earliest paintings are views across Sheffield roofs and back-to-backs, made when he was still a student. The streets and houses of Camberwell in the early 1960s, painted in open homage to David Bomberg with a rich impasto and free, direct expression, loom as prominently as any later tower-block.

So, from a Sheffield terrace to one in Dulwich, and on to a Walworth block of flats may be no great step after all. A recent tower-

block painting, "Georgian Heights", contains an upended Georgian terrace that reads at first as but another tower-block. Again, the shift from red-brick-by-brick Dulwich to the Walworth council estates which Hopper turned his attention to after the Whitechapel show, was not so great. Each modular flat and balcony on those blank cliff-faces was seen as no more than a brick of sorts. The same frontal presentation was retained, and the same attention to variation and incident within an encompassing, insistent regularity.

Over the last 10 years or

so, however, Hopper's method has loosened up, becoming more openly experimental in its practice and open-minded as to effect. The Piranesian fantasies of the late 1980s, setting high towers among the soaring arches and railway vaults of Victorian London, come as no surprise. Again it is the work over a lifetime being all of a piece, for what we see is but a renewed celebration of what was always inherent.

Without sacrificing anything of detail, here again are the rich, dense surfaces of the early work, and that free expressionist confidence

of application. And those cluttered studio interiors of the 1980s take on a renewed relevance. Table-tops that might be landscapes, cities, wastelands, are given a physical actuality not just of paint, but of the wood and metal elements collaged to them.

In the most recent work, the paint conforms to the actual texture of the coffered concrete walls while yet sustaining a conventional pictorial space. The canvas supports the image of tower and wall, yet is ambiguously the wall itself, smothered in graffiti, that is surprisingly seductive when seen for

itself on the picture plane, gleefully transgressing both wall and image. The latest triptychs, at Flowers East, even bring in the maps that stand at the entrance to every such estate, smothered in demotic decoration. We move from the actual to the illusory and back again, just as in those studio interiors, just as in all painting. All comes together in the end.

David Hopper - Streets in the Sky: Museum of London, London Wall EC2, until December 31. David Hopper - Two Triptychs: Flowers East, 199 Richmond Road ES, until January 19.

London concerts/Stephen Pettitt

Musicians of distinction

Where Michael Tilson Thomas polished the London Symphony Orchestra into a glittering, virtuosic instrument, his successor Sir Colin Davis has evidently been busy applying one or two North European touches. Every-thing has become mellower, riper. Last week Radu Lupu gave Mozart's dark C minor piano Concerto, K 491 with the LSO under Davis last week as the curtain-raiser - some curtain-raiser! - to Sibelius's Kullervo Symphony. It was a beautiful performance, eloquently shaped and Lupu's touch, crisp, precise, yet delicate, weighty but never stodgy, was perfection itself.

But it was on Sibelius's early epic symphony, composed in 1882, seven years before the first numbered symphony, that most minds were primarily focused. It is a strange work for a composer whose later ambition seemed primarily to distill; but the Kullervo Symphony, based upon the incestuous tale which is the great national epic poem Kaleva, positively and luxuriantly sprawls, offering a broad canvas upon which Sibelius struggles to find himself through an inclusive rather than exclusive process (among those included are Tchaikovsky and Strauss). But what else should we expect? With Kullervo Sibelius achieved at the very least a strikingly Finnish idiom, and a remarkable self-confidence into the bargain.

So no excuses need to be made for the ambitions nor for the derivative qualities of Kullervo. Nor, indeed, for the variety found within it, the huge opening movement an essay portraying the youth in heroic, Straussian terms, the second a darker piece. The core of the work is, however, the third move-

ment, where soprano and baritone (the excellent Hillevi Martinpelto and the young but more than promising Karl-Magnus Fredriksson) enact the scene of Kullervo's seduction of his sister before the formal narration of the male chorus, here the voices of the London Symphony Chorus, impeccably trained by Stephen Westrop. A vivid battle Scherzo, and, again with male chorus, a noble and touching death-movement, and the piece is over. Davis seemed to let it rather than to make it happen. And that, given Sibelius's way of apparently allowing his music to unfold itself, was the only way to do it.

The Barbican's other major event of the week was the series of three concerts given by the Academy of St Martin in the Fields under Sir Neville Marriner in which Alfred Brendel played all five of Beethoven's piano concertos. He is a marvellous pianist and we can only regret that he has already given, at the age of 65, his last complete cycle of the Beethoven sonatas. But I sometimes wondered whether this challenge was simply too much even for this super-mortal. Too often fingerwork was less than clean, the delicate close-to-the-keyboard style compromised by the occasional fluff run or wrong note. But what remained was Brendel's uncompromising manner, inviting the listener into his world, doing everything to encourage active listening, rather than simply playing to the gallery. In taking that approach he is a musician of similar outlook to Davis. It is an outlook, shunning superficial gratification in favour of the possibility of saying something deeper and longer lasting, that can only be admired.

Concert/David Murray

Fatal attraction

The Philharmonia and their conductor-elect Christoph von Dohnányi have been playing for two opera productions at the Paris Châtelet. Naturally enough, they took the opportunity to bring them to the Royal Festival Hall (another of their residences) as concert-performances, with most of the original casts: Schoenberg's *Moses und Aron* a month ago, in a soberly impressive reading, and on Tuesday Stravinsky's opera-oratorio *Oedipus Rex*.

Re-rehearsing *Oedipus* should have been a matter of dusting-up; but at short notice the incestuous central pair had to be replaced. First their *Oedipus*, Philip Langridge, fell ill, and then at the last moment the *Jocasta*, Michelle DeYoung, lost her voice. As luck had it, Anthony Rolfe Johnson was available - and excellent, though cramped by Dohnányi's unyielding tempi.

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Strings attached to the Mahon bequest

After years of keeping the nation's galleries guessing, Sir Denis Mahon has at last announced where he is bequeathing his collection of 61 17th-century Italian baroque paintings, the finest collection of Old Masters amassed in the UK in the past 60 years. It includes works by Guercino, Guido Reni, Domenichino, the Carracci and more.

The main beneficiary is the National Gallery, which will receive 16 works, with another 10, that it can loan at its discretion, to the National Museum of Wales. The Ashmolean in Oxford gets 12, and the National Gallery of Scotland, eight.

But there are strings. Sir Denis has long used the destination of his collection to influence government policy towards the heritage. He is bequeathing ownership to the National Art Collections Fund, which will take them back if the chosen galleries sell off any paintings and drawings from their permanent collection.

Antony Thornicroft

Opera/Andrew Clark

Tosca with a cutting edge

In this age of spurious authenticity, let us give thanks for a truly authentic *Tosca*. The Royal Opera's historic production at Covent Garden may not be as old as the work itself, but it has an immutable style which, with the right cast and conductor, elevates Puccini's handiwork instead of cheapening it. That is why this latest revival is worth catching, even for those who believe *Tosca* is an opera to be seen once and never again.

For the second successive season, Galina Gorchakova asserts her credentials as an authentic Italian prima donna - something even her Russian compatriot Vishnevskaya, one of her most illustrious predecessors in this production, never quite managed to do. Gorchakova may lack Vishnevskaya's temperament - there is a coolness about *Tosca*'s trials of resolve in Act 2 which results in a low-key "Vest d'arte" - and her armoury of expressive nuance is still quite limited; but she sings with lustre and Italianate style, the voice filling out with unassailable grandeur at the top and bottom.

Her other distinguishing traits are stage presence,



Authentic: Galina Gorchakova and James Morris in Zeffirelli's ageless production

sioned enthusiasm.

Not everything works on the same exalted level. Renzi Olsen's lacklustre Cavaradossi makes the evening sag inconveniently, and the Angelotti and Sacristan are sketchy. But Renzo Mongardino's original settings are

still an eye-catcher, and there is no reason why the Zeffirelli production, created for Callas, should not continue to serve *Tosca* well into the next century.

Revival sponsored by Mrs Jayne Wrightsman.

Concert/David Murray

Fatal attraction

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INTERNATIONAL
ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw Tel: 31-20-6718345
● Robert Holl, Ian Bostridge, Naum Grubert, Julius Drake, Carolyn Watkinson and Jacob Slegers; the bass, tenor, pianists, mezzo-soprano and horn-player perform works by Shostakovich and Britten; 8.15pm; Dec 4

EXHIBITION
Rijksmuseum Tel: 31-20-6732121
● Aarwinsten - Teekeningen, prenten en foto's (1993-1996): exhibition featuring drawings, prints and photographs that were added to the museum's collection over the past four years. Included in the exhibition are drawings by Lombart, Barendsz, Berchem, Hondius, Van Fijck, Romeyn, Van der Tempel, De Wit, and others, prints by artists such as Hirschvogel, Henri met de Bles, Van Heemsterck, Maulbertsch, Friedrich and Grimm, and a selection of 19th and 20th century

French and Dutch photographs; to Feb 2

DUBLIN

EXHIBITION
National Gallery of Ireland Tel: 353-1-6615133
● Treasures of the Royal Horticultural Society: this travelling exhibition is designed to bring the society's collection of botanical paintings and drawings to a wider public. It consists of some 70 images and three bound volumes ranging from 17th century Dutch flower studies to plant portraits by contemporary botanical artists. Included are botanical illustrations by artists such as Michel van Huysum, Ferdinand Bauer, Augusta Innes Withers, John Lindley and Lilián Snelling; to Dec 15

EDINBURGH

EXHIBITION
Scottish National Gallery of Modern Art Tel: 44-131-5568621
● Anne Redpath: exhibition of work by Anne Redpath, one of the most successful and best-loved Scottish artists of the 20th century. The exhibition features around 70 works from her career. The works on display come from private and public collections throughout the UK. Highlights include 'The Indian Rug' from the gallery's own collection, a group of watercolours painted in the early part of Redpath's career when living in France, and a large tapestry designed by her for the Scottish Widows company in

1962; to Jan 19

FRANKFURT

EXHIBITION
Museum für Moderne Kunst Tel: 49-69-21230447
● Szenenwechsel X: exhibition featuring works by Albert Oehlen, Robert Rauschenberg, Jochen Finger, Holger Matthies, Miriam Cahn, Nobuyoshi Araki, Larry Clark, Jack Sturges, Rosemarie Trockel, Anke Dohrmann, Ed Ruscha, Bernd and Hilla Becher, Thomas Ruff, Max Mohr, Markus Raetz, and Stephan Balkenhol; to Jan 5

LONDON

CONCERT
Barbican Hall Tel: 44-171-6394141
● Messiah; by Handel. Conducted by Paul McCreesh, performed by the Gabrieli Consort and Players. Soloists include sopranos Dorothea Röschmann and Deborah York and contralto Ruby Philogene; 7pm; Dec 5
Royal Festival Hall Tel: 44-171-6604242
● Tabern Zimmermann and David Garrigues: the violinist and cellist perform works by Ligeti; 6pm; Dec 5
Westminster Cathedral Tel: 44-171-7989055
● War Requiem; by Britten. Conducted by Stuart Bedford, performed by the Royal College of Music Chorus and Symphony Orchestra and the Choristers of Westminster Cathedral; 8pm; Dec 4

EXHIBITION

The Hayward Gallery Tel: 44-171-9604242

● Howard Hodgkin - Paintings: exhibition of oil paintings produced between 1975 and 1995 by the British painter Howard Hodgkin. Hodgkin works very slowly, often taking years before he considers a painting to be finished. The layers of overlapping leave traces of the earlier stages of the work; from Dec 5 to Feb 23

THEATRE

The Pit Tel: 44-171-6388891
● The Learned Ladies; by Molière. Directed by Steven Pimlott, performed by the Royal Shakespeare Company. The cast includes Roger Alam, Caroline Blakiston and Niamh Cusack; 7.15pm; Dec 3 (7pm), 4, 5 (also 2pm)

MADRID

EXHIBITION
Museo Nacional del Prado Tel: 34-1-3302900
● Luis Parey y Alcazar: this exhibition of 10 paintings and 21 drawings by Luis Parey y Alcazar celebrates the recent addition of a work by this Spanish painter to the museum's collection as well as the 250th anniversary of the artist's birth; from Dec 5

NEW YORK

AUCTION
Sotheby's Tel: 1-212-606-7000
● American Paintings, Sculpture and Drawings: this sale features property from the Shelburne Museum and the Collection

formed by the British Rail Pension Fund as well as property from other owners. Highlights of the sale include John Singer Sargent's painting 'Cashmere' (1906) and a white marble bust of Benjamin Franklin which was executed in 1779 by the French sculptor Jean-Antoine Houdon; 10.15am & 2pm; Dec 5

PARIS

EXHIBITION
The Metropolitan Museum of Art Tel: 1-212-879-5500
● Some Women: an exhibition of portrait busts of eight women, in bronze and marble, by Rodin, Lehmbruck, Brancusi, Giacometti, and others; from Dec 6 to Apr 6

OPERA
Metropolitan Opera House Tel: 1-212-362-6000
● Così fan Tutti; by Mozart. Conducted by James Levine, performed by the Metropolitan Opera. Soloists include Nielsen, Bunnell, McLaughlin and R. Croft; 8pm; Dec 6

DANCE
Théâtre National de l'Opéra - Opéra Garnier Tel: 33-1 42 66 50 22
● Ballet de l'Opéra National de Paris: perform George Balanchine's Apollon, Agon, Capriccio and Violin Concerto to music by Stravinsky; 7.30pm; Dec 7

EXHIBITION
Musée du Petit Palais Tel: 33-1 42 65 12 73
● Ché Interdit: this exhibition

focuses with more than 150 objects on the different aspects of the imperial family life during the Qing era (1644-1911). On view are photographs, garments, furniture, and jewellery; to Feb 23

VENICE

EXHIBITION
Palazzo Grassi Tel: 39-41-5231680
● The Western Greeks: this exhibition aims to illustrate, through archaeological documents and antique works of art, the civilisation which developed in the Greek colonies in the west - from Italy to Sicily to Cyrenaica, from Provence to the Iberian Peninsula - and its contribution to the formation of European culture; to Dec 8

WASHINGTON

MUSICAL
National Theatre Tel: 1-202-628-6161
● Whistle Down the Wind; by Lloyd Webber and Steinman (previews). Directed by Harold Prince. The cast includes Irene Molloy, Davis Gaines, Candy Buckley, Lacey Hornkohl, Abbi Hutchinson and Cameron Bowen; Tue - Sat 8pm, Sun 7pm, Sat, Sun also 2pm; from Dec 6 to Dec 11 (Not Mon)

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WORLD SERVICE

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CNBC:
08.30
Squawk Box

10.00
European Money Wheel

18.00
Financial Times Business Tonight

COMMENT & ANALYSIS

Martin Wolf

Dear Ken, be decisive

If the chancellor wants to avoid the fate of his predecessors, he should raise interest rates now to avoid a tidal wave of bad news in the future



Dear Mr Clarke, You are beginning to worry me. Do you realise how much you sound like other chancellors who once revelled in the early stages of a consumer-led expansion? You will have to act decisively on interest rates, if you are not to end up as reviled as they now are.

First, you need to be convinced that higher interest rates are what the UK needs. That will be difficult for you to accept just after you declared in your Budget speech that not only is "the British economy today prosperous and successful" but "any risk to this recovery from inflationary pressures re-emerging remains a good way off".

Fortunately, you also said: "Eddie will keep me steady and I will continue to be canny." A canny chancellor would bear in mind that all the pressure upon him is to loosen policy at the earliest opportunity and tighten it at the latest; that the costs of reducing unacceptably high inflation exceed those of reversing a temporary slowdown; and, most important, that by the time emergency is convinced tighter policy is necessary, it will be much too late.

There is no small danger of explosive growth in consumer demand, fuelling another inflationary economic expansion. To understand the nature of the danger - and why the Budget has not done enough to forestall it - you need to ponder what drives inflation.

In your speech, you listed a number of reasons why you were confident about inflation: "Apart from oil prices, which have risen sharply, commodity prices are steady and are not putting upward pressure on inflation. Earnings growth remains sensible and modest. Producer price inflation - a good indicator of what is in the pipeline for retail price inflation - is at its lowest level since the 1980s."

Producer input prices are actually lower than they were a year ago."

All this is absolutely right. You could also add sterling to the list. The Bank of England's trade-weighted effective exchange rate has appreciated by nearly 14 per cent since the beginning of the year. But all these indicators relate to costs in the short term. While you bask in months of good news on inflation, excessive growth in demand could bring a tidal wave of bad tidings thereafter.

Money matters for demand. Until it was far too late, it was largely those who watched broad money (M4) who foresaw the inflationary surge of the late 1980s. The rate of growth of the money supply has risen once again. It is growing faster than seems consistent with inflation at the government's target rate of 2½ per cent a year or less. Again it is monetarists such as Mr Tim Congdon of Lombard Street Research, who are sounding the alarm.

I assume that you want to hit this target. After all, it is your own. If you do, remember what happened at the end of the last headlong expansion. The Red Book

published in March 1988 forecast the real growth of consumption that year at only 4 per cent, but it turned out to be 7.5 per cent. It forecast the growth of GDP at 3 per cent; but it turned out to be 5 per cent. The Treasury, in company with almost every respectable forecaster, was not just wrong in detail. It simply did not understand what was going on.

Ancient history? Far from it. Whether or not one accepts the monetarist policy of a strict rule for monetary growth - and I, for one, do not - there can be no serious question that persistently excessive growth of broad money and credit has consequences for aggregate demand. First, it will raise prices of other assets; then it will raise spending; finally, it will raise inflation. It happened before. It will happen again.

The first part of this story is now well advanced. Monetary growth is high in relation to inflation - and has been so for about three years. House prices are rising once again, most recently at about 7 per cent a year. The stockmarket is strong and business confidence is buoyant.

As for consumers, their confidence is apparently at its strongest since August 1988. Retail sales volume grew 4 per cent in the year to October. Real personal disposable income has been growing strongly and its growth is likely to be maintained at close to 3 per cent over the coming year. Consumer spending power will be boosted by a stream of payouts from building societies converting to public limited companies. Unemployment is falling and employment rising. Everything, in short, is now conspiring to persuade British consumers to spend, spend, spend.

The Red Book forecasts consumers' expenditure rising 4½ per cent next year and GDP growth at 3½ per cent. But it is also forecasting retail price inflation (less mortgage interest) at the end of the year at 2½ per cent. Every one of these forecasts could turn out to be considerably higher.

Mr Congdon is forecasting economic growth at 4.3 per cent next year. That seems perfectly plausible. Mr Gavyn Davies of Goldman Sachs is also warning of the risks ahead, albeit more cautiously. Do not ignore them, whatever the other wise folk say.

Their obvious reaction would be that supply can rise to meet the growth in demand. To that there are three replies:

● The first is that this was also said in the 1980s.

● The second is that the so-called output gap is not just an unknown quantum but a myth because it rests on the absurd assumption that there is a precise level of aggregate supply below which there is no inflationary pressure.

● The third is that there is a speed limit to growth, which depends on the rate at which new workers can be brought into employment and new capacity installed. Consistent growth at

above 3½ per cent would almost certainly raise inflation. With job vacancies above their long-term average, the output gap may itself be small. What is needed most of all, therefore, is room to accommodate extra investment. But that is what a headlong expansion in consumption would rule out.

Yet the best of all leading indicators of disaster must be the tone of your opening remarks last week: "The British economy is today prosperous and successful. This Budget will make it even more prosperous and an even bigger success over the coming years." How often have your predecessors called the later stages of a cyclical recovery as the new dawn!

The economy may well be more flexible. But it is still vulnerable to overheating. The economy will not grow steadily if you do not take the decisions to bring the rate of growth of money and credit - now the fastest in the Group of Seven leading industrial countries - to more sustainable levels.

It is not easy to take determined action within a few months of an election. But the important thing to remember is that if you act decisively, with at least a half a percentage point rise in the base rate now, which will almost certainly need to be followed by another half a percentage point in the New Year, you can always reverse these rises later on. The price would be perhaps a few months of lower than hoped for growth.

If you were to fail to act and demand ran out of control, it might take years to remedy the error. This would be known as the Clarke boom - and the Conservatives would have inflicted the long-term costs of a short-term spending spree for the fourth time in four decades.

Yours sincerely, Martin Wolf

Philip Stephens

Big hitters needed for the long slog



Geoffrey Howe had an apt cricketing metaphor for the phenomenon. On his departure from Margaret Thatcher's government, Lord Howe recalled that ministers arguing the British case in Europe were regularly undermined by the then prime minister's casual dismissal of policies agreed in cabinet. Her opening batsmen often appeared at the crease only to find that the team captain had broken their bats before the game.

Kenneth Clarke could be forgiven a distinct sense of deja vu. As the chancellor arrived in Brussels for the latest discussions of European finance ministers on a single currency, he was once again being undermined in London. The respected political editor of The Daily Telegraph declared on that newspaper's front page that John Major was determined to fight the general election as the champion of sterling. The prime minister had decided he wanted nothing to do with the nasty euro.

The pro-European Mr Clarke, the last British minister with real clout in Brussels and the main defender of the present wait-and-see policy, would be overruled.

Downing Street's official response was that the government's policy had not changed. For now, it was preserving the two-way bet negotiated by Mr Major in the Maastricht treaty. But there was nothing in the denials to undercut the central premise that the prime minister would like to change the policy before polling day. That was for good reason.

Whatever the provenance of the latest story, Mr Major insists in pike Britain into Euro during the lifetime of the next parliament. For all the protests to the contrary at the party conference in

October, close aides readily acknowledge that he would like to say as much before the election. The prime minister believes that there are votes in labelling Labour as the party which would scrap the pound. He feels comfortable wrapped in the national flag. The searing experience of sterling's ejection from the exchange rate mechanism also convinced him that a single currency will not work.

His instincts are widely shared within the cabinet. The Eurosceptics, of course, have long insisted that Euro represents a wholly unacceptable transfer of sovereignty from Westminster to Europe. Some half-a-dozen of Mr Major's senior colleagues - the ones he used to refer to as bastards - would rule out sterling's participation in perpetuity.

Others offer a more pragmatic logic for saying now that the Tories would safeguard the pound. Since joining Euro during the next parliament could only be done at the expense of an irrevocable split in the party, why not make a virtue out of necessity?

Mr Brian Mawhinney, the party chairman, never tires of telling colleagues that a move would reunite the Conservatives in the run-up to the election. He has a long-standing ally in Stephen Dorrell, the health secretary. Malcolm Rifkind, the foreign secretary, shares their inclination, though he is shrewd enough to see the dangers of a confrontation with Mr Clarke.

These would-be leadership contenders are also positioning themselves ahead of what they still expect to be a defeat at the election. Loss of office, they judge, would preclude a further lurch towards the Eurosceptics. Those seeking a place in the beauty contest want to make sure now that they are on the right side of that shift.

The outstanding question then is whether Mr Clarke

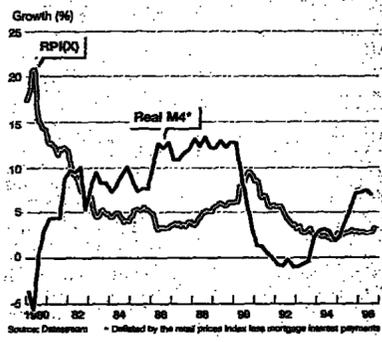
can be persuaded or overruled. If Mr Major wants to retain his remaining slim chance of winning the election, he will conclude the answer is an unequivocal no. Earlier this year, the chancellor was manoeuvred into a corner over the offer of a referendum on the issue. He will not be budged again.

There are circumstances in which Mr Clarke could be prepared to argue that Britain should stand aside from the first wave of Euro. But those conditions - essentially the indiscriminate funding by other governments of the economic convergence criteria - are scarcely likely to be agreed before the election. Nor will the present negotiations between finance ministers on the terms of a fiscal stability pact be completed before polling day. Mr Clarke does not intend to leave Britain with an empty chair at those talks.

But there is anyway a more important point. The chancellor understands that were the Conservatives to fight one election on a platform of preserving the pound, that would fix the policy for a political generation. The anti-Euro stance would become one of principle rather than pragmatism. Fairly soon it would redefine the Conservatives as the party of nationalism rather than of Europe. That may happen anyway after the election, but Mr Clarke does not intend to permit it now.

In spite of the speculation otherwise, Michael Heseltine, the deputy prime minister, takes the same view. He is on Mr Clarke's side, as committed to Britain's future in Europe as the chancellor. This is not an alliance Mr Major would be wise to confront. If he is tempted, he might recall Lord Howe's metaphor. After a time, Baroness Thatcher's best players got fed up playing with broken bats. They decided to leave the field. And we know what happened then.

How monetary growth precedes inflation



LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 1TA

'Libertarian' values affirmed only by the most rapacious

From Ms Debra Mecher.

Sir, Having been a reader of Mr Michael Prowse's weekly "America" column for the better part of these past six years, I must say that I found it more than a little curious to learn in his final column ("A deep sense of gratitude," November 25) that Mr Prowse fancies himself a "libertarian", and that it is above all my country's "libertarian" values and its "commitment to the freedom of individuals" that he cherishes most about it.

Poppycock, Mr Prowse. Whereas I'm forced to take his word for it that he has "become steadily more attracted to a libertarian political philosophy" since moving to the US in 1980, Mr Prowse should stop blaming Americans for having imported to him a political philosophy that none but the most rapacious of us affirm.

Amazingly, Mr Prowse says that my country has "all but eliminated the horrible class and status distinctions which still disfigure European and Asian society". Leaving the Europeans to fight their own battles, this assertion is false - tragically false. I can only pre-

sume that the US appears radically better than it really is, when one looks at from the dining room of a country club or the window seat of a private jetliner. Mr Prowse's contention is balderdash.

For every constraint on the power of the federal government that Newt Gingrich, the House Speaker, and his acolytes among the corporate-funded think tanks have preached, there are dozens of constraints they'd happily lift from the shoulders of the transnational corporations that fill the rankings of the Fortune 500.

Mr Prowse is free to call that philosophy and those values libertarianism if he likes. But the individuals who are being crushed by this narrow conception of freedom will quite understandably beg to differ.

In the end, Mr Prowse's version of libertarianism reminds me of the Big Lie which, though well dressed, is easily undone.

He that once deceives is ever suspected, Mr Prowse.

Debra Mecher, 2220 W. Iowa St, Chicago, Ill. 60622, US

Said's gift leaves Oxford business school assured of academic freedom

From Dr Peter North.

Sir, Contrary to the impression from Professor David Smith's remarks ("Oxford to re-open talks with Said," November 28), control of the business school would not reside with the foundation through which the proposed £20m (£32m) benefaction would be made.

The university's council has sought an opportunity to review the terms of the foundation, but it is worth restating that, under the existing terms, the foundation would have no jurisdiction over academic matters.

Indeed, this was patiently explained by Mr Wafiq Said himself in his letter in your columns (November 15).

The foundation would have a "right of approval" over the appointment of a director, but it could not impose a candidate, nor withhold approval unreasonably.

Also, while the university would not appoint a majority of trustees, all appointments other than that of the vice-chancellor and the benefactor himself, would have to be approved by the vice-chancellor, and would necessarily, therefore, have

the interests of the university, and this project, very much at heart.

The trustees would also have power to deploy certain funds in support of the school, but only for that purpose (in effect, income from an endowment of £4m, being part of the matching funds raised by the university, the balance of £16m for the endowment posts being held and administered by the university).

The foundation would not be dissimilar from that which for 60 years has administered Lord Nuffield's great benefaction to Oxford for the benefit of our medical school.

Although the foundation would "hold" ownership of the site, and the new building it has funded, the business school would operate within this building in a way no different from that of any other university department.

Peter North, vice-chancellor, Oxford University, University Offices, Wellington Square, Oxford, OX1 2JD, UK

Reliance globally competitive and still an active stock

From Mr M. Panikar.

Sir, Your profile of our company is wide of the mark (India survey: "A colossus falls down," November 15). We never claimed that we were kings, although the role played by our chairman in creating an equity culture in India is well recognised.

Let me clarify our position with regard to the other issues.

● Activity in Reliance Industries shares has not dried up. Average turnover is more than 10m shares per day.

● We did not comment on the analyst poll because it was released a few days before the actual announcement of results. The fact

that our results were better than what the poll had indicated was not a surprise to many of our investors whom we had met during the year.

● Consistent with international practice, the company had made an announcement about the private placement made with India's largest financial institutions two years ago.

● The merger of two downstream units was carried out with the unanimous approval of all shareholders, creditors, high courts and government departments. Valuation of shares was carried out by S.B. Billimoria & Co, the then member of Ernst & Young Interna-

tional. The shares dispute issue has been examined by regulatory agencies and courts in India have ruled that there was no intentional default. It was a systemic failure due to the large volume of transactions being handled manually. The company is now working with both Arthur Andersen and Price Waterhouse to strengthen the system.

● We have, over the years, built globally competitive assets in India and it is our belief that we can compete. Despite a significant fall in peak tariff, our net margins have improved from 5.5 per cent to 16.8 per cent in the past five years.

● The fall in the share price

has to be viewed in the context that the Bombay index has fallen from 4,600 to 2,900 due to macro-political and economic reasons. It is also now well recognised that Reliance, being a liquid stock, was the target of an organised bear cartel attack.

We are committed to achieving earnings growth. We also believe in transparency and we have an active investor relations programme around the world.

M. Panikar, managing director, Reliance Europe, Bashon House, 140 London Wall, London EC2Y 5DN, UK

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FINANCIAL TIMES

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Tuesday December 3 1996

Implementing peace

The Dayton peace agreement, which came into force a year ago this month, has so far brought peace to Bosnia in a strictly negative sense: the country has been spared any more of the large-scale fighting which devastated so much of it, and uprooted so many of its inhabitants, between 1992 and 1995. But Bosnia remains divided into three territories controlled by mutually hostile leaders.

This is an unstable situation, as Nato implicitly recognised last week when it agreed that the present lfor (Implementation Force) should be replaced by a 31,000-strong S-For (Stabilisation Force), which can remain in the country until mid-1998. But the change of name should not be taken to mean that the agreement has now been implemented and only needs to be stabilised. For the agreement's detailed provisions describe a very different outcome, in which there would be freedom of movement throughout Bosnia and most Bosnians would return to their original homes, even where that meant living under the rule of a different ethnic group.

Delegates to the international peace implementation conference, which opens in London tomorrow, need to make up their minds how much of that programme they are still committed to, and then make sure that responsibility for carrying it out is clearly apportioned, among people with the authority and resources necessary to fulfil their tasks.

Many will think, though few will officially say, that repatriation was always a pipe dream and that coexistence between three ethnically homogeneous

statelets is the only form of peace realistically attainable. Some such calculation was implied by the international community's unseemly willingness to ratify last September's election results, which consolidated the power of nationalist leaders in all three parts of Bosnia amid widespread fraud and intimidation. It was also implicit in the west's failure to insist on the arrest of people indicted by the war crimes tribunal in The Hague.

It is a very risky calculation, because it means leaving the Bosnian Muslims cooped up in a wedge of territory between entities controlled by their bitter enemies but containing many of their homes as well as the remains of their slaughtered relatives. Either those people, whose army is being armed and trained by the US, would sooner or later seek to regain lost territory by force, or their anger would spill over into terrorism, no doubt encouraged by other disaffected Moslem states such as Libya and Iran.

Some will argue Dayton could only be fully implemented under an international protectorate. But that is virtually what Bosnia has been for the past year, and will now remain for at least another 18 months.

The vast investment of troops, money and prestige already made can only be justified if used to insist on implementation of the agreement, and to break the power of the warlords who seek to prevent that happening. Even if the full repatriation of displaced people is a utopian idea, freedom of movement, communication and trade between the constituent parts of Bosnia are essential to any lasting peace.

Failing schools

Nothing, it might be argued, concentrates the mind like the threat of being sued. Newspapers faced with the libel law know all about that, as do doctors and other professionals who risk actions for negligence.

But there remains something profoundly disquieting about the prospect of two pupils now aged 17 suing their former schools for failing to deliver them satisfactory GCSE results.

Both schools, according to the youngsters' lawyers, had been labelled as "failing". Expro, the lawyers argue, their pupils should be compensated.

A dozen years ago, there might have been a case for this. Schools that let down their pupils were dealt with by the local authorities which managed them. A school which did badly by its pupils in a local authority which did badly by its schools could continue for years with little remedy. The odd action for a failure of duty of care might have had a revolutionary effect.

But that is no longer the case. In the 1990s, schools are independently inspected. Those found to be "failing" - and 200 have been so far - are required to produce an action plan. If it proves unacceptable, or it in turn fails, an educational hit

squad can be put in. The school is then either reconstituted or closed. Traumatic though this procedure is, the outcome from this new emphasis on standards and quality should in the end be fewer failing schools.

Yet it is the very openness of the new system - public disclosure often accompanied by national exposure - which appears to have provided the basis for the planned litigation.

This cannot be in the public interest. Limited public funds should not be diverted from putting schools right rapidly for the majority into contentiously compensating a minority, not least when education - unlike, say, risky surgery - is not a one chance affair.

The other element which appears to have created this action is a recent decision by Royal Sun Alliance to settle for £300,000 rather than fight a case involving school bullying.

If the insurer is not regretting that decision now, it should be and it was good to see the other main schools insurer, Zurich Municipal, state yesterday it would defend the present cases if its schools are involved. Royal Sun Alliance should do the same. If the schools lose, the law may need to be looked at.

Cost temptation

National Westminster's brief flirtation with the idea of selling stationery to its corporate customers illustrates the temptation of turning a cost into a profit centre.

The process starts when a company discovers how much of its costs lie in the corporate plumbing: fleet management, purchasing, data processing, premises management. Stage one in the cycle is to impose straightforward cost cuts.

Once the obvious cuts are past, entrepreneurialism leads to stage two: finding outside customers. This is the step NatWest pondered: whether to allow its stationary buyers to sell their services elsewhere. Learning that its customers were not thrilled with the idea of competition from their bank, NatWest said no. Often enough, however, companies say yes.

This leads to computer departments that process other people's data, to van fleets that carry other companies' goods, to libraries that perform external contract research, and so on.

Stage two often proves short-lived. The core competence of providing photocopying services to National Widget can prove difficult to transfer to the global marketplace. Unless the

cost centre over-charges internal customers, it can rarely match the profitability of the company's main business. Yet its notional status as a profit centre allows it to escape the full rigours of the cost squeeze. Internal customers rebel, believing - not always correctly - that they can obtain better service elsewhere.

This leads on to stage three, in which the whole activity is outsourced. The cost centre is floated off as a separate company, or transferred to a larger business that specialises in the field. This, more recent, trend has yet to reach full maturity, in at least some cases, however, it is only partly successful. Gradually, an in-house facility re-establishes itself, to smooth the edges of the contractual relationship. In time, the cycle starts again.

Some lessons: first, a well-managed cost-centre is better than a badly managed one which claims to be a profit centre as well. Second, outsourcing works best if approached as a big strategic shift rather than a response to past failures of cost control. And third - NatWest, this means you - if you suspect your customers might object to you competing with them, they probably will.

High price of democracy

The new Thai government aims to dispel accusations of corruption with the promise of a new constitution, says Ted Bardacke

Democracy is an expensive business in Thailand. According to the Thai Farmers Bank Research Centre, Thai politicians spent nearly \$1bn (£595m) in the latest election campaign which this week saw General Chavalit Yongchaiyudh sworn in as the country's new prime minister.

But the country does not appear to have got its money's worth. Amid widespread complaints about vote-buying and intimidation, Gen Chavalit's rural-based New Aspiration party scraped home as the largest party with 126 seats in Thailand's 392-seat parliament, just ahead of the Democrats with 123 seats. As a result Gen Chavalit, a soldier turned politician with a history of indecisiveness, presides over an incoherent six-party coalition with uncertain prospects.

Thailand's much-vaunted democracy - it boasts one of the few fully democratic systems in east Asia - has still not produced a government that inspires confidence in its ability to maintain the country's increasingly fragile status as a "tiger" economy.

The previous administration of Mr Banham Silpa-archa, much of which Gen Chavalit has inherited, was widely regarded as both corrupt and incompetent. "I wouldn't give most ministers jobs in my company," says Mr Thaksin Shinawatra, the former deputy prime minister and telecommunications tycoon who decided not to run in the last election. "They are in power to make money to stay in power to make money."

During Mr Banham's 16-month tenure, Thailand had three finance ministers, two central bank governors, two heads of the Securities and Exchange Commission and two stock exchange presidents. He also created several ad-hoc advisory committees which interfered with the normal workings of the central bank, the finance ministry and the commerce ministry.

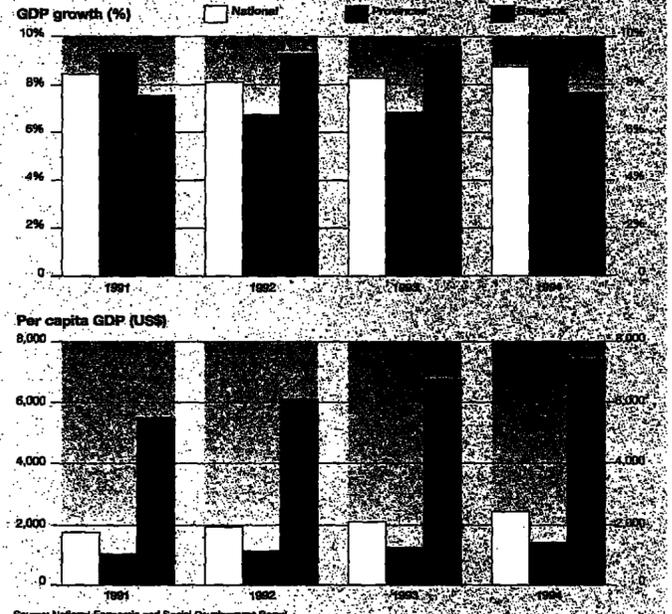
Now the fear is that his successor's administration will see its main task as retrieving the \$1bn spent on the campaign by milking the government budget and awarding contracts and concessions to political cronies. That raises the question of whether the kind of money-politics that prevail in much of Asia can produce governments capable of tackling serious policy issues.

Although the Democrat party makes a decent stab at representing modern democratic values and aspires to clean government, parties whose purpose is the promotion of a clear policy programme remain rare in Asia. Often their concern is to service extensive business connections.

Having shown that it can oust a prime minister and still preserve the fabric of its democratic system, Thailand needs a government with firm policies and the skills to carry them out.

Its problems are not just immediate - \$1bn in short-term foreign debt, a wide current account payments deficit and a shrinking economic growth rate. It also faces the structural challenges of upgrading the skills of its workforce to cope with modern manufacturing, and reducing the large wealth disparities between Bangkok and the countryside.

Gen Chavalit formed his cabinet via a traditional quota system whereby each of the six parties won one ministerial post for



Source: National Economic and Social Development Board

every five MPs it controls. During his campaign he had promised to do away with this system and give Mr Annuay Viravan, a former banker, free rein over five key economic ministries.

Now Mr Annuay, the new finance minister, will be isolated and surrounded by ministers chosen by former premier Gen Chavalit Choonhavan, a crucial coalition partner and leader of the Chart Pattana party.

Gen Chavalit says he remains firm in his determination to back Mr Annuay against other ministers if necessary, but he needed to bring in Gen Chavalit so as to avoid presiding over exactly the same coalition of parties which supported Mr Banham, a guaranteed public relations disaster. But Gen Chavalit came at a hefty price: control of several economic portfolios, known as "A-grade" portfolios because of the amount of money and contracts under their supervision.

In the late 1990s Gen Chavalit presided over unprecedented levels of economic growth based largely on asset inflation and Japanese investment, until he was ousted in a coup and declared "unusually rich"

by a government investigation. Both Gen Chavalit and Gen Chatchai own their political strength to the votes of rural people, who account for about three-quarters of the population and more than 90 per cent of the electorate. Together their parties won only two of the 37 parliamentary seats in Bangkok, where 40 per cent of Thailand's gross domestic product is concentrated.

Of the 5,512 reports of election irregularities filed with Poll-Watch, the election monitoring group, Gen Chavalit's New Aspiration party was the top offender with 1,777 complaints; number two was Gen Chatchai's Chart Pattana party with 799. More than half of these complaints were for buying votes with cash.

Rural people routinely sell their votes, but doing out cash at election time is only part of the trick to getting elected in the provinces. Because Thai administration is highly centralised - even garbage collection in rural villages is controlled from Bangkok by the Interior Ministry - Gen Chavalit's former position as army commander-in-chief will help keep the military at bay. More important, the frustration over the fallings of the Thai dem-

ocratic system that forged a tacit alliance between the armed forces and the urban middle class - and made a string of military coups possible in the 1980s - does not exist today.

Part of the credit should go to the opposition Democrat party. It has lost each of the last two elections by a handful of seats but knows that encouraging public protests could easily provoke a military reaction.

In any case, political tensions have been eased by plans for a new constitution. Before he stepped down, Mr Banham set in motion a process whereby a 99-member constituent assembly will draw up a new constitution within a year.

Hopes are high that some of the proposals - separating the executive branch from the legislature, proportional representation, confirmation hearings for cabinet members, local powers to tax and spend - will result in better national government.

Gen Chavalit has promised to dissolve his government when this constitution is ready and call an election under new rules in about 18 months. "For a country with a history of tearing up constitutions, the process is refreshing," says Mr Ammar Siamwala of the Thailand Development Research Institute, an independent think-tank. "Things are more open and there is far more public debate about substantive issues."

At the end of her recent book *Thailand's Boom!* Ms Pasuk Phongpachit, Chulalongkorn University economist, sketches out a few scenarios for the next decade. The most pessimistic has Thailand going the way of Brazil in the 1970s, when a boom ended in fast-rising inflation.

To avoid this, she recommends heavy government investment in infrastructure and human resource development, fiscal incentives for high-tech export production, and forced savings. Also needed are measures to expand productivity in the agricultural sector and to introduce elected local governments.

Asked if the election outcome was near the Brazilian scenario was now likely, Ms Pasuk says: "No way. That's much too extreme." By the standards of recent years, however, the outlook is not particularly rosy. Thai economists are starting to predict medium-term annual economic growth in the 5 per cent to 6 per cent range, compared with about 8.5 per cent now. While that would be cheered in a fully industrialised economy, many Thai companies have borrowed and made investments on the assumption of growth of 10 per cent or even more. Thai politicians accustomed to short-lived coalition governments, have looked for quick returns as well.

Wearing the private sector and the politicians from these expectations would be hard enough in a stable political environment; in the midst of an attempt to reform the democratic process, it will be exceptionally difficult. Economic growth, says Ms Pasuk, "won't be very good, but we have to come to terms with that for two, three, maybe even five years." And, she warns, "the short-termists, who represent such a small portion of the whole economy but cause so much agitation, will not like it at all."

OBSERVER

Better late than never

Another reminder from Theo Waigel, the German finance minister, that if economic and monetary union happens it will be on German terms. EU finance ministers in Brussels spent most of yesterday waiting for Waigel to arrive. Without him, they knew there was no chance of doing a deal on the German-backed budget stability pact.

Waigel is an infrequent visitor to Brussels, preferring Bonn or his native Bavaria, and letting his hard-nosed deputy, Jürgen Stark, handle the minutiae. This time, however, Waigel had a good excuse for his tardiness - he was attending the funeral in Munich of Hans "Johnny" Klein, the CSU politician who used to be Chancellor Kohl's spokesman.

His late arrival in Brussels may also have improved prospects for a compromise on the stability pact. For in Waigel's absence, Kenneth Clarke, the UK Chancellor, took centre-stage. Aware that a horde of London-based lobby correspondents had trailed him to Brussels, the fast-talking Clarke broke his usual laid-back routine and gave two news conferences, in which he demonstrated a mind-numbing mastery of the Maastricht treaty

House of cards

To build "The House" - as prime minister Torbjørn Jagland's new government grandly describes his aim of revamping Norway's infrastructure - a master builder in the form of Terje Rød-Larsen was first called in as planning minister.

He didn't last long. Last week, after a month as chief concrete mixer, Rød-Larsen resigned amid questions over earlier personal financial dealings.

Step forward Bendik Rugaas, now promoted to the same role. Even Norwegians have been asking themselves who Rugaas might be. He was born in Kirkenes, about as far north you can go before reaching the North Pole. He has spent a distinguished career in libraries, ending up as Norway's national librarian. He has no known

High-class fridges

At the same time as Alexander Lukashenko, president of Belarus, was coming under fire at the Organisation of Security and Co-operation in Europe summit meeting in Lisbon yesterday for allegedly undermining democracy, a stirring hymn to his country was being circulated in the press centre.

Journalists were told not only that Belarus annually manufactures more tractors - 100,000 - than any other European country, but also that the country's "cinematography is marked for its traditional humanness and deep thought". While the republic's factories are

The pipe of peace

Football-mad Italy was in ferment yesterday over news of the sacking of AC Milan's coach, Oscar Roberto, on Sunday night, and his replacement by Arrigo Sacchi, who is resigning as national team coach.

This might restore the fortunes of former premier Silvio Berlusconi's team, which last year was the top division champion but is currently languishing in fourth place. But it certainly didn't suppress the Vatican's daily newspaper, *L'Osservatore Romano*. In last night's issue it scolded other newspapers for giving the club owner too much space, calling it an "optum" that was distracting people from serious political issues.

As Karl Marx might have said, footballers have only interpreted the world in various ways; the point, however, is to change it.

Financial Times

100 years ago
Report From The Reichstag: The German Finance Minister had a very favourable report to make yesterday on the state of the empire, and stated that the Budget for the year 1896-97 would probably show a surplus of 24,700,000 marks, of which, however, about nine millions would be absorbed by the supplementary estimates. Good as the Minister's showing is, the Debate in the Chamber has opened rather sternly, one of the Deputies protesting strongly against the policy of naval expansion adopted by the Government. We are likely to hear more of this before the debate is concluded, and it is not unlikely that the whole subject of colonial expansion will come up for discussion.

50 years ago
Anglo-Italian Trade Talks: Signor Marzio of the Italian Ministry of Foreign Affairs, will leave the treaty negotiations which he is leaving Rome for London on 8th December to begin trade discussions with the Board of Trade. Conversations are expected to deal with the possibility of increasing Italy's exports to Great Britain of fish and dried fruit and vegetables, wine etc.

LEGAL DEFINITIONS
default n. 1 something that is usu. foll. by
debts etc (default) adv. double fault in tennis
3 failure to do something which is required by
law. see below & M&W: 5349 (pA 0171-248 42821)
Rovinsky & Maw
LAWYERS FOR BUSINESS

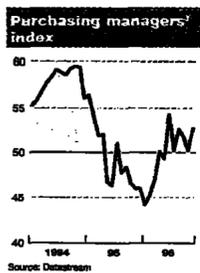
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Wall Street retreats at strong growth figures

Surge in US building and manufacturing

By Gerard Baker in Washington

The US economy continues to grow robustly with overall manufacturing business conditions improving last month and a surge in construction spending in October, according to reports published yesterday. The figures appeared to unsettle financial markets, as investors interpreted them as evidence that the current stable pace of economic expansion may be accelerating. The Dow Jones Industrial Average lost more than 38 points in morning trading, falling to 6,482, and bond prices also fell. But while both reports indicated faster growth than forecast by most economists, there was little evidence of increasing inflationary pressures that might choke off the expansion. The monthly survey of economic conditions by the National Association of Purchasing Managers (NAEP) suggested manufacturing growth accelerated in November. The survey's principal indicator of business conditions rose to 52.7 from 50.3 in October, the seventh time in



the last eight months in which the index has been above the break-even figure of 50. The improvement was mainly the result of strong growth in new orders last month accompanied by continuing robust industrial production. Manufacturers reported an increase in output for the eighth consecutive month. The association's production index stood at 58.6 per cent in November, up from 56.6 per cent in October, and the highest figure since January 1995. But there were still no obvious signs of rising prices. The survey's prices index

fell for the second month in succession. The index dropped to 45.8 against 47.1 in October, suggesting a slight acceleration in the rate of price decreases last month. New export orders remained strong in spite of the dollar's strength and sluggish growth in overseas markets. Mr Ralph Kauffman, chairman of the NAEP's business survey committee, said the overall picture was one of continuing growth in manufacturing activity. He said purchasing managers were "somewhat more bullish" last month than in October. The sharp increase in construction spending in October came largely from a big increase in government building contracts, the report from the Commerce Department said. Overall construction expenditure rose by 1.8 per cent from a month earlier, the third consecutive increase and the largest for seven months. The increase in public construction spending of 4.3 per cent far outstripped private sector expenditure growth of just 0.9 per cent.

Poland to sell bank stakes worth \$1.5bn

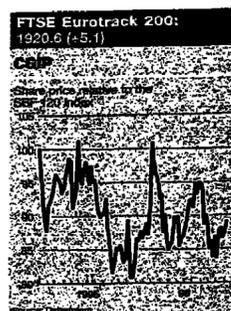
By Christopher Bobinski in Warsaw

The Polish government is planning to sell bank stakes worth a total of more than \$1.5bn next year, according to Mr Ryszard Pazura, deputy finance minister. Mr Pazura also set out a new strategy for the privatisation in the first half of 1997 of Bank Handlowy, one of the country's largest and most reputable financial institutions. He said a 30 per cent stake would be placed with a strategic investor and up to 30 per cent sold on the Warsaw Stock Exchange. Another 30 per cent would be handed to pension funds to be set up under the country's pension reforms. The government also intends to sell shares in Warsaw's Powszechny Bank Kredytowy (PBK), and its residual holding in Bank Gdanski, privatised a year ago. HSBC Investment Services which yesterday signed a contract to advise the government on the sale of PBK, puts its value at around 1.5bn zlotys (\$17m). Up to 65 per cent of the bank's equity is to be offered to a strategic investor while a further 15 per cent is to be floated in Warsaw later next year. Meanwhile, National Bank of Poland, the central bank, is planning to conclude the sale of its wholly-owned Polish Investment Bank (PIB), as well as Prosper Bank and Lublin-based First Commercial Bank, in the first half of next year. The government is proceeding with these sales in spite of the likelihood of strong opposition in the run-up to parliamentary elections next autumn. The right wing, nationalist opposition, led by the Solidarity trade union is expected to attack the former communist-led government's privatisation policies for favouring both foreign investors and its own supporters to the detriment of the population at large. Mr Krzysztof Kalicki, another deputy finance minister, said yesterday that the government would not allow politics to interfere with its disposal programme and that both foreign and domestic institutions would be bidding on an equal footing for the bank stock on offer. Citibank and Chase Manhattan of the US as well as Bank of Tokyo have shown an interest in purchasing a strategic stake in PIB. They are expected to mount a challenge to a domestic group of investors led by the Kredyt Bank and the Polish Development Bank. Schroders, the UK investment bank, is advising Bank Handlowy.

THE LEX COLUMN

North Sea saga

Even by the standards of recent North Sea deals, the \$1.2bn Saga Petroleum is paying to acquire Santa Fe from the Kuwait Petroleum Company looks frothy. By comparison with what relatively bullish analysts reckon Santa Fe is worth - \$700m-\$800m - Saga is paying a premium of the order of 50 per cent. Even assuming part of the gap can be explained away through over-caution on analysts' part, Saga is surely overpaying. This would be more justifiable if the acquisition gave Saga an opportunity to add much value. To be fair, there should be some cross-fertilisation of expertise. But this hardly looks enough to justify a \$400m premium. In the bulk of Santa Fe's business, the opportunity to add value is nil because Santa Fe does not even operate its own platforms. Saga's decision to buy looks a classic case of a company keen to find any use for its cashflow other than handing it to its shareholders. Nonetheless, confirmation of the deal will doubtless give a healthy further boost to the share prices of Lasmo and Enterprise Oil. Just as important as Saga's price being unusually high is the fact that Santa Fe was also courted by several high-paying runners-up. Still, gambling on overpaying bidders is a risky game. If the UK explores' shares - which have risen sharply in the past year - do spike up in the news, it will be a good opportunity to take profits.



ing aggressively into telecommunications and has just seen a change at the top - shows that investors are willing to back a conglomerate with a good story to tell. But there are snags. First, too often holding companies fail to control their associates, in which they frequently have only minority stakes. Second, political connections can be a two-edged sword, making conglomerates susceptible to wheezes that please government - witness CGIP's acquisition of 27 per cent of Valeo. All this suggests that investors should not worry about diversification per se, but whether top management cares about shareholders' interests.

UK mortgages After a long period of playing second fiddle to borrowers, savers should finally be coming into their own. House prices are rising at around 8 per cent a year, and net mortgage lending is growing so rapidly that demand for funds could soon outstrip supply. This is a far cry from most of the 1990s when lenders were virtually bribing new customers to borrow and financing their efforts through water-thin deposit rates. But judging by yesterday's announcement from Abbey National, savers will have to be patient a little while longer. Abbey will be charging borrowers 25 basis points more, while savers are being offered an average improvement of only 15 basis points. Still, the trend should eventually move in savers' favour. Lenders will need to spend more time attracting fresh deposits and less time chasing new mortgage business. This will require more competitive deposit rates than the 4.4 per cent gross rate currently offered by building societies. But lenders should be able to sustain margins since the increased cost of funds will probably be offset by cuts in the fat discounts given to first-time buyers. The full force of this shift is currently obscured by the stasis before the pending conversion to plc status by four large building societies. Once this is removed next year, movement of funds, currently curtailed because savers do not want to lose free shares, will be more fluid. Then the battle for the retail pound will be joined in earnest. Additional Lex comment on Rascal, Page 25

US and Japan sign accord over Okinawa troop bases

By William Dawkins in Tokyo

The US and Japan yesterday agreed details of a far-reaching plan to assuage local opposition to US military bases on the Japanese island of Okinawa, the biggest US security presence in east Asia. The accord stipulates that one-fifth of the land occupied by the US military in Okinawa will be returned to local landowners within 12 years. It envisages moving a marine helicopter base to a 1,500-metre offshore airfield to be built off the coast of the island at an estimated cost of \$2bn, which will be borne by the Japanese government. However, the 28,000 marines will stay on the island. The deal is the fruit of more than a year's sensitive negotiations between the US and Japanese governments and con-

sultations with Okinawa's local government. Yet it received a mixed reception in Okinawa, where some local politicians argued that it ignored local people. Mr William Perry, the US defence secretary, said: "This agreement very significantly reduces the burden on the Okinawan people while at the same time preserves the vital security mission which our forces are there to perform." Mr Perry and Mr Walter Mondale, the US ambassador to Japan, signed the accord in Tokyo with Mr Yukihiko Ikeda, the foreign minister, and Mr Fumio Kyuma, the director-general of the defence agency. Okinawans' sensitivity to their island being used as a military outpost for the mainland dates back to 1945, when more than 100,000 islanders, a

third of the total, died in the worst land battle on Japanese territory. US troops have never left the island since. Both governments believe American troops are still needed to project US force into south-east Asia and thereby underpin security in a region riddled with territorial disputes, overshadowed by the military power of China and worried by an unpredictable North Korea. Okinawan residents' have long argued they have borne an unfairly large share of the US military presence in Japan since the end of the second world war. Their demands intensified when a local schoolgirl was raped by three US servicemen last year, an incident that triggered the biggest anti-US military demonstrations seen in Japan since the 1960s.

Asian markets

The roar of Asia's dragon and tiger equity markets has turned into a misaw. Slower export growth encouraged by a stronger US dollar - to which many Asian currencies are tied - combined with fiscal measures to rein in over-heated economies have led to a comparatively subdued period for corporate earnings. Domestic investors have been feeling the pinch, while the US punters who drove these markets to stratospheric levels in 1993 have been having more fun at home. As a result, with the exception of Hong Kong and China, Asian markets have underperformed the US considerably this year. However, austerity measures are beginning to ease across the continent, so earnings growth could be about to accelerate at a time when valuations have contracted. At present, the main source of recovery has been China, where looser credit

French conglomerates

Mr Ernest-Antoine Seillere was on typically rumbustious form yesterday. But for all his preaching the virtues of conglomerates such as Compagnie Generale d'Industrie et de Participations, which he chairs, investors are unconvinced. Holding companies such as CGIP generally trade at big discounts, their very existence, the market is saying, destroys value. This need not be so. In an immature equity market such as France's, which lacks strong institutional investors, holding companies ought to be able to play a role in applying tough disciplines to subsidiaries and rationing capital. Moreover, such conglomerates tend to be plugged into the French political system, meaning they are often well placed to receive licences and government contracts. Indeed, the market's recent love affair with Generale des Eaux - which is push-

Saga wins bid for North Sea oil company

Continued from Page 1

in new areas now being opened to exploration west of the Shetland Islands and off the west coast of Ireland. Saga's purchase of Santa Fe will boost its oil production from 50,000 barrels a day to

190,000. Santa Fe has stakes in six producing oil fields, including Miller, Alba and Gryphon. It also has a 9 per cent interest in Britannia, the largest gas field being developed in the UK. Santa Fe's exploration portfolio includes interests in 45

blocks in UK waters and 20 blocks on the Irish continental shelf. It is the second Norwegian company to make a UK North Sea acquisition, driven in large part by the desire to build up a presence in new deep water exploration areas along the Atlantic margin.

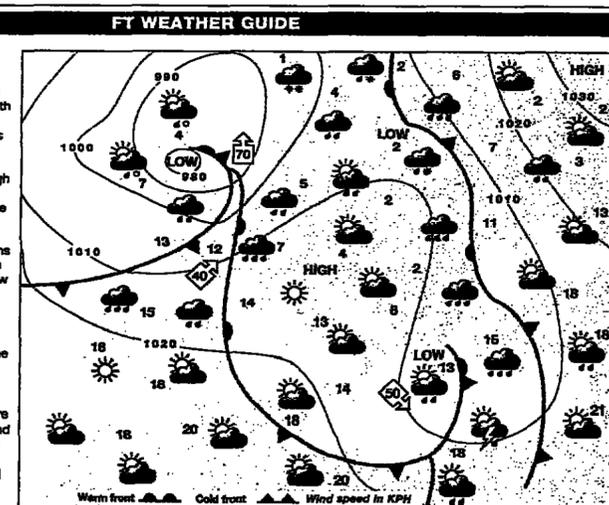


Table of today's temperatures for various cities including Beijing, Cairo, London, New York, etc. Includes Lufthansa logo and the text 'We wish you a pleasant flight.'

PUBMASTER LIMITED
£171,000,000 Acquisition from Brent Walker plc
Transaction originated and arranged by NatWest Ventures
Equity co-led and underwritten by NatWest Ventures Prudential Venture Managers
Senior debt and working capital facilities co-arranged and underwritten by HSBC Investment Bank Bank of Scotland
NATWEST VENTURES

Vertical text on the right edge of the page, including 'British bank in boom switch' and other partially legible text.

IN BRIEF

Spanish bank in telecoms switch

Banco Santander dealt a blow to next year's start-up of Spain's second telecommunications operator. The country's biggest banking group had been widely expected to back the second operator, but revealed it had acquired shares in Telefónica, the existing telecoms company.

Degussa rises on bright forecast
Degussa, the German chemical and metals group, surprised the market with an upbeat earnings statement and forecasts of a substantial increase in sales in its European business. The shares gained 3.9 per cent to close at DM663 in Frankfurt. Pre-tax profits rose 2 per cent to DM41.5m (\$62.9m) in the year to September 30.

Macquarie Bank rises to A\$46m midway
Macquarie Bank, the Australian investment bank, has announced an interim after-tax profit of A\$46m (US\$37.5m), compared with A\$37.9m a year earlier. The results follow the sale last week by the UK's Hill Samuel of its shareholding in the bank to Brunel Investment Agency.

Talk of US bank mergers grows louder
US commercial banks are ready for another round of consolidation, say Wall Street analysts. Last week's \$1.5bn acquisition by the Netherlands' ABN Amro of Michigan-based Standard Federal and news that Mr Eugene Ludwig, the comptroller of the currency, will make it easier for banks to diversify into non-banking activities have raised interest in banking mergers.

Chinese B indices reach 1996 highs
In China, the Shenzhen and Shanghai B indices, which are restricted to foreign investors, reached 1996 closing highs amid hopes that Beijing would lift the shareholding restrictions. The Shenzhen B index jumped 10.5 per cent to a 1996 closing high of 157.68, representing a rise of 78 per cent since November 14. Shanghai's B index gained 2.693 to 56.114.

Companies in this issue

ABB	6, 20	Japanese N' Oil Co	1
ABN-Amro	3	Khezanah Nasional	1
Agco	24	Kmart	24
Airco Energy	1	Koor	29
Alcoa	1	Kruska Maffei	1
Asian Bank	23	Kuwait Petroleum Corp	1
BSI	6	LG Group	1
BCH	20	Lane Crawford	25
BT	2	Livpro	24
STR	10	Lloyds Chemists	25
Banco Santander	20	Lotus	5
Bentley	5	MTV	26
BankAmerica	1	Macquarie Bank	22
Bankers Trust	21	Mitsubishi	22
Bank of America	21	Mitsubishi	22
Bank of Montreal	21	Mitsubishi	22
Bank of New York	21	Mitsubishi	22
Bank of Paris	21	Mitsubishi	22
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Bank of West	21	Mitsubishi	22
Bank of World	21	Mitsubishi	22
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Bank of Equatorial Guinea	21		

COMPANIES AND FINANCE: EUROPE

Santander fails to back second telecoms group

By Tom Burns in Madrid

Banco Santander yesterday dealt a psychological blow to the start-up of Spain's second telephone operator. Spain's biggest banking group had been widely expected to back the second fixed-line company, but yesterday it revealed it had acquired shares in Telefonica, the existing telecoms group.

The Madrid government is anxious to have domestic

capital behind the second operator, which will begin to provide a rival telephone service to Telefonica next year. It had planned to have Santander, together with Banco Central Hispano (BCH), as the main financial partners of Retevisión, the state-owned TV signals transmitter.

The investment switch by Santander means that British Telecommunications, the bank's partner in Spain in a data transmission business,

is unlikely to be part of a consortium to bid for Retevisión when the state sells its stake in the company. That disposal is scheduled for after the privatisation of Telefonica.

Endesa, the state-controlled electricity generator, is expected to join BCH in a consortium to bid for Retevisión. Analysts expect the front-running technological partner to be Global One, the alliance of France Télécom, Deutsche Telekom and

Sprint, the US operator. Retevisión's assets are worth Pta64bn (\$494m), a sum which pales against Telefonica's current market value of Pta2,600bn. The government, advised by Lehman Brothers, plans to invite bids for between 60 per cent and 80 per cent of the company in March next year. In 1996, the government intends to liberalise the telecoms sector to comply with the EU's open market directives.

Santander denied market

rumours that it had invested about Pta100bn in Telefonica through market purchases over the past two months. Such an investment would have bought Santander some 3 per cent of the telecoms group at present market prices, and placed it alongside rival domestic banks Bilbao Vizcaya, Argentaria and La Caixa, the Barcelona-based savings bank, as a core shareholder in the dominant telecoms group.

"We have been buying

Telefonica shares modestly and we have no interest in being a core investor because that is not a concept we like," Santander said. The policy of taking only a trading position when buying equity, and of shying away from stable investments in industrial assets lies behind Santander's decision to walk away from backing the second telecoms operator. The bank said it had "gone somewhat cold" on Retevisión.

EUROPEAN NEWS DIGEST

Telekom greenshoe exercised in full

The size of the Deutsche Telekom share issue, Germany's biggest, was increased yesterday as the over-allotment facility to meet extra demand and smooth out price fluctuations was exercised in full. The three global co-ordinators - Deutsche Bank, Dresdner Bank and Goldman Sachs - allocated a further 90m shares, bringing the total sold to 690m. Including 23m shares taken up by employees, the issue has raised DM20bn (\$13bn).

The initial share price was fixed at DM25.60 two weeks ago. Yesterday, the shares closed at DM23.18, down 27 pfennigs. Banking sources said the decision to exercise the greenshoe well before the end-year expiry date showed demand was still buoyant. The 90m shares will go to institutions.

Andrew Fisher, Frankfurt

RWE eyes E-Plus stake

RWE, the German energy and telecommunications group, is willing to pay between DM2.5bn and DM3bn (\$1.63bn-\$1.95bn) for Thyssen's 30 per cent stake in E-Plus, Germany's third-largest mobile telecommunications network. Sources close to RWE said yesterday the two companies had started top-level talks, and no announcement was to be expected for some time.

However, Thyssen yesterday said: "We have no offer and we are not selling," and industry analysts are sceptical about RWE's chances of clinching Thyssen's stake.

Wolfgang Märtens, Frankfurt

ABB, Volvo in joint venture

ABB, the Swiss-Swedish industrial group, has signed a preliminary agreement to form a joint venture company with Volvo, the Swedish carmaker, to supply automation equipment for automotive body assembly shops and press lines. The new company would include Volvo businesses for assembly-line engineering, press automation and lightweight welding guns. It would also include Volvo unit Olofstroem Automation's operations in Toronto, Detroit, and São Paulo.

APX News, Zurich

R-P plans Aids vaccine test

Pasteur Mérieux Connaught, the vaccines arm of France's Rhône-Poulenc, the French chemicals conglomerate, expects to move into Phase III efficacy trials for a vaccine against Aids before the end of the century. The company, which is devoting 20 per cent of its research budget to Aids, said it aimed to produce several candidate vaccines to be tested in trials starting in 1998. It said its strategy was based on the combined use of a number of immunogens. Professor AN Lindberg, vice-president of research, said people would "most probably" need to take several doses of the eventual vaccine.

David Owen, Paris

Koor agrochemicals purchase

Makhteshim and Agan, the world's leading producer of generic agrochemicals and part of Koor, Israel's industrial holding group, yesterday paid \$19.8m for a 83 per cent stake in Defenpar Participacoes, manufacturer of crop protection chemicals. The acquisition was part of Koor's strategy of tapping into expanding markets in Latin America.

Judy Dempsey, Jerusalem

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com.

Former ISL executives set up rival company

By Jimmy Burns

Three former senior executives of the Lucerne-based ISL, one of the world's leading sports marketing groups, have set up a new company in direct competition with their former employers.

The company, Prisma Sports and Media, will have headquarters in Zug, Switzerland, and offices in London. It has been formed by Mr Peter Sprogis, Mr Stephen Dixon, and Mr Tom Hipkins, who were key figures earlier this year in ISL's successful \$Fr2.8bn (\$2.15bn) bid with the German media group Kirch for television rights outside the US to the 2002 and 2006 World Cups.

The new company has yet to announce details of its plans and structure. However, Mr Sprogis, the new

company's managing director responsible for TV rights, indicated his determination to play an aggressive role in the increasingly competitive sports-business environment.

"Although we have no alliances with any major broadcaster at the moment, we hope to form many as our company evolves. Anyone who is big in sport broadcasting is a potential partner," said Mr Sprogis.

He denied speculation that Prisma was already involved in separate negotiations with Kirch and Mr Rupert Murdoch's News Corporation. But he said his company would aim to win TV-led broadcasting and marketing packages similar to those he had helped secure with FIFA, world football's governing body responsible for the staging of the World Cup.

"There are only two things that drive major broadcasters these days - football and movies. Sponsor-driven deals in sport belong to the past," Mr Sprogis said.

The three former executives formally confirmed their resignation last Thursday, citing "major philosophical differences" with ISL's board of management and the company's business direction.

The resignations followed a period of internal management crisis caused by the loss at the beginning of the year of ISL's lucrative account with the International Olympic Committee. The loss was blamed by some senior executives on the business strategy pursued by the ISL management board.

The dispute deepened this summer, when the compa-



Major player: Prisma hopes to form alliances with leading sports broadcasters

ny's board confirmed the appointment of Mr Glen Kirton, head organiser of the Euro 96 football championship, as vice-president responsible for ISL's football department.

Some senior executives complained that Mr Kirton's appointment formed part of a new corporate and management structure which

had involved inadequate consultation. Mr Kirton was due to take up his new appointment yesterday and will be in charge of ISL's marketing contract for the World Cup in France in 1998.

Mr Keith Cooper, a spokesman for FIFA, ISL's main client, said at the weekend that Prisma had to prove it was a "realistic alterna-

tion" for future contracts.

"Fifa's existing contract is with ISL, not with the individuals who negotiated it and who have now left the company," Mr Cooper said.

ISL last week said it had created a new corporate and management structure to "optimally manage its growing TV, media, and marketing rights business".

Disposals and weak rand bolster Rembrandt results

By Mark Aahurst in Johannesburg

The weaker rand helped Rembrandt, the South African tobacco, mining and industrial group, to a sharp improvement at the halfway stage.

Income from tobacco interests was 37 per cent higher for the six months to September 30, at R492m (\$106.8m), following the exchange of South African tobacco interests for a one-third stake in Luxembourg-based Rothmans Interna-

tional Holdings last year.

Earnings per share rose 50 per cent from 129 cents to 193 cents, buoyed by an exceptional R125m gain on the disposal of financial investments and the sale of hardwood timber interests by subsidiary HL&H. Earnings for the previous period, when restated on a comparable basis, were 175 cents a share before exceptional items. The interim dividend rose from 24.5 cents to 29 cents.

Analysts said the results were at

the upper end of expectations. The shares closed virtually unchanged at R41.30, a discount of about 16 per cent to the group's net asset value. Mr Rey Wium, analyst at BoE NatWest in Johannesburg, said the discount, which had narrowed from 24 per cent a month ago, was commendable.

Rembrandt is 51 per cent-owned by an investment company controlled by its founders, the Rupert family. The improvement reflected the benefits of restructuring the

tobacco interests, which would favour Rembrandt over its international arm, Richmond, in the short term.

Sales of South African tobacco products made up about 26 per cent of turnover at Rothmans International Holdings, but contributed a third of Rembrandt's rand-denominated earnings. This imbalance was likely to remain until the rand stabilised, said Mr Wium.

The average value of the rand

against sterling was R6.84 during the six months. It had fallen to R7.10 by the end of the period, and is currently trading at about R7.66.

Turnover, which was not comparable, fell from R4.6bn to R3.9bn. Tobacco interests contributed 54 per cent of net income, while a strong performance at Gencor lifted income from mining interests from R183m to R177m, or 19 per cent of the total. Industrial interests contributed R50m, or 5.5 per cent, from 7 per cent previously.

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November 1996

T-Mobil
(DeTeMobil Deutsche Telekom MobilNet GmbH)

a wholly-owned subsidiary of

Deutsche Telekom AG

has acquired an indirect strategic equity interest in

American PCS, L.P.

operator of a wireless personal communications system in the Washington D.C. / Baltimore area.

Salomon Brothers acted as financial advisor to T-Mobil and assisted in the negotiations.

Salomon Brothers

This announcement appears as a matter of record only.

DM 1,000,000,000

LANDESBANK RHEINLAND-PFALZ

5 1/2 % Global Bonds
due 1996/2003

Issue Price: 99.48%

Lehman Brothers Bankhaus AG

Morgan Stanley Bank AG

Bayerische Landesbank Girozentrale

Bayerische Vereinsbank AG

Commerzbank Aktiengesellschaft

Deutsche Morgan Grenfell
Deutsche Bank Aktiengesellschaft

Dresdner - Kleinwort Benson

Dresdner Bank Aktiengesellschaft

Goldman, Sachs & Co. oHG

Trinkaus & Burkhardt
Kommanditgesellschaft auf AktienIndustriebank von Japan (Deutschland)
Aktiengesellschaft

Landesbank Rheinland-Pfalz -Girozentrale-

J. P. Morgan GmbH

Paribas Capital Markets
Banque Paribas (Deutschland) oHG

Salomon Brothers AG

SBC Warburg
A DIVISION OF SWISS BANK CORPORATION

Westdeutsche Landesbank Girozentrale

December 1996

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COMPANIES AND FINANCE: EUROPE

Fresenius finds prescription for long-term health

German medical products group's US acquisition this year has made it world leader in kidney dialysis services

Gerard Krick is sitting on two of the hottest jobs in European industry. First, he is chairman of Fresenius, the German health products business that in the past five years has been one of the continent's fastest expanding companies. Second, he heads up Fresenius subsidiary Fresenius Medical Care, the world's largest supplier of kidney dialysis services. His job is to knit the operations on both sides of the Atlantic to form a vertically integrated group providing dialysis equipment and services.

Fresenius's growth has been phenomenal. Since 1992, net income has more than trebled, while its share price has increased from around DM35 to DM205 yesterday - outperforming the DAX stock market index by 233 per cent.

Earlier this year, it took a giant leap when it paid \$2.3bn for a majority stake in National Medical Care, a US kidney dialysis company formerly owned by W.R. Grace, the US specialist chemicals group.

Together with Fresenius's existing dialysis operations, the acquisition makes Fresenius Medical Care the international leader in this field with some 600 treatment centres taking care of more than 50,000 patients. Fresenius's other operations include pharmaceuticals, intensive care and hospital projects.

From the beginning of October, Fresenius Medical Care has operated as a stand-alone business, with the parent company owning 50.3 per cent and the rest of the shares traded on the New York and Frankfurt stock exchanges.

Fresenius's earnings record - its net income rose from DM24.1m in 1992 to DM91.2m (\$39.3m) in 1995 - has given it a queue of admirers.

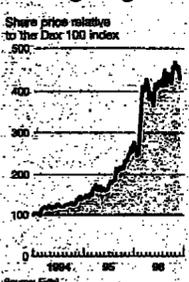
"From what they've done over the past five years, and where we expect them to be in five years' time, Fresenius is one of the most promising growth stocks in Europe," says Mr Alex Magana, a German specialist at the London office of Robert Fleming, the UK merchant bank.

One of the reasons it may prove able to sustain such growth is its internationalisation.

Consolidated annual sales of Fresenius - including the new acquisition - came to DM5.1bn last year on a pro-forma basis. Of this total, just 17 per cent came from Germany, with nearly two-thirds of the revenues from the US - mostly from the dialysis operations from the W.R. Grace purchase. Prior to the US acquisition, Fresenius's annual sales stood at DM2.2bn, a figure which had shown steady growth since the DM1.2bn registered in 1991.

Mr Krick, a mechanical engineer who has worked for Fresenius since 1976 and who has been chairman

Dashing for growth



Source: Ecol

	1995	1996*	1997*	1998*
Market capitalisation, DM bn	188.5	253.5	327.8	355.8
Tax rate, %	43.9	40.8	45.9	44.7
Net profit, DM bn	97.2	190.0	244.9	272.9
EPS DVFA, DM	5.2	7.6	12.6	16.2
Dividend (incl. tax), DM	1.5/1.6	2.2/2.3	3.2/3.3	4.2/4.4
Div. yield** %	1.5	0.8	1.2	1.6
Div. yield*** %	2.8	2.8	2.8	2.8

Source: Kalkreuth Berens



Gerard Krick, chairman

since 1992, plans to keep expanding by developing the kidney dialysis operations. These account for roughly four-fifths of Fresenius's total revenues.

His target for this business is to expand sales by 15 per cent a year in the near term, both through opening new treatment centres, particularly in Europe and east Asia, and "maximising the efficiency" of existing ones.

"That market is growing fast: the number of people worldwide who receive kidney dialysis treatment - now put at 700,000 - is growing by about 9 per cent a year. This is attributed to a mixture of better diagnostic methods and the tendency for people with kidney disorders to live longer because of improved healthcare standards, partic-

ularly in the developing world.

Publicly-run dialysis centres - which treat people with renal disorders up to three times a week to clear waste matter from their bodies that would normally be done by the kidneys - will, Mr Krick thinks, gradually give way to private operations such as the ones offered by his company.

"This is what we have seen in the US, and I think it is safe to assume the same trend will be apparent elsewhere," he says.

Of Fresenius Medical Care's revenues, roughly 40 per cent comes from sales of products such as special pharmaceuticals and disposable dialysis devices (or "filters") and other accessories that are an essential part of the dialysis treatment. The rest is from

keeping individual business units small and tightly managed.

On the first point, of the company's total 35,000 employees, only 4,100 are in Germany where they are mainly involved with technical, research and marketing jobs. Most of the service and production functions devolved to the company's treatment centres and its 33 worldwide plants, which are spread across the globe.

"Ninety per cent of the developments [for future business applications] will come from Germany. This will continue to be the technical centre for the group," says Mr Krick.

Because of Germany's high wage costs, it will be increasingly uneconomic for Germany to focus on production, while concentrat-

ing on technology "is the

one way to keep business in Germany alive", Mr Krick says.

A key part of Fresenius's growth record has been "small company" approach, says Mr Krick.

"In the old Fresenius [prior to the National Medical Care acquisition] we split the company into 17 business units with between 100 and 500 people in each one. In the enlarged group we will be keeping the same philosophy."

Part of this strategy rests on a creed which Mr Krick calls "nothing is free". The different business units all buy and sell from each other goods and services according to carefully worked-out contracts.

For instance, the company's 10-strong legal department, based at the Fresenius headquarters near Frankfurt, only works for specific divisions on legal matters if it is approached with a definite proposal setting out how much the division is going to pay. The same goes for the electronic data processing department.

Mr Krick thinks this way of working keeps staff on their toes and more focused on their jobs within the company.

"To do things this way you are all the time thinking about the costs and whether what you are doing is necessary," he says.

Discussions on French bank stake suspended

By Andrew Jack in Paris

Discussions over the sale of control by the Paribas group of Crédit du Nord, the retail banking network, have been suspended, it emerged yesterday.

Banques Populaires, the nationalist French banking network, had been holding talks over recent months to buy Crédit du Nord from Paribas, the financial group. Paribas also controls Banque Paribas, the merchant bank, Compagnie Bancaire, the specialist bank, and Paribas Affaires Industrielles, a portfolio of investments.

The talks were expected to lead to the sale of a 51 per cent stake in Crédit du Nord, with Banques Populaires recapitalising the bank and maintaining the option of increasing its holding over the next few years.

However, the talks are believed to have stalled in the past few days, at least in part over the question of the price Banques Populaires was willing to pay.

Paribas yesterday "denied categorically" reports that it had signed an agreement in principle to sell Crédit du Nord.

In November last year, Paribas replaced Mr Bernard Auberger as chairman of Crédit du Nord, creating instead a two-tier board structure.

Peter Marsh

Steady profits growth lifts Degussa shares

By Wolfgang Münchau in Frankfurt

Degussa, the German chemical and metals group, yesterday surprised the market with an upbeat earnings statement and forecasts of a substantial increase in sales in its European business.

Degussa's shares yesterday rose by 3.9 per cent to close at DM663 in Frankfurt.

For the year to end-September, Degussa recorded a 2 per cent increase in pre-tax profits from DM404m to DM413m (\$268m). Earnings per share rose DM1 to DM39, an increase of 3 per cent.

The company achieved sales of DM13.8bn, down 1 per cent from the previous financial year. The sales were affected by a weak first-quarter performance.

Degussa said it recorded

markedly different regional performances, with strong growth in North and South America, weak growth in Europe and falling sales in Germany. The pattern is typical for the industry in a year in Germany was hit by a recession.

Like other German chemical and pharmaceutical groups, Degussa is now predicting an upturn in domestic and European business. The company said yesterday: "The new financial year has got off to a good start. Sales have increased and earnings have improved. We reckon the noticeable upturn of recent months, particularly in Europe, will continue."

Yesterday's rise in the share price underlines an improvement in market perceptions of Degussa shares after the appointment of Mr

Uwe-Ernst Bufe as chairman in March this year.

Mr Bufe has forged a new strategy based around three business divisions - chemicals, healthcare and precious metals/banking - and 11 operating divisions.

Mr Patrick Shields, analyst at UBS in London, said: "The market currently has an appetite for stories of focused restructurings. It was immediately clear when the new management came in it spoke a different language than the previous incumbents."

The company aims to achieve an even balance between the three business segments, which entails an expansion of the pharmaceuticals side. It said yesterday the \$350m acquisition of Muro Pharmaceutical, based near Boston, would be completed in January.

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COMPANIES AND FINANCE: ASIA-PACIFIC

Red Earth looks to green, pleasant land

Mention the Body Shop, the highly successful "natural products" retailer, to Mr Nick Chadwick, and a slight weariness creeps into his voice.

Comparisons have been drawn so often between the British-owned group and his smaller chain of Red Earth stores - which span much of Asia and Australia, and will soon arrive in the UK - that he can explain the difference without pause for thought.

"What happened in the early 1980s was that there were a rash of [Body Shop] copycats," he says, "but basically the customer wanted it... all those yummy natural products." Since then, he argues, consumers have become more sophisticated, and increasingly capable of discriminating between environmental hype and genuine natural ingredient claims.

So, while the Red Earth founder admits that Body Shop's success in marketing "natural products" provided a general inspiration, he also says that the Melbourne-based chain - which opened its first store five years ago - started out with a slightly different customer in view.

For a start, Red Earth tends to pitch to older shoppers, typically in the 18 to 35-year-old age bracket. Second, it expects them to spend more: "Our products are always dearer than Body Shop, even in Australia."

The stores' sleeker image is a further conscious effort at differentiation. Red Earth outlets, claims Mr Chadwick, are probably "a little bit austere" for the average Body Shop customer.

This may be shrewd marketing talk, given that Body Shop has been pursuing higher-spending customers recently. Still, UK consumers will get their chance to put these nuances to the test soon. Red Earth, which has more than 80 outlets in Australia and more than 70 internationally, is negotiating a deal with Kingfisher's Superdrug to launch concessions in the UK. An announcement is expected in the next few weeks.

Superdrug is the UK's second-largest health and beauty chain, with 703 high street stores. However, in the early 1990s the group began to lose momentum as supermarkets began attacking the health and beauty

market and consumers moved away from the discount format. In 1994, the group reported its lowest profits in four years.

But Superdrug is trying to regain its position with a shift upmarket. Red Earth forms part of that strategic move.

If the UK venture proves successful, it will top a fairly frantic five years for Mr Chadwick. The 37-year-old businessman - who was born in Nottingham in the UK, before his parents emigrated to Australia - began his retail career with one cosmetics shop in Melbourne's St Kilda in the late-1980s.

As the idea of making and selling natural products took hold, Mr Chadwick teamed up with Mr Steven Koh, a young Malaysian investor. In 1991, they opened the first Red Earth store in a new shopping development in Melbourne's city centre.

The move into Asia happened within two years. According to Mr Chadwick, it was spurred by approaches from people interested in taking the Red Earth idea overseas. "It was a supply and demand issue -



Not the Body Shop: Red Earth aimed at older, bigger-spending customers, says founder

Body Shop was dominant and not everyone could get franchises," he says.

So, recognising a need to be "pro-active rather than reactive", he found a second partner in the form of Mr Michael Ying, the Hong Kong-based owner of the Esprit fashion chain.

In contrast to Body Shop's franchisee model, Red Earth's international strategy was always based on licence agreements, each covering an entire country and drawn up with one joint venture partner. Typically, these lay out sales criteria, performance expectations, store opening plans and so on. Retail pricing remains a

"collaborative" effort, but Red Earth makes its money on the supply of products.

Hong Kong was the first such arrangement, struck with Mr Ying, but Red Earth has since done deals covering most of the Asia region.

Like most young companies, Red Earth has felt its way. Mr Chadwick admits that some product sourcing needs to change to ensure quality. Today, only 50-60 per cent comes from Australia. As a private company, Red Earth is not obliged to disclose profits. However, annual turnover is put at about \$80m (US\$65m), with half coming from outside Australia.

In spite of the heady expansion, Mr Chadwick says Red Earth is still very much "in distribution mode". The next step, he says, will be to rebase personally from Hong Kong to London, and then look at means of tackling the continental European market.

On the way, there will probably be some form of capital-raising. This might mean a float of the Australian company or of the international business, which is a separate entity - or a private placement. SBC Warburg, says Mr Chadwick, is now doing the homework.

Nikki Tait

Macquarie Bank ahead at halfway

By Nikki Tait in Sydney

Macquarie Bank, the Australian investment bank, has announced an interim after-tax profit of A\$46m (US\$37.5m), compared with A\$37.9m a year earlier.

The results follow the sale last week by the UK's Hill Samuel of its stake in the bank, to Brunel Investment Agency. Mr David Clarke, chairman, said the profits increase had come from across the bank's range of activities.

He said it was still "extremely busy", and was optimistic about prospects for the current half. However, he noted that the second half of 1995-96 - when the bank made a profit of A\$36.2m after tax - had been particularly strong and would be "hard to beat".

Macquarie's net interest income for the six months to the end of September was slightly lower, at A\$39.9m against A\$43.2m, while trading income rose from A\$37m to A\$43.4m. The most marked change came in fee and commission income, which rose from A\$110.9m to A\$149.4m in the first half of 1995-96. As a result, total operating income rose from A\$190.2m to A\$232.7m.

Mr Allan Moss, managing director, attributed the surge in commission income partly to continued growth in assets under management, which reached A\$19.8bn at the end of September, from A\$17.8m at the end of March, and to strong results from the equities division, helped by buoyant and busy stock market conditions.

Macquarie's stockbroking arm saw a near-400 per cent

increase in profits compared with the first half of 1995-96. The underwriting unit also had "a very active half year". Overall, the equities division's share of total operating profit rose to 17 per cent from 9 per cent a year before, while investment services nudged up from 8 per cent to 10 per cent.

Elsewhere, the treasury and commodities division had its best first half since it was formed in 1993, with all seven sub-divisions operating in the black. However, the bank warned that there was "intense" competition across all areas and low turnover in many. Overall, the treasury and commodities arm accounted for about 27 per cent of profits, up from 25 per cent previously.

By contrast, corporate banking saw a dip in first-half earnings, although the bank said transaction flows remained strong. Its relative profits contribution slipped to 15 per cent from 25 per cent.

On the cost side, total operating expenses were up from A\$151m to A\$176.5m. This rise was driven mainly by higher employment expenses, which rose to A\$107.2m. Macquarie made no apology for the 18 per cent increase, saying it believed employment-related costs would continue to grow as "global competition for high-calibre staff increases".

Earnings per share in the six months were 30 cents, up from 25.4 cents in the first half of 1995-96. The return on shareholders' funds was 20.7 per cent, while the capital adequacy ratio stood at 13.6 per cent.

French bank upbeat

The Asian operations of Cr dit Lyonnais are set to record net profits in the region of US\$150m this year, a rise of about 30 per cent, according to Mr Jean Peyrelevede, chairman of the French state-owned bank, writes John Ridding in Hong Kong.

Speaking in Hong Kong yesterday, Mr Peyrelevede said the Asia-Pacific operations of the bank should continue to provide steady increases in profits over the next few years. He also expressed confidence in Hong Kong's prospects after its return to Chinese sovereignty next year. "I am certain it will remain an important financial centre," he said.

Cr dit Lyonnais has been building its investment banking and commercial banking operations in the region, expanding into derivatives and fixed-income products, mainly in local currencies. Mr Peyrelevede described as "stable" the shareholding structure of Cr dit Lyonnais Securities Asia, the Hong Kong-based investment banking arm in which the French group holds a 65 per cent stake.

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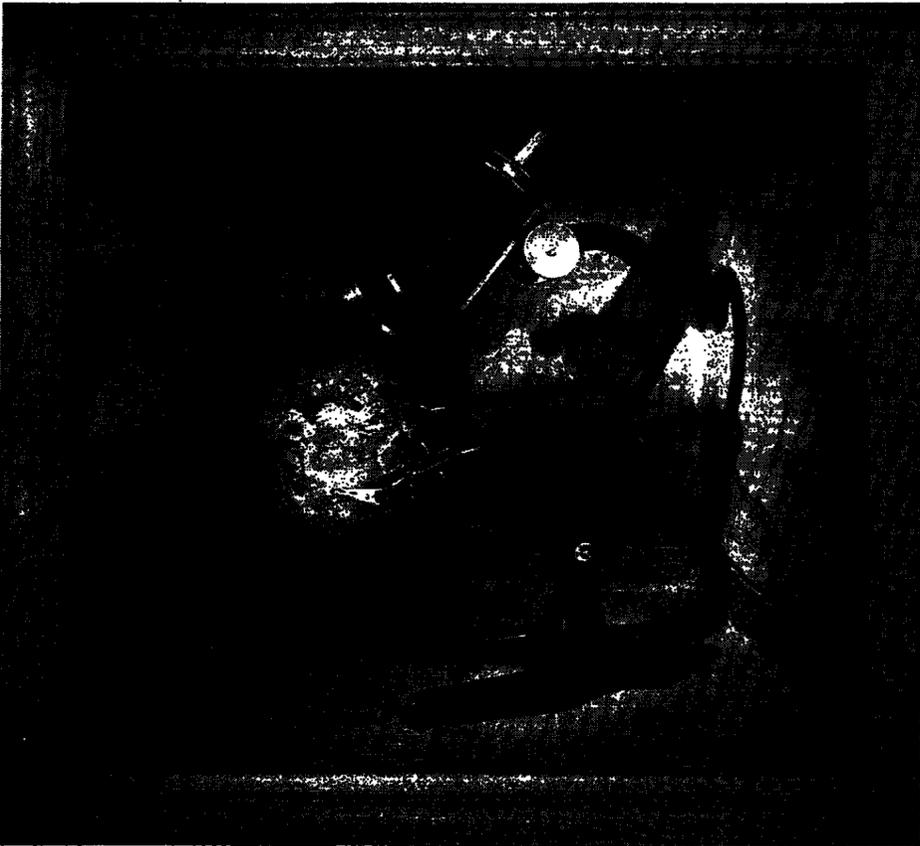
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serim loss at me Crawford

COMPANIES AND FINANCE: AMERICAS/ASIA-PACIFIC

US banks poised for fresh consolidation

Recent trends in share prices have created the conditions for a renewal of merger activity

US commercial banks are ready for another wave of consolidation, say Wall Street analysts. Speculation was reawakened by last week's \$1.9bn acquisition by ABN Amro of Standard Federal, a Michigan-based thrift bank with a base in Chicago. It was the largest acquisition in the sector for three months. News that Mr Eugene Ludwig, the comptroller of the currency, will make it easier for banks to diversify into non-banking activities through arm's-length subsidiaries has also stoked interest in banking mergers. A bullish report this week from Salomon Brothers lists potential acquisition targets. The most likely are large regional banks such as Pittsburgh-based Mellon, with \$44bn in assets, and Cleveland-based KeyCorp with \$65.4bn. This year has seen a fall in banking merger activity after last year's plethora of huge deals led by the merger of Chase Manhattan and Chemical Bank. Other big deals were North Carolina-based First Union's purchase of First Fidelity, the biggest bank in New Jersey, the merger of First Bank of Chi-

Top bank mergers and acquisitions, 1996

Buyer	Seller	Value \$m	Date
Wells Fargo	First Interstate	14,044	Jan 1996
NationsBank	Boatman's Bancshares	8,700	Aug 1996
First National	California Federal	1,200	Jul 1996
Washington Mutual	American Savings	1,200	Jul 1996
First Interstate	First Bancorp	950	Nov 1996
Southern National	United Carolina Bancshares	935	Nov 1996
First Union	Lebanon Financial	605	Mar 1996
First Union	Center Financial	395	Jun 1996
First Union	Hopewell Financial	367	Jun 1996
US Bancorp	California Bancshares	327	Feb 1996
NationsBank	TAC Bancshares	287	Apr 1996
First	American Bancorp	210	Jan 1996
First	CF Bank Holding	202	Apr 1996

Source: Compustat

But Salomon Brothers' 50-bank index gaining 30.9 per cent, well ahead of the gain by the market as a whole. But this conceals a gain of 33 per cent by banks valued at \$12.5bn or more, while those capitalised at \$3bn or less have gained only 15 per cent. This means that the large "super-regionals" are now trading at a multiple of only 12 times 1997 earnings, a modest discount to the 12.9 ratio for smaller banks. A year ago, shares of smaller banks had been bid up to more than twice their book value as a result of bid speculation, while the larger banks were lagging because of worries that acquisitions would hurt their earnings. Salomon also points out that it is difficult for banks to raise earnings in the present environment without acquisitions, as demand for loans has slowed and many banks face dilemmas over whether to make costly new investments in technology to improve their distribution systems.

Its 163-page study looks at 42 potential acquisition candidates, and assesses the rationale and likely takeover

prices for 325 different potential merger combinations. Apart from Mellon and KeyCorp, other banks to emerge from the Salomon study with "attractive upside potential" include Summit, a \$22bn asset bank based in New Jersey; Huntington, a \$20bn asset Ohio bank with a large car finance subsidiary and a branch network in six states, including Florida; and First American, which is based in Tennessee. Other names mentioned on Wall Street include First Chicago NBD, the product of a defensive merger last year, which has a relatively low market rating given its position as the leading bank in the Chicago area.

Barnett Banks, which has the largest market share in Florida, is also widely regarded as a "trophy" bank by potential acquirers, although any bidder would probably have to pay a prohibitively high price for it. Salomon's list of potential bidders includes the largest regional players to have set out last year's big deals, including BankAmerica, Ohio-based Banc One, and Minnesota's Bancorp. It also mentions a number of others which

could continue this year's trend for smaller banks to make acquisitions. Mr Michael Mayo, banking analyst at Lehman Brothers, also sees continued consolidation. He points out that the market share of the top five banks in each of the nine census regions of the US is only 35 per cent, leaving room for extensive further consolidation without troubling US competition authorities. Furthermore, he says, the next few years should see banks aiming to build "national franchises", a task which will become easier with the final relaxation of controls on interstate banking in July. Bidders are prepared to pay for banks with strong networks in prosperous areas of the country. According to Mr Mayo: "There's no doubt that over the next three to five years we will see a degree of consolidation in the US banking industry exceeding that seen in 1995. Many big banks are getting themselves into fighting condition after their last deal - like NationsBank did earlier this year - and there's plenty more to come."

Asian Bank, PDCP merge

By Edward Luce and Justin Marozzi in Manila

The Philippine stock exchange yesterday confirmed the second merger in the domestic banking sector since it was opened to foreign competition last year. The merger, between Asian Bank and PDCP, creates the 17th largest bank in the Philippines with assets of 28bn pesos (\$1.06bn).

With 44 and 76 branches respectively, Asian Bank and PDCP bank would have one of the largest branch networks in the country, analysts said. The shares of PDCP, which is 35 per cent owned by Metro Pacific, the local arm of Hong Kong-based First Pacific and one of the largest property companies in the Philippines, rose 36 per cent last week on rumours of the merger. PDCP's shares closed slightly down yesterday at 28.50 pesos.

Asian Bank, which is unlisted, is expected to benefit from PDCP's strength in personal banking and its slot on the local stock exchange. PDCP will gain from Asian Bank's expertise in the corporate banking sector. The

banks will formally merge in the first quarter of 1997.

"This is not the first and by no means the last of a number of mergers in the Philippine banking sector," said Mr Michael Johnson, a banking analyst at All Asia Capital, in Manila. "We expect there will be a lot more consolidation as foreign competition heats up and as domestic capital requirements are raised to strengthen the local banking industry."

Analysts said it was no coincidence that the merger was informally announced last week on the day that the central bank decided to raise minimum capital requirements for commercial banks. The decision, which increased minimum requirements for commercial banks by more than 30 per cent to 2bn pesos and for universal banks to 4.5bn pesos, is expected to encourage smaller banks to consolidate.

"There are a lot of market rumours at the moment about other possible mergers," said Mr William Daniels, head of the BZW office in Manila. "Some of the smaller banks are going to need to boost their capital base to meet the new competition."

Interim loss at Lane Crawford

By Louise Lucas in Hong Kong

The cost of Lane Crawford's foray into Singapore was revealed yesterday when the Hong Kong department store group announced a net loss of HK\$90.8m (US\$11.74m) for the six months to September 30, after a profit of HK\$28.4m for the same period last year.

Lane Crawford, which is controlled by Wheelock, shut down its loss-making Singapore store in September. The move cost HK\$57.4m, while the closure of the store's Express outlets in Hong Kong resulted in an exceptional loss of HK\$12.6m.

Lane Crawford blamed the closures on weak retail markets, especially in Hong Kong, but analysts think this is only one factor. "I think their strategy was absolutely wrong, although it was made by different management," one Hong Kong-based analyst said.

The opening of the Singapore store came at a time of strong retail competition in the island state, while the Hong Kong stores have been criticised for selecting expensive but poor-selling products.

Mr Wilson Chan, company secretary of Lane Crawford, said he did not see retail sales improving significantly in the rest of the year.

Lane Crawford's first-half operating loss was HK\$57m. One analyst said: "These results are very bad, particularly in light of the fact they do have rental income. Rental income was around HK\$20m, and they have income from their securities portfolio, so you can imagine the operating loss from the stores themselves."

The loss per A-share for the six months to September 30 was HK\$0.803, compared with earnings of HK\$0.524 a year ago. The interim dividend is cut by 17.65 per cent, from HK\$0.20 to HK\$0.17.

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(CUSIP No. 694308 CR 6)

NOTICE IS HEREBY GIVEN THAT, pursuant to Section 1003 of the Indenture dated as of 9th January, 1985, between Pacific Gas and Electric Company (the "Company") and Bankers Trust Company, as Trustee (the "Trustee"), the Company has elected to redeem (the "Redemption") all of its outstanding 12 per cent Debentures due 2000 (the "Debentures") on 9th January, 1997 (the "Redemption Date"), at the redemption price of 100 per cent of the principal amount of the Debentures (the "Redemption Price"). Interest will be paid in the manner specified in the Indenture, including all interest accrued up to the Redemption Date. The Redemption pursuant to this Notice of Redemption is an occurrence pursuant to the 11th or 12th paragraph of the form of reverse of the Debentures.

On the Redemption Date (unless the Company shall default in the payment of the Redemption Price), the Redemption Price will be due and payable on all Debentures. Interest on the Debentures will cease to accrue on and after the Redemption Date and the only remaining right of the holder of the Debenture after such date will be to receive payment of the Redemption Price upon surrender of the Debentures to the Trustee and interest payable up to the Redemption Date.

The Debentures together with all coupons appertaining thereto maturing after the Redemption Date are to be surrendered for payment of the Redemption Price at one of the offices of the Trustee Agents listed below:

Bankers Trust Company 1 Appold Street, Broadgate London EC2A 2HE England	Bankers Trust Company 12-14 Royal Point des Champs-Élysées B.P. NO. 69408-75 167-Paris Cedex 08-Paris France
Bankers Trust GmbH P.O. Box 2407 6000 Frankfurt am Main Bockenheimer Landstrasse 39 Germany	Bankers Trust A.G. P.O. Box 5181 CH-8022 Zurich Switzerland
Swiss Bank Corporation Paradeplatz 8 CH-8030 Zurich Switzerland	Banque Indes Belge S.A. Place Saincte-Croix 14 1000 Brussels Belgium

Banque Indes Luxembourgeoise
39 Allée Scheffers
L-2520 Luxembourg

For presentation of Registered Debentures only to:

By Hand
Bankers Trust Company
Corporate Trust & Agency Group
123 Washington Street, 14th Floor
New York, New York 10036

By Overnight Mail
BT Services Tennessee, Inc.
Securities Payment Unit
P.O. Box 91207
Nashville, TN 37229-2737

By Overnight Mail
BT Services Tennessee, Inc.
Securities Payment Unit
648 Grassmere Park Road
Nashville, TN 37211

The method of delivery is at the option and risk of the holder. It delivered by mail, certified or registered mail is recommended for your protection. All capitalized terms used but not defined herein, shall have the meanings assigned to such terms in the Indenture.

*No representation is made as to the accuracy of the CUSIP number either as printed on the Debentures or as set forth in this Notice of Redemption.

FEDERAL INCOME TAX LAW MAY REQUIRE THE WITHHOLDING OF 31 PER CENT OF ANY PAYMENTS TO HOLDERS PRESENTING THEIR DEBENTURES FOR REDEMPTION OR CONVERSION WHO HAVE FAILED TO FURNISH A TAXPAYER IDENTIFICATION NUMBER. HOLDERS MAY ALSO BE SUBJECT TO A PENALTY OF U.S. \$50 FOR FAILURE TO PROVIDE SUCH NUMBER. CERTIFICATION MAY BE MADE ON THE SUBSTITUTE FORM W-9, A COPY OF WHICH IS PROVIDED ON THE LETTER OF TRANSMITTAL.

Pacific Gas and Electric Company
Bankers Trust Company
as Trustee

3rd December, 1996

بوكزنا من الأصل

COMPANIES AND FINANCE: THE AMERICAS

Good times still round the corner for Mexico's retailers

Wal-Mart may not have chosen the best of times when it opened four new superstores in Mexico last week. Only days before, official retail sales figures for September showed a drop of 1.8 per cent on the 1995 figure - which itself had fallen 25 per cent on September 1994. Not until 1998 are sales expected to recover their 1994 levels.

Yet within a few months, stores bearing the names of Kmart and Carrefour are also expected to open. "The big players have decided they cannot just wait while valuable land goes on the market and customers shape their preferences," says Ms Christine Almar, an analyst at Deutsche Morgan Grenfell in Mexico City. "So they are expanding again."

At the beginning of the 1990s, Mexican retailing was dominated by a handful of large domestic companies that had divided the market between them for years. But a growing population meant traditional small and mid-size stores would be unable to keep pace, and they turned to multinational retailers, which were

attracted by expectations of high economic growth.

Wal-Mart, the biggest of the US retailers, paired up with Cifra, Mexico's largest retailer, to establish Wal-Mart and Sam's Club Stores. Both Price Club/Costco, the US membership warehouse chain, and Auchan, one of France's largest retailers, set up joint ventures with Comercial Mexicana, the second-largest company in the sector.

Carrefour, the French retail group, joined up with Gigante, the next biggest retailer, which also established alliances with Office Depot, Radio Shack and Fleming Companies. And Kmart, the struggling US discount store group, allied with Liverpool, which runs two department stores aimed at upper income consumers.

The new joint ventures bought land and built stores at rates rarely seen before. In 1994 alone, for example, Cifra expanded its floor space by almost half.

Then came devaluation and a consumer crunch from which the sector has yet to recover. In the third quarter this year, Cifra's same-store

sales fell 11 per cent on the equivalent period of 1995, while Comercial Mexicana's sales stayed flat despite sharp discounting and growth in tourist and border areas. Gigante's sales dropped 25 per cent in 1995 from the previous year.

However, many are sitting on properties that they bought in 1994; Cifra has between 40 and 50 sites. "The competition is also thinking of expansion," says an executive at Cifra, which had nearly 80 projects on its books at the end of 1994 but opened just 12 stores in 1995. "The buildings for the stores are already there and our ambition is to be the biggest national retailer in Mexico."

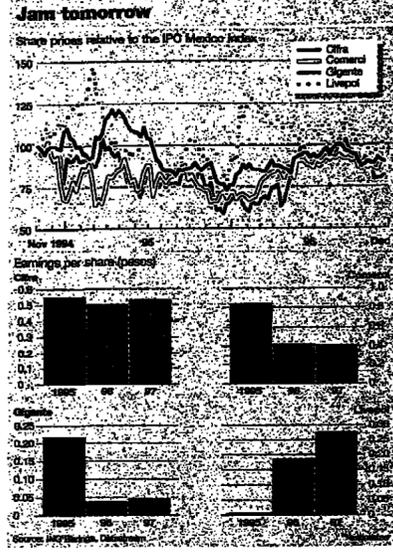
Cifra's partner, Wal-Mart, has sufficient money to consider expanding. Other alliances have been less happy; Gigante, which invested about \$150m in its marriage to Carrefour, says the venture has hindered its wholly-owned stores. "If we were separate, our financial strength would be greater," says Mr Ignacio Toussaint,

head of corporate finance. The company has also suffered from consolidating the Blanco chain, bought in 1993 for about \$24m.

Other ventures face different problems. Liverpool's alliance with Kmart links two dissimilar retailers, as Liverpool's upper and middle class department stores, Liverpool and Fabricas de Francia, attract very different clients from K-Mart. Asked to explain the logic of the joint venture, into which each partner has ploughed \$100m, one Liverpool executive suggested it was a shame to pass up sites that could fit Kmart, but not Liverpool. The venture has yet to break even.

Cifra's venture with Wal-Mart divides 948 stores into two groups: those that were operating before the joint venture, and those that opened after, which are 50-50 owned by Wal-Mart and Cifra. The split does complicate administration, and Cifra admits a simpler structure would be preferable.

The depth of the recession has diverted retailers from the rush to snap up locations. Liverpool has been



reshaping its merchandise to concentrate on basic items. Gigante, whose gross margins fell 1.2 percentage points to 20.7 per cent in the first half of 1996, is focusing on increasing its revenues per store; Mr Toussaint believes the group can grow revenue per square metre - which fell from 7,500 pesos (\$950) in the first half of 1995 to 6,500 pesos in the first half of 1996 - by up to a quarter.

Clare Gascoigne and Daniel Dombey

AMERICAS NEWS DIGEST

Woolworth to buy Eastbay for \$146m

Woolworth, the troubled US retailer that has been showing signs of financial recovery, is to buy the Nasdaq-listed Eastbay, a mail-order sports shoe retailer, for \$146m in cash. The acquisition contrasts with a string of disposals by Woolworth as it has sought to focus on a core of more profitable activities. Mr Roger Farah, Woolworth chairman and chief executive, said Eastbay complemented the group's athletic business, now the biggest and most profitable of its divisions. Woolworth operates about 3,500 sports shoe stores, mainly under the Foot Locker name.

Woolworth is paying \$24 a share for Eastbay, with the acquisition expected to close early next year. Eastbay's management will receive \$22 a share and up to \$1.75 a share more if performance targets are met. The company had net sales of \$117.6m in the year to last June. Eastbay's shares jumped 4% to \$23.4 in early trading, while Woolworth's were unchanged at \$24.

Richard Tomkins, New York

Airline suspends payments

Canadian Airlines International, which is in the process of putting together a restructuring plan, has suspended payments to lenders and aircraft lessors on about two-thirds of its short-term obligations.

The move affects about 70 institutions, and covers payments of C\$170m (US\$126.5m) due over the next six months. The airline plans to renegotiate the payments. Canadian is also seeking concessions from trade unions, government and the Dallas-based AMR, parent company of American Airlines, which has a 39 per cent stake in Canadian. All but one of six unions representing the airline's 14,400 workers have agreed pay cuts averaging 5 per cent. The federal government and the provinces of Alberta and British Columbia have offered fuel tax rebates. Under the plan, AMR would reduce fees it charges Canadian for reservations, marketing and other services.

Bernard Simon, Toronto

Bristol-Myers in screening deal

US pharmaceutical company Bristol-Myers Squibb has become the latest in the sector to buy in technology in order to screen large numbers of potential new drugs quickly. The New Jersey-based company has signed a research and licensing deal worth up to \$60m with Aurora Biosciences, a California biotechnology company.

BMS is buying rights to Aurora's fluorescent screening technology and will collaborate with Aurora to develop screening assays. The two will also work on Aurora's fast screening system, designed to screen 100,000 samples a day. Such technology has become an essential to the research efforts of large drug companies. Two years ago, Glaxo Wellcome of the UK paid more than \$500m for California's Affymax, for its screening technology.

To pay the full \$60m, BMS would have to exercise all options for further screens, research funding and milestone payments. The deal allows Aurora to earn royalties on any products identified from these screens.

Daniel Green, London

CEI lifts stake in Cointel

By David Pilling in Buenos Aires

Citicorp Equity Investments is to pay \$99m for a 17.5 per cent stake in Cointel, the holding company that controls Telefonica de Argentina (Tasa), taking its holding to 49 per cent.

The purchase of ordinary class A shares from Banco Rio represented a payment of \$2.71 per Tasa share, taking into account Cointel's financial debt of \$400m, according to a report from Banco Republica.

This was roughly a 5 per cent premium above Friday's

closing price of \$2.58.

The contract will be signed in December with payment to take place in February 1997. Cointel holds a 60 per cent stake in Tasa.

Tasa is managed by Telefonica de España, which has a 16 per cent stake in Cointel, said Mr Christopher Ecclestone, of brokers Interactions.

If Citicorp Equity Investments were planning a management coup, it would need 60 per cent of votes, which would involve the support of minority Cointel shareholders such as the Bank of New York, Bank of Tokyo and

local conglomerate Techint.

"Clearly this will be an expensive adventure if it is only to show CEI's faith in Telefonica's managers," Mr Ecclestone said. "I doubt that is the goal."

Mr Ecclestone said some analysts had questioned Telefonica's management fees, which they considered high. CEI might be able to reduce these by hiring in-house managers or passing the management contract on to a US company such as BellSouth or AT&T, both of which are believed keen to enter the Argentine market.

Agco eyes Fendt purchase

By Peter Marsh in London

Agco of the US, one of the world's four biggest makers of agricultural machinery, has started discussions about buying Fendt, Germany's last remaining independent tractor maker and the biggest supplier of tractors for the German market.

Neither company would comment on the talks last night. However, Mr Robert Ratliff, Agco's chairman, has made no secret that Agco is interested in buying Fendt as part of its effort to build sales in Europe.

Agco had sales of \$2.1bn

last year, and is interested in expanding this to about \$5bn by early next century, mainly by growth outside North America, where the company has 40 per cent of its sales.

Mr Ratliff has said he would be willing to spend up to \$1.5bn over the next few years on acquisitions to continue the company's run of buys since 1990. Its biggest to date has been the \$399m purchase of Massey Ferguson from Varity of the US, in 1994.

In 1960 there were 15 independent German tractor makers, but high German

wage costs have contributed to their disappearance.

Fendt, based in Marktoberdorf, Bavaria, has annual sales of about DM900m (\$586m) and makes about 7,000 tractors a year - 60 per cent of them for sale in Germany, where it is market leader with a 20 per cent share of new tractor sales. Agco has a German market share of 8 per cent.

The acquisition would put Agco ahead of its main global competitors in tractors - John Deere and Case of the US, and New Holland, of Italy - in the important German market.

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E-Mail: ADR@BankofNY.com

This announcement appears as a matter of record only.

WOOLWICH - Building Society -

\$40,000,000 Series 47 Floating rate notes due May 2000

Notice is hereby given that the notes will bear interest at 5.45000% per annum from 29 November 1996 to 28 February 1997. Interest payable on 28 February 1997 will amount to \$1,617.58 per \$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

SmithKline Beecham PLC Floating Rate Unsecured Loan Stock 1990/2010

Interest Rate: 5.1875% per annum Interest Period: 2nd December 1996 3rd March 1997

Midland Bank plc Agent Bank

Notice of Partial Redemption Cardiff Automobile Receivables Securitisation (UK) No.2 plc

£285,000,000 Class A Floating Rate Notes due 1997 and £23,110,000 Memorandum Floating Rate Notes due 1997

Notice is hereby given that in accordance with the Conditions, the following Notes will be redeemed on 18th December 1996:

Class A Notes, 2,043 Notes (Value £20,430,000) Memorandum Notes, 166 Notes (Value £1,660,000)

Bankers Trust - Principal Paying Company, London Agent

14 December, 1996

International financial news from a European perspective.

FT FINANCIAL TIMES GROUP

AFX NEWS

If you need to know what's moving in Europe's markets, you need AFX NEWS, the real-time English language newswire that gives the latest international financial and corporate news. With the resources of owners and partners, the Financial Times Group and Agence France-Presse to draw on, you know AFX NEWS will always be relevant, reliable and right. And it's available to you on-line through most major market data vendor systems, deliverable across your network to your PC or workstation. AFX NEWS has reporters across Europe and in other key markets feeding over 500 news stories a day direct to your system. So, for independent and succinct reporting on economic, corporate and market news, contact AFX NEWS direct or your local vendor today.

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HSBC Global Investment Funds Société d'investissement à capital variable 7 rue du Marché-aux-Herbes L-1728 Luxembourg

NOTICE

The shareholders are advised that the following dividends have been declared payable to the shareholders on the register as at close of business on 28th November 1996 and the shares were traded ex-dividend on 29th November 1996.

AMOUNT PER SHARE	SUB-FUND
USD 0.09	Chinese Equity
USD 0.18	European Equity
USD 0.40	Hong Kong Equity
USD 0.018	Indian Equity
USD 0.022	INTI Managed Equity
USD 0.11	North American Equity
USD 0.12	Pan-European Equity

The dividend for each of the above-mentioned funds will be paid to shareholders on Thursday 12th December 1996.

The dividend is payable to holders of bearer shares against presentation of coupon 10 to:

Banque Internationale à Luxembourg
2 boulevard Royal, L-2953 Luxembourg
Hongkong & Shanghai Banking Corporation
1 Queen's Road Central, Hong Kong

By order of the Board of Directors

HSBC Global Investment Funds Société d'investissement à Capital Variable 7, rue du Marché-aux-Herbes, L-1728 Luxembourg R.C. Luxembourg B-25087

NOTICE

Shareholders are hereby informed that on 29 November 1996, the shareholders have in a Class Meeting approved the following increase of management fee.

The management fee in respect of the US Dollar Bond Fund has been increased to 1.00% per annum on the net asset value.

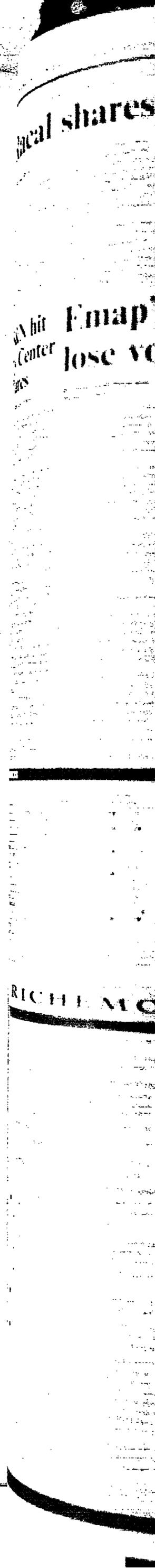
The increase of management fee shall become effective on January 1, 1997.

The above-mentioned change does not affect the rights of shareholders to redeem their shares without redemption charge or convert their shares into shares of another sub-fund of the Company.

The Board of Directors has further decided to change the calculation method of the sales charge. The sales charge will as from January 1, 1997 be 5.25% of the amount paid by investors (being 5.54% of the dealing price). This change does not affect existing shareholdings.

The Board of Directors

JAVICO LTD



COMPANIES AND FINANCE: UK

Racal shares tumble 18% on warning

By Motoko Rich

Racal Electronics angered investors yesterday when it warned that profits in the current financial year would be nearly a third lower than last, knocking 18 per cent off the value of the shares.

Shares in the defence and electronics group tumbled 50p to 225p as the group said it expected to report full-year pre-tax profits of £50m (£63.5m), against £70.4m last year.

The warning was an apparent *coûte face* for the company, which told shareholders in August it was on course to move operating profits "substantially ahead" and raise pre-tax profits even after a £20m restructuring charge.

"There is a bit of egg on the face of the management," said one analyst.

Brokers, who downgraded their forecasts in October after a series of analysts' meetings, again cut figures

for the current financial year and for 1997-98. Forecasts for the year to March 1998 slipped from £80m to £70m.

Mr David Elsbury, chief executive, said the board decided at its monthly meeting last Friday to issue the warning after determining it would not meet its revenue targets in the radio division, which sells defence and paramilitary radio equipment to governments in 140 countries.

He said turnover in the

division, which has average sales of about £150m a year, was likely to fall by £30m. However, 50 per cent margins in the division meant the effect on the bottom line would be substantial, cutting £15m off profit expectations.

Analysts said the group should have anticipated the shortfall earlier. "There are long lead times in the order book and if the board only found out on Friday then it raises questions about the management or what they

are telling us," said one.

Mr Elsbury said the group was conducting a strategic review of the radio division, which is a world leader. He said market research showed the market was likely to contract from £2.4bn in sales today to £1.9bn by 2000.

The group would consider redundancies among its 1,300 radio staff. Mr Elsbury would not rule out a disposal of the division.

Full-year profits would fall by a further £5m because of

problems in other divisions, which Mr Elsbury declined to elaborate. Details would be provided with the group's interim results today, moved forward from an announcement originally scheduled for Thursday. Pre-tax profits of £21m are expected after a £10m charge for reorganising the data products division.

Mr Elsbury said the group expected profits to increase "substantially" in 1997-98 because of improved results from data products.

LEX COMMENT

Racal

An investment in Racal has traditionally been a bet on the management pulling enough rabbits out of a hat to make up for a disappointing trading performance. Over the past decade, the demergers of Vodafone and Chubb have compensated richly for Racal's own poor showing. Yesterday's profits warning, which knocked 18 per cent off the shares, is a reminder that the business has not lost its power to underperform. The main cause of the £20m profit shortfall is the military radio division - a mature operation with high earnings visibility. This does not sit easily with Racal's sunny optimism just four months ago when it predicted a substantial increase in profits. The real worry, however, is that Sir Ernest Harrison, the chairman, has run out of rabbits: profits at the previously fast-growing network services business are under pressure; while a flotation of lottery operator Camelot, in which Racal has a stake, would be tricky given fears that an incoming Labour government could take away its franchise.

Unsurprisingly, Racal is again being spoken of as a bid target. It is easy to get to a sum-of-the-parts valuation of 300p or more compared with the current 225p share price. But Racal is such a disparate collection of companies that any bidder would have to break it up and painstakingly sell on the parts. Williams Holdings was prepared to do so when it bid in 1991. Whether anyone would be willing to do the same today is doubtful.



S&N hit by Center Parcs

By Roderick Oram

Strong interim profits from Scottish & Newcastle's UK brewing and pubs were undermined by continuing weakness in its Center Parcs holiday complexes on the Continent.

Pre-tax profits rose 26 per cent to £155.1m (£125.8m) in the 26 weeks to October 27, exceeding most forecasts and prompting a minor upgrade in full-year profit estimates.

The shares rose 18p to 657p.

But the upgrades were largely a catch up with the better first half, rather than in anticipation of an improvement in the second. Analysts remained cautious about Center Parcs' slow recovery after an 11 per cent drop in operating profits to £38.9m on sales down 4 per cent to £184.6m.

S&N is investing some £50m over two years to enhance its continental complexes, but profit growth is heavily dependent on a pick up in continental consumer spending.

First half occupancy rates were running at 83 per cent in Germany and the Benelux countries, and at 85 per cent in France. UK centres achieved 91 per cent, plus increases in tariffs and on-site spending.

Emap's dissidents lose vote at EGM

By Christopher Price and William Lewis

Emap shareholders yesterday voted overwhelmingly to oust dissident directors Professor Ken Simmonds and Mr Joe Cooke from the board of the media and exhibitions group.

The vote was 10 to one against the two non-executives who have fought a bitter battle against the other 11 Emap directors over new articles of association approved by shareholders in July.

However, there was concern among some institutional shareholders over suggestions by Sir John Hoskyns, chairman, that the two rebels would not be replaced.

"We do not need seven non-executives," Sir John told the meeting. "We are about to start the process of recruiting, but these will be replacements for Richard Winfrey, deputy chairman, and myself who are to retire in the next 18 months."

Shareholders said they were confused about Sir John's comments at the extraordinary meeting. Some said they had been assured that two new non-executives would be appointed to replace Prof Simmonds and Mr Cooke.

"We have been told that



Ousted - Ken Simmonds (left) and Joe Cooke

the non-execs will be there next year at a crucial time," one fund manager said yesterday, referring to the succession of Sir John and Mr Winfrey.

Prof Simmonds and Mr Cooke, who have 27 years of service on the Emap board between them, have argued against the introduction of the articles of association

which make it easier for the board to remove directors.

The move to oust them was led by Sir John and Mr Robin Miller, chief executive, and was supported by some analysts who believe Siebe could lift annual profits by more than 15 per cent.

The two-year programme, involving a reassessment of the manufacturing processes at more than 140 of the group's factories, will cost about £20m to implement.

Siebe looks for savings in 'defect costs'

By Tim Burt

Siebe, one of Britain's largest engineering groups, is today expected to announce a cost cutting programme that aims to virtually wipe out product defects and save £50m (£84.5m) a year.

The company is planning to become the UK's first industrial manufacturer to adopt a US-pioneered programme which could reduce "defect costs" by more than 90 per cent.

Siebe claims it will become one of a handful of global corporations to use the "six sigma" system, a quality control programme adopted by a number of US groups.

The move coincides with today's announcement of Siebe's first half profits, which industry analysts expect to rise from £144.2m to £187m-£190m, following strong demand for its industrial controls and temperature appliances.

By introducing "sigma six" - named after the statistical benchmarking symbol - some analysts believe Siebe could lift annual profits by more than 15 per cent.

The two-year programme, involving a reassessment of the manufacturing processes at more than 140 of the group's factories, will cost about £20m to implement.

Mr Allen Yurko, chief executive, said the system would enhance Siebe's competitive edge by reducing product defects from about 5,000-per-million units produced to almost zero.

Costs associated with such defects currently represent about 4 per cent of Siebe's £2.6bn annual sales, equivalent to £104m a year.

Texas Instruments, one of the other companies to have adopted the system, yesterday described it as "an extremely powerful tool for quality control".

The US group, however, warned that it would not rely on "six sigma" alone to benchmark its performance against other companies.

When General Electric announced plans to introduce a similar system earlier this year, it committed £200m to reducing defects from 35,000-per-million units to about 4-per-million.

Like GE, Siebe said it would retraining 200 senior production managers - nicknamed "black belts" - who would be responsible for spreading the new quality programme across the group.

The move follows trials of "six sigma" at four Siebe factories, where margins have reached 18 per cent, against an average of 15 per cent elsewhere.

Premier Oil lifts Discovery offer

By Jane Martinson in London and Nikk Tait in Sydney

Oil Search, the Australian energy group, yesterday cleared the way for Premier Oil's takeover of Discovery Petroleum with the sale of its 10.1 per cent stake after the UK oil independent slightly upped its offer for the Australian oil and gas group.

Premier, which now holds 29 per cent of Discovery following its purchase of the stake, said it was confident of taking control. Oil Search had been considered a likely bidder for Discovery.

Premier increased its offer from 80 cents to 81 cents a

share, valuing the group at A\$108m (£86.8m). It won a recommendation from Discovery's board following weekend discussions in London between the two companies.

Premier launched a A\$91m - or 70 cents a share - bid for Discovery at the end of September, increasing its offer to 80 cents at the end of October.

Mr Steve Lowden, manager of Premier's international division, said the latest price was well within the range of net asset valuations. The increased price was worth £1m less than the previous 80 cents a share offer because of the strength of sterling, he added.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Acad	6 mths to Sept 30	72.5 (61.2)	4.65p (4.45)	14.2 (13)	3.18	Feb 3	2.75	8.4
Allen	6 mths to Sept 29*	71.1 (64.2)	4.71 (3.8)	0.77 (7.3)	2.8	Jan 31	2.5	6.05
Ascel	6 mths to Sept 30	22.7 (23.8)	1.28 (0.91)	4.21 (31.5)	-	-	-	4
BTC	6 mths to Sept 30*	12.1 (8.8)	0.17 (2.1)	0.63 (21.48)	-	-	-	11.2
BT	6 mths to Sept 30	200.1 (188.0)	23.7 (21)	0.91 (0.07)	4.05	Feb 10	3.85	11.2
Columbus	6 mths to June 30*	10.5 (1.0)	0.957 (0.048)	0.33 (0.18)	0.1	Feb 25	-	-
Dea Valley Water	6 mths to Sept 30	5.93 (5.1)	3 (2.91)	22.08 (19.59)	5.5	Jan 2	4.83	14.5
Euroceller	6 mths to Sept 30	54.2 (48.7)	4.78 (2.42)	6.78 (3.83)	2	Feb 4	3.12	4.12
High-Pole	Yr to May 31	41.2 (41.6)	0.833 (0.8)	1.71 (0.7)	0.8	-	0.8	0.5
HS	Yr to Sept 30	5.75 (3.2)	0.624 (0.618)	3.21 (3.7)	1	Apr 2	-	1.6
ICI Int'l	6 mths to Sept 30	21.6 (21.3)	0.375 (3.32)	0.52 (4.8)	0.8	-	0.8	0.75
Orkney	6 mths to Sept 30	45.2 (40.5)	0.63 (7.98)	14.3 (11.7)	5.5	Feb 13	5	15
Rowntree	6 mths to Sept 30	7.86 (6.38)	1.48 (1.31)	7.83 (8.92)	0.31	Jan 17	0.31	2.57
Scott & Newcastle	6 mths to Oct 27	1.85 (1.345)	1.85 (1.64)	24.3 (21)	7.21	Feb 7	6.55	18.43
Shire	Yr to Sept 29*	205.8 (173.4)	29.24 (25.8)	5.75 (4.88)	1.2	Apr 11	1	2.15
Thames (EU)	6 mths to Sept 30	17.3 (11.7)	0.702 (0.467)	4.5 (3.6)	2.1	Feb 3	2	5.8
Topo Estates	6 mths to Sept 30	8.53 (8.63)	1.21 (0.803)	1.89 (1.73)	0.705	Mar 28	0.672	2.438
Toy Options	Yr to Aug 31	30.3 (22.8)	3.68 (1.68)	12.33 (7.16)	2.5	Jan 31	1.73	3.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. †After exceptional credit. *Comparatives restated. †On increased capital. *Pro forma. †Comparatives pro forma. □ Parent income.

RICHEMONT

RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1996

The Board of Directors of Compagnie Financière Richemont AG announces the following results for the six month period ended 30 September 1996.

	Six months ended 30 Sept 1996	Six months ended 30 Sept 1995	% change
Net Sales Revenue	£ 2,343.6 m	£ 2,037.7 m	+15.0%
Operating Profit	£ 466.2 m	£ 354.1 m	+31.7%
Profit Attributable to Unitholders	£ 143.3 m	£ 152.4 m	-6.0%
Earnings per Unit	£ 24.96	£ 26.54	-6.0%

The financial highlights shown above exclude the effects of goodwill amortisation from the results for both periods.

- Strong growth in operating profit reflected:
 - a 12.3% increase in underlying tobacco operating profit as well as the full impact of the merger of Rothmans International with the tobacco businesses of Rembrandt Group in January 1996.
 - a maintained level of operating profit reported by Vendôme Luxury Group.
 - an increase of £ 20.1 million in Richemont's share of operating losses in respect of its media interests, held through NedField.
- Profit attributable to unitholders and earnings per unit, adjusted to exclude goodwill amortisation from the results for both periods, decreased by 6.0% to £ 143.3 million and £ 24.96, respectively.
- The results for the period under review do not reflect any impact of the merger of NedField's European operations with those of Canal+, which was agreed in principle in September 1996. As definitive agreements are currently being finalised and a number of regulatory and other approvals are required to be obtained, it is likely that the merger will only be completed at the end of the current financial year. The anticipated impact of the transaction on Richemont's earnings will therefore not be reflected in the results for the current year.

Copies of the interim report of Richemont may be obtained from: Compagnie Financière Richemont AG, Rigistrasse 2, 6300 Zug, Switzerland. Telephone: +41 (0)41 710 33 22. Telefax: +41 (0)41 711 71 38.

Richemont International Limited, 15 Hill Street, London W1X 7FB. Telephone: +44 (0)171 499 2539. Telefax: +44 (0)171 491 0524.

Gehe attacks UniChem on debt

Gehe, the German pharmaceutical distributor bidding £850m (£1.09bn) for Lloyds Chemists of the UK, yesterday claimed its rival suitor, UniChem, was putting its own shareholders at risk with an offer which it said would dramatically increase debt ratios, writes Peggy Hollinger.

Mr Dieter Kämmerer, Gehe's chief executive, said that if he were a UniChem shareholder "I would be scared to death". Gehe estimated that the enlarged UniChem debt as a percentage of shareholders' funds could rise to almost 400 per cent.

Gehe's claims came in the offer document posted to Lloyds shareholders yesterday.

UniChem yesterday rejected Gehe's statements. Interest cover would remain at more than five times, it said, and gearing would fall to 50 per cent by the end of 1997.

Both have until January 16 to revise their offers.

Britannia

£25,000,000
Floating rate notes
due May 2000

For the period 29 November 1996 to 25 February 1997 the notes will bear interest at 6.52967% per annum. Interest payable on the relevant interest payment date 28 February 1997 will amount to £1,627.95 per £100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

Coopers & Lybrand

XC CrossCountry

Coopers & Lybrand Corporate Finance

acted as financial advisor to

The Office of Passenger Rail Franchising

on the sale of CrossCountry Trains Limited to

Virgin Rail Group Limited

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This announcement appears as a matter of record only.

LAW

No relief in hardship case



EUROPEAN COURT

The EC treaty did not authorise national courts to order interim relief in an application concerning trader hardship under the regulation on the organisation of the market in bananas...

the part of the traders concerned, the Commission was required to lay down such hardship rules. Turning to the German court's second question, the European Court considered whether the EC treaty authorised national courts to order provisional measures in proceedings for the grant of interim relief to traders until the Commission had adopted an act to deal with the matter.

Kaul takes charge at Israel's Clal

There was a mixture of disappointment and excitement last week when Isaac Kaul, chairman of Bezeq, Israel's state-owned telecommunications network, accepted an offer to be chief executive of Clal, one of the country's largest industrial conglomerates.

MTV reshuffles

MTV, the video music channel, is reshuffling its senior management by appointing Frank Brown as president of MTV Asia in place of Peter Jamieson, who is moving to London as executive vice-president of MTV International.

Chait returns

Jon Chait (left), freshly installed in Brussels as managing director of Manpower operations outside the Americas, concedes that there are good competitive reasons for the world's biggest temporary employment group setting up its European headquarters now.

Huntsman's push

Huntsman, America's largest private chemicals company, has appointed its first two European vice-presidents, signalling its determination to establish itself in the region.

ON THE MOVE

François De Lavalette, until recently president of Schweppes Europe, succeeds Enrico Sola, who is retiring, as UK-based president and chief operating officer of DEL MONTE Royale Foods.

SEMICONDUCTOR

Senior vice-president and chief operating officer, Stephen Skaggs rises to senior vice-president and chief financial officer.

of UK equity research

Ram Tarjane and B. Vijayaraghavan have joined the board of ITC, the Indian tobacco and hotels conglomerate, as non-executive directors.

International appointments

Please fax information on new appointments and retirements to +44 171 873 3926, marked for International People. Set fax to 'five'.

BUSINESS OPPORTUNITIES

Clare Bellwood 0171 873 3234

Fax 0171 873 3064

Melanie Miles 0171 873 3308

PRIVATISATION: MECHANICAL ENGINEERING

Four important sales during July-October 1996 including two to foreign investors. Several export-oriented firms for prompt sale and more in the pipeline.

December Opportunities table listing Children's Wildlife Magazine, Improved Hospital Mattress, Language and Training School, Barrow Oysters, Health Drink, Picture & Photo Frames, On-line Cash Dispenser, Gun Muzzle Stabiliser, Internet Marketing, Task Based PC Training, Freephone Telephone Services, Small Housing Development, Water Bottling Plant.

Singer & Friedlander Factors Limited. Tailored working capital facilities. Immediate Response promised. Independent from UK clearing banks.

ENID BLYTON'S 'FAMOUS FIVE'. A new musical version for a full UK tour of No.1 theatres starting February 1997 which may achieve a West End transfer.

INVESTOR REQUIRED for Central London residential property refurbishment company. Office at home tel no. 01243 574158 fax no 01243 575158

BULGARIA. Best of world markets. Private Investors. IPEC, The Independent Private Equity Company.

LEASING. Established UK Lessor. Seeks Lending Opportunities. Minimum Ticket size £150k. Principals Only Write to: Box 84919, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESSES WANTED - SPECIALIST TECHNICAL RECRUITMENT. Our Client is a successful UK based private company in the staffing services sector. It has a turnover of approximately £50m and the backing of a major institution.

CONTRACTS & TENDERS

British Rail. The Sale of British Rail International Limited. British Rail International Limited (BRIL) is a subsidiary company of British Railways Board (BRB) and is being offered for sale.

OFFSHORE COMPANIES TRUSTS 2ND PASSPORTS. For further and complete terms visit: Pymons 24, Director INTERNATIONAL COMPANY SERVICES (UK) LIMITED, Standbrook House, 2-5 Old Bond St, London, W1X 3TB. Tel: +44 171 493 4244 Fax: +44 171 491 0605

UK TOY/PUZZLE MANUFACTURER. Established patented product seeks company to assist promotion throughout UK and worldwide. Joint venture or franchise considered. Write to: MYPAL, Millfield Bank Chambers, The Square, Bexley, South-East London NEX 2JC.

MANAGEMENT BUY-OUT. What is your company worth? PC operated, well established, no need by venture capitalists, £49.95 + VAT. For further details contact: Equality Ventures Limited, 28 Grosvenor Street, London W1X 9PE. Tel: 0171-417 9811 Fax: 0171-417 4022

CASH LOANS. Available immediately against Real Estate, Jewellery, Paintings, Cars, Antiques. Opportunities considered. Short term loans - No credit checks. Cheques cashed to any party.

U.S. PUBLIC SHELLS AVAILABLE. List on U.S. Stock Exchange. Tel: (910) 558-8820 or Fax: (910) 558-8823 www.usl.com E-mail: bks@aol.com

CAPITA. BUSINESS WANTED - SPECIALIST TECHNICAL RECRUITMENT. Our Client is a successful UK based private company in the staffing services sector. It has a turnover of approximately £50m and the backing of a major institution.

INVESTOR. Wishes to take an interest in start-up or growth situations. Investments available in tranches of up to £200,000. Send brief details/business plans. To Box 84919, Financial Times, One Southwark Bridge, London SE1 9HL.

TELECOMMUNICATIONS. SAVE ON INTERNATIONAL PHONE CALLS. Digital Switching/Fiber Optic Lines. AT&T and Other Networks. Use from Home, Office, Hotels, Call Phones. 24 Hour Customer Service. Call now for New Low Rates! Tel: 1.206.284.8600 Fax: 1.206.270.0009 Lines open 24 hours

WANTED PRE-PRESS PACKAGING. A prosperous, long-established company within the printing industry wants to acquire a pre-press company specialising in the packaging market, with emphasis on the litho or gravure printing process rather than flexographic.

CHANNEL ISLANDS. Full Offshore Incorporation & Administration. Trust Establishment, Payroll Systems / Banking Facilities for Ex-Patriates. For details & appointment visit: Croft Trust Limited, 2nd Floor, 34 David Place, St Helier, Jersey JE2 4TE. Tel: 01534 878774 Fax: 01534 35401 E-Mail: croftstr@net

LEGAL NOTICES. PROBECY AND COMMERCIAL funding available to UK and international clients. Anglo American Group Plc. Tel: 01254 201 368 Fax: 01254 201 377

BUSINESS OPPORTUNITIES. Readers are recommended to seek appropriate professional advice before entering into commitments. Melanie Miles 0171 873 3308 Fax: 0171 873 3064

JAVICO USA

BUSINESSES FOR SALE

BUSINESS FOR SALE

NRC Limited

Paul Shipperlee FCA and Derrick Woolf FCA, the Joint Administrative Receivers offer for sale as a going concern the business and assets of the above plant hire and service company, specialising in cranes.

- Annual turnover of approximately £3m
- Skilled workforce of approximately 50
- Sole UK distributor for Japanese crane manufacturer
- Crane sales, hire, service, steel fabrication and spare parts
- Leasehold property in Orsett, Essex
- Leasehold depot in Manchester
- Fleet includes cranes, grabs, skips, excavators and hydraulic platforms

For further information interested parties should contact the Joint Administrative Receivers, asking for Lisa Williams at Levy Gee, 100A Chalk Farm Road, London NW1 8EJ. Tel: 0171-267 4477 Fax: 0171-485 1486.

On the instructions of R. Robinson FCA and G.F. Blackburn FCA of Bachel Phillips Trustees, the Joint Administrative Receivers of Schöppelade Paper Products Ltd.

FOR SALE

AS A GOING CONCERN
DISPOSABLE NAPPY MANUFACTURER

- Two modern leasehold factories in Scarborough totalling approximately 12,000 sq m (129,500 sq ft), fully equipped to include four nappy and one napper plant lines
- Blue Chip Customer Base
- Local workforce of 130
- Turnover 1995/96 circa £15 million

Weatherall Green & Smith
29 King Street Leeds LS1 2HP
0113-244 2066

REPUBLIC OF POLAND
MINISTER OF THE STATE TREASURY
INVITES TENDER OFFERS
Concerning Purchase of Shares in the Share Capital OF THE ROAD AND BRIDGE CONSTRUCTION EXPORT ENTERPRISE
"DROMEX" JOINT-STOCK COMPANY SEATED IN WARSAW

The Minister of the State Treasury, acting on behalf of the State Treasury of the Republic of Poland, in accordance with Art. 23 of the Law on Privatisation of State-Owned Enterprises of July 13, 1990 (Dz.U. No.51 Item 298 with further amendments) invites tender offers from Potential Investors interested in purchasing stakes of shares constituting at least 10% of share capital of the Road and Bridge Construction Export Enterprise "DROMEX" Joint-Stock Company seated in Warsaw, hereinafter referred to as "DROMEX" S.A. or "the Company".

According to the Law of Commercialisation and Privatisation of State-Owned Enterprises of August 30, 1996 (Dz.U. No. 118, Item 561) entitled employees will be offered a stake up to 15% of shares in the share capital of "DROMEX" S.A. free of charge.

According to the Resolution of the Council of Ministers, No. 86 of October 4, 1993, a stake of 5% of shares in the share capital will be reserved by the State Treasury for privatisation purposes.

"DROMEX" S.A. activities comprise: construction of motorways, roads, streets, road junctions and interchanges, construction of airfields, runways, taxiways and underground installations, construction of bridges, viaducts and flyovers, construction, modernisation and electrification of railway lines and accompanying objects, deep foundation engineering (piling), construction and exploitation of crushing plants and quarries, exportation and importation of wide assortment of building materials, house equipment, cars, machines, textiles and consumer goods.

Parties interested in proceeding with this offer are kindly requested to contact "Polish Institute of Management Limited (PIM) acting on behalf of the Minister of the State Treasury in this project.

Address: "Polish Institute of Management" Sp. z o.o. (PIM)
02-691 Warsaw, Obrazna St. 3, IX floor
phone (22) 43 66 51-53 fax (22) 43 87 50
Transaction manager: Ms. Monika Pielaszek

Information on the Company profile will be submitted to Potential Investors by PIM upon signing up the appropriate "Letter of Confidentiality".

Preliminary offers, prepared in accordance with the guidelines for Potential Investors contained in the Information Memorandum should be submitted by January 17, 1997, 3.00 pm, Warsaw time.

Minister of the State Treasury reserves the right to extend period allocated to offer submission, to change the procedure, reject submitted offers or not to undertake negotiations without explanation.

MAGAZINES FOR SALE

Two complimentary and established consumer sports titles. Turnover of £800,000, with 10,000 subscribers and strong advertising base.

Please apply for details to Box B4996, Financial Times, One Southwark Bridge, London SE1 9HL.

Ion Deposition Limited

(In Administration)

The Joint Administrators offer for sale the business and assets of Ion Deposition Limited.

- Vacuum aluminium coating for corrosion protection of high performance materials
- Accounts for year ended 31 December 1995 - turnover £1 million - profit before tax £376,000
- Based at Corby, Northants
- Leasehold premises of 11,000 sq ft
- Recognised quality approvals

For further information, contact Chris Hill, Ernst & Young, Provincial House, 37 New Walk, Leicester LE1 6TU. Telephone: 0116 254 9818 Fax: 0116 255 1357

ERNST & YOUNG
The United Kingdom firm of Ernst & Young is a member of Ernst & Young International and is authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

Specialist Printer For Sale

South East

A well established, profitable printer with high quality customers.

- 24 hour high quality, secure production facility
- Turnover £6.5m - Healthy profits
- Origination, printing and finishing documents
- Blue Chip customer base
- South East location

For further details contact David Brooks/Sanjit Eliatamby at Grant Thornton Corporate Finance, Grant Thornton House, Melton Street, London NW1 2EP. Tel: 0171 728 2255 Fax: 0171 387 5371.

Grant Thornton
The U.K. member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

SHOPFITTINGS REFRIGERATION

Importers/Contractors North West based Turnover £1 million. Profits/loss marginal. Owners retiring. Vast potential assets property/stock £450k. Total price for quick sale only £250k

Tel: Geoff McGrath 01706 876008

INTERNATIONAL MEDIA / DIRECT MARKETING

Established international direct marketing operation in the publishing sector is to be spun-off into four separate companies. We seek a buyer for one of these companies, to retain exclusive regional rights. Excellent projected return based on 3 years trading. Ideal as add-on business or for inactive owner. For sale at approx. £200,000, subject to terms. Box B4917, Financial Times, 1 Southwark Bridge St, London SE1 9HL.

RETIREMENT SALE

Long established, small, profitable, business publishing information service on the internet, with major development potential. Write to Box B4994, Financial Times, One Southwark Bridge, London SE1 9HL.

BUILDING CONTRACTOR

Profitable T/O £7M London-based. Retirement Sale. Write to Box B4924, Financial Times, One Southwark Bridge, London SE1 9HL.

MOT STATION/REPAIR GARAGE

Unique Opportunity to acquire important business as fully equipped going concern. Est. over 25 yrs in main road in prosperous area N. Middlesex. No competition. Certified net profits well in excess of £100k on 1/6 of 400k. Fully computerised easily run by long serving staff. New 15 yr lease. Loyal customer base. £295k owner retiring after 35 yrs in the business.

SERIOUS ENQUIRIES ON FAX: 0181 427 5078

FOR SALE

Specialist well equipped Iron Foundry Capacity 60 Tonnes per week. Northern England Principals only. Write to: Box B4999, Financial Times, One Southwark Bridge, London SE1 9HL.

Knights Frank

THE VANDERBILT HOTEL

68/86 CROMWELL ROAD LONDON SW7

An impressive flagship hotel located in sought after South Kensington. Situated on the main arterial route from Heathrow Airport to Central London.

- 223 well appointed en suite letting bedrooms
- Reception and comfortable lounge
- Georgian bar and lounge
- Marlborough Room restaurant, to seat about 110
- Club's winter - a popular, self-contained venue
- Victorian Suite - a spacious room to seat about 120
- 8 additional well planned and equipped meeting rooms for between 10 and 35

SUBSTANTIAL OFFERS ARE INVITED FOR THE 125 YEAR LEASEHOLD INTEREST DATING FROM 25TH DECEMBER 1984

Contact: Derek Gammage/Paul Harzop Hotel Department
0171-629 8171

BRITISH VIRGIN ISLANDS TRUST COMPANY FOR SALE

Primarily Corporate Services Well established with continuous growth record. Net profits IRO US\$400,000 pa. Possibility of sale with or without offices and personnel. Contact: Michael Parker Esq, Clyde & Co., 51 Eastcheap, LONDON EC3M 1PQ. Tel: 0171 623 1244 Fax: 0171 623 5427

OFFSHORE PROPERTY OPPORTUNITY

Jersey Property holding company for sale by share transfer. Revenue £247k. Comprising domestic and commercial mix in town centre location. All newly refurbished to a high standard. Commercial outlets on 21 year leases with index linked rent reviews. Management package available to purchase. Price: £2,250,000 o.n.o. Write to Box B4995, Financial Times, One Southwark Bridge, London SE1 9HL.

LIQUIDATIONS AND RECEIVERSHIPS

Every week, every company that has gone into liquidation or receivership, what they did and who the liquidator or receiver is. Tel: 01822 880888 or Fax: 01822 880887 For further details.

COMPANY FOR SALE

Profitable USA manufacturer of prefabricated steel and aluminium sheet product. \$14M sales; excellent growth. call Douglas Group 314-991-5150 or Fax 314-991-4750

CIVIL ENGINEERING CO

located in S.E. England with good on-going contracts, T/O £1m, good profit record. Management could continue. Write to Box B4915, Financial Times, One Southwark Bridge, London SE1 9HL.

DEPARTMENT OF ECONOMIC DEVELOPMENT INTRODUCTION OF GAS OF THE NORTH WEST OF NORTHERN IRELAND AND COMPILATION OF CIRCULATION LIST

Recently the Department of Economic Development granted licences to British Gas Trading Ltd for the supply of gas; to Premier Transco Ltd for the conveyance of gas; and to Phoenix Natural Gas Ltd for the supply and conveyance of gas in the Greater Belfast area. (Copies of these licences can be obtained from the Director General of Gas for Northern Ireland, Brookmount Buildings, 42 Fountain Street, Belfast, BT1 3SE, on payment of a fee.) A feasibility study into possible North/South interconnection, extending supply south of the Greater Belfast area, is already underway.

To facilitate the further development of the gas industry in Northern Ireland the Department now wishes to invite expressions of interest from companies and/or consortia in participation in a feasibility study into the possibility of introducing gas to the North West of Northern Ireland.

The Department will consult with those parties who have submitted expressions of interest in a North West study with a view to establishing the nature and form of their participation in the proposed feasibility study.

The results of any feasibility study will be published and participation in it will be strictly on the basis that such participation does not create or imply any right or expectation as respects any subsequent development of the gas industry or in relation to the granting of any licences.

Written expressions of interest should be forwarded to the Department of Economic Development, Energy Division, Netherleigh, Massey Avenue, Belfast BT4 2DP to arrive no later than 5.00 pm on Tuesday, 31 December 1996.

In addition, the Department invites interested companies/consortia to register for inclusion in a circulation list for future documentation, including any Consultation Paper issued by the Director General, on options for the progressive development of the natural gas industry in currently unlicensed areas of Northern Ireland.

Interested companies/consortia wishing to be included in the circulation list should also write to the Energy Division of the Department of Economic Development.

TENDER ANNOUNCEMENT

HUNGALU Hungarian Aluminium Industrial Co.Ltd.
[85, Margit krt. Budapest, 1024]

(hereinafter referred to as the "Contracting Party" or "Hungalu Rt.") invites bids in an open, one-round tender to sell a quota of its fully owned subsidiary, **AJKA Aluminium Industrial Co. Ltd.** (hereinafter referred to as "Ajka Aluminium Ltd")

The registered capital of Ajka Aluminium Ltd.: HUF 1,767,820,000
Owner's equity of Ajka Aluminium Ltd. on 31.12.1995: HUF 1,278,774,000

Bids may be submitted by specifying the bid price for a quota with a rounded nominal value of HUF 1,591,040 thousand, representing 90 % of the registered capital of Ajka Aluminium Ltd.

A quota with a rounded nominal value of HUF 176,780 thousand, representing 10 % of the registered capital, shall be separated by Hungalu Rt. from the quota representing a 100 % stake, which shall, following the closing of the tender, pursuant to Act XXXIX. of 1995., be offered for sale at 50 % of the accepted bid price to the employees of Ajka Aluminium Ltd., who may exercise this purchase option within 60 days from the date of publication of this offer. In the event the employees do not, or do not wish to exercise fully the option to acquire ownership in Ajka Aluminium Ltd., bidder shall be obliged to undertake to purchase the remaining quota as well on the conditions specified in its bid.

The purchase price may be paid in cash only, neither deferred payment nor payment in instalments will be accepted by the Contracting Party. Bidders may not use the E-loan facility. Foreign bidders may submit bids in which they determine the bid price in a foreign currency accepted by the National Bank of Hungary as a convertible foreign currency. Such bids shall be accepted by Hungalu Rt. at the foreign exchange purchase rate as officially quoted by the Hungarian Credit Bank (MHB) on the day corresponding to the submission deadline.

Participation in the tender is subject to purchasing, against signing a confidentiality agreement, for a purchase price of HUF 300,000 + VAT, or a corresponding convertible foreign currency amount calculated at the foreign currency buying rate quoted by the Hungarian Credit Bank (MHB) for the day of payment of the above purchase price, the detailed invitation to tender as well as the Hungarian and/or English language tender documents including the Information Memorandum prepared by Ajka Aluminium Ltd. containing the major economic data deemed material to the tender. The documents referred to in the Information Memorandum are available in the Hungarian language.

The above HUF 300,000 + VAT amount, that is, altogether HUF 375,000 shall be payable in cash, or shall be transferred to the Hungalu Rt.'s account No. 10200971-20100690-00000000 kept by the Hungarian Credit Bank [Magyar Hitel Bank]. The tender documentation shall be available only against presentation of a cheque or transfer certificate evidencing payment of the above amount.

The tender documentation shall be available at the Privatisation Directorate of Hungalu Rt., in Room 421., at 85, Margit krt., Budapest, II.
from the 4th December, 1996, on working days between 9 a.m. and 2 p.m.
Telephone: 36-1-175-48-19, Telefax: 36-1-175-58-02

Bidders shall, as an earnest of their bid, deposit, not later than the final date of submission of bids, a bid bond of HUF 20 million to the account No. 10200971-20100690-00000000 opened for this purpose by Hungalu Rt. with the Hungarian Credit Bank Ltd. (Magyar Hitel Bank Rt.). Bidders shall provide evidence of payment of such bid bond upon submission of their bid. Any fees or bank charges payable for the transfer of money shall be borne by the bidder effecting payment.

Bids shall be submitted personally or delivered by a person holding a power of attorney, in the presence of a Notary Public, at the above address, between 9 a.m. and 11 a.m., on the 20th of January, 1997, in 5 Hungarian copies, in a sealed envelope which bears no name of the sender, with the original copy marked as "original". Foreign bidders may enclose an English translation to the Hungarian version of their bid, of which the latter shall be deemed as the governing version.

Envelopes shall bear the marking:
"Ajka Aluminium Tender"

Bids shall be evaluated on the basis of the conditions set forth in the tender invitation. The Contracting Party hereby reserves the right to declare the tender unsuccessful without any legal consequences.

Bidders shall recognise and accept that the winner of the tender shall, within 30 days from the date of notification of the award, enter into a purchase agreement with Hungalu Rt., and shall, if necessary, extend the validity of its bid and the maturity of its payment securities.

Participation in the tender shall be subject to the bidder undertaking to maintain its bid for 120 days from the date of submission thereof.

Information on the tender and on major data and characteristics of Ajka Aluminium Ltd. is available at: HUNGALU RT., Dr. Nándor Sillinger, Director of Privatisation, Telephone: (36-1)-175-65-28, telefax: (36-1)-175-58-02.

PUBLIC NOTICES

IN PARLIAMENT SESSION 1996-97

LLOYDS TSB

NOTICE IS HEREBY GIVEN that application is being made to Parliament by Lloyd's Bank Plc, TSB Bank plc and HSBC Bank Limited for leave to introduce in the House of Commons a Bill under the above title or short title for purposes of which the following is a concise summary:

To provide for the transfer to and vesting in Lloyd's Bank Plc of the undertakings of TSB Bank plc and HSBC Bank Limited.

On and after 4th December 1996 a copy of the Bill may be inspected and copies obtained at the price of £1 each at the office of:

Lloyd's Bank Plc, P.O. Box 177, Cannon House, Cannon Way, Bristol, BS99 7LB.
TSB Bank plc, P.O. Box 6000, Victoria House, Victoria Square, Birmingham, B1 1BE.
HSBC Bank Limited & Finance, Bankers House, 55-57 Gresham Street, London EC2V 7JA.
Messrs W & J Dames & W.S., 16 Hope Street, Clarence Square, Edinburgh EH2 4DD.
Messrs I'Estange & Burt, 7 & 9 Chichester Street, Belfast BT1 4QC.
Messrs Dymally Hall Martin, 1 Dean Farrow Street, Westminster, London SW1N 0DY.

Objection to the Bill may be made by depositing a Petition against it, if the Bill originates in the House of Commons, the latest date for depositing such a Petition in the Petition Bill Office of that House will be 30th January 1997; if it originates in the House of Lords, the latest date for depositing such a Petition in the office of the Clerk of the Parliament in that House will be 6th February 1997. Further information may be obtained from the Petition Bill Office of the House of Commons, the office of the Clerk of the Parliament, House of Lords and the office of the undersigned Parliamentary Agents.

Dated 3rd December 1996

DYSON BELL MARTIN,
1 Dean Farrow Street,
Westminster
London SW1N 0DY
Parliamentary Agents.

INVITATION FOR EXPRESSIONS OF INTEREST

The Ministry of Defence, Royal Air Force Strike Command has a requirement for the supply of site energy for RAF Saxa Vord in Shetland. The main requirement is for the provision of power to the Technical Site, heat and power to the Domestic Site.

Additionally, the Authority is interested in solutions that can address the following: Stand-by power links to the Families Quarters, upgrade to the thermal efficiency of Domestic Site buildings, and heat to Families Quarters from captured waste heat.

The existing power house facility and plant which supplies 415/240V 50Hz AC is 40 years old in a poor state of repair and will need to be demolished. The site would be available on long lease to any supplier who could make use of it.

Expressions of interest are invited for the provision of the above requirement on the basis of a Private Finance Initiative project for a period of 25 years. Proposals which embrace this requirement within a wider context which may be to the Authority's advantage will also be considered. Potential tenderers will be required to register their interest in writing and to pre-qualify. An invitation to negotiate for this work is planned to be issued in April 1997. Expressions of interest should be made by 18 December 1996 to:

CBSTC 3 Building 1512
RAF Daws Hill, Daws Hill Lane
Riply Wymondley, Bucks HP11 1SB

Agents in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact: Karl Logothos on -44 0171 673 4874

BUSINESSES FOR SALE

Agents in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact: Karl Logothos on -44 0171 673 4874

INTERNATIONAL CAPITAL MARKETS

US Treasuries withstand strong data

GOVERNMENT BONDS

By John Authers in New York and Richard Adams in London

The US bond market yesterday withstood the release of economic data suggesting the economy was growing quicker than expected...

Italian bond futures shrug off concerns on size of budget deficit

Reports that the Italian budget deficit for 1996 may rise as high as 7.5 per cent of gross domestic product did little to stop Italian government bond futures rising yesterday...

With the December contract for BTP futures expiring tomorrow, trading on Liffe, the London futures exchange, was quiet.

The size of the budget deficit is an important criterion for membership of European monetary union. Under the Maastricht treaty, Italy will need a deficit of 3.0 per cent or less to qualify.

Ms Ilaria Fornari, economist at J.P. Morgan in Milan, expects the 1996 deficit to be around 7.0 per cent of GDP, falling to 4.0 per cent in 1997.

The notional French bond future rise by 0.22, while its cash equivalent OAT was down 0.04 at 108.58.

German bond futures were hit by profit-taking, as traders cashed in gains made late last week.

Bank to clarify rules on credit derivatives

By George Graham, Banking Correspondent

The Bank of England is proposing a conservative regulatory framework for most forms of credit derivative - a new and still ill-defined set of products that allows banks to pass on the risk that their customers might default on a loan.

Clarification of how regulators will treat credit derivatives is expected to help the growth of the fledgling market, which London investors expect to grow from \$200m today to more than \$100bn by 2000.

Some banks have been almost looking for a seal of approval, something that says: 'Here's where you put it on the form,' said one credit derivatives expert.

In their most basic form, known as credit default options, credit derivatives function very like an insurance policy.

Bank B pays Bank A a fee for an option covering a particular bond or loan; if the bond issuer or borrower defaults, Bank A must pay up the full value of the loan.

The Bank of England's guidance on how it will treat credit derivatives is contained in a discussion paper issued today.

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Kazakhstan and Israel prepare debut deals

INTERNATIONAL BONDS

By Gordon Middlemann in London and Judy Dempsey in Jerusalem

Kazakhstan officials were in London yesterday to promote the Asian republic's forthcoming bond issue.

The visit was part of a tour of international capitals ahead of the launch of the bonds scheduled for early next week.

Mr Grigoriy Marchenko, chairman of Kazakhstan's securities commission, said the country did not urgently need the funds, but was undertaking the issue mainly to raise its profile among international investors.

Israel is also preparing its euro-denominated bond issue, which is expected to be issued under the country's \$750m Euro-pean medium-term note programme - through which it can make several bond issues in different currencies under a single legal framework.

Standard & Poor's, the rating agency, yesterday assigned an A-minus long-term foreign currency rating to the forthcoming issue, expected to total \$200m-\$300m.

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in the NAPM index was most likely due to a jump in the electronic equipment sector, which would not be repeated, while the data were consistent with "modest economic growth and continued low inflation".

The benchmark 30-year Treasury long bond initially fell by 1/8 on the news, but by midday it had regained most of its losses to be off only 1/4 for the day at 101 1/2, yielding 6.57 per cent.

This followed the market's strong rally in its shortened trading day last Friday.

when the yield fell to 6.34 per cent. Yields at the short end of the market also rose, with the two-year bond dropping by 1/4 to 100 1/4, to yield 5.82 per cent.

In Europe, a fall in the French jobs total and talk of lower interest rates saw

the notional French bond future rise by 0.22, while its cash equivalent OAT was down 0.04 at 108.58.

German bond futures were hit by profit-taking, as traders cashed in gains made late last week.

The December contract on Liffe lost 0.05 to settle at 102.47 in light of economic data to be released mid-week.

The soft manufacturing data in the UK failed to shake long gilt futures. Both the December and March contracts rose 1/4, with the December settling at 112 and March at 111 1/4.

The cash 10-year benchmark gilt gained 1/4 to end at 101 1/4. Its yield fell two basis points, to 7.32 per cent.

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New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Lists various international bond issues including US Dollars, DM, and Euro-denominated bonds.

FTSE Actuaries Govt. Securities

Table showing FTSE Actuaries Govt. Securities with columns for Price Index, Yields, and other metrics for various government securities.

UK Indices

Table showing UK Indices with columns for Low coupon yield, Medium coupon yield, High coupon yield, and other metrics.

FT Fixed Interest Indices

Table showing FT Fixed Interest Indices with columns for Govt. Secs, UK, and other metrics.

FT/IASA International Bond Service

Large table showing FT/IASA International Bond Service with columns for Issued, Bid, Offer, and other metrics for various international bonds.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table showing Benchmark Government Bonds with columns for Coupon, Bid, Price, Days, Yield, and other metrics.

US BOND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table showing US Bond Futures Options (LFFE) with columns for Strike, Price, and other metrics.

Spain

Table showing Spain bond futures with columns for Open, Settle, Price, Change, High, Low, and other metrics.

UK

Table showing UK bond futures with columns for Open, Settle, Price, Change, High, Low, and other metrics.

Germany

Table showing Germany bond futures with columns for Open, Settle, Price, Change, High, Low, and other metrics.

UK Gilts Prices

Table showing UK Gilts Prices with columns for Note, Yield, Bid, Price, and other metrics.

Other Fixed Interest table with columns for Issued, Bid, Offer, and other metrics.

FT/IASA International Bond Service table with columns for Issued, Bid, Offer, and other metrics.

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Other Fixed Interest table with columns for Issued, Bid, Offer, and other metrics.

European cent

JAVICO LTD

European central bankers talk dollar higher

MARKETS REPORT

By Simon Kuper

The dollar touched a six-week high against the D-Mark yesterday, buoyed by continuing speculation that France and Germany would weaken their currencies and by strong US economic data.

The French President Jacques Chirac and the German Chancellor Helmut Kohl met this weekend to reject calls by French politicians and policymakers for a weaker franc against the D-Mark.

But Mr Jean-Claude Trichet, Bank of France governor, told the FT that a lower franc against the dollar was "another matter".

The dollar was also boosted by a far stronger than expected US National

Association of Purchasing Management index, and by strong US construction spending figures. The dollar closed in London 0.4 pence up against the D-Mark at DM1.642.

It closed only 10.1 down against the yen, having dropped sharply in early trading after Mr Yasuo Matsuura, governor of the Bank of Japan, said Japan's economic recovery "appears to be becoming more solid".

Sterling rose on the strong dollar and the market's belief that UK interest rates will go up this month, probably after the December 11 monetary policy meeting.

The pound gained 1.5 pence against the D-Mark to DM2.598 and half a cent against the dollar to \$1.685.

The Swiss franc hit a 23-month low against the dollar.

and investors waited for the euro to prove its strength. But Mr Issing also said that the euro's launch could cut demand for foreign currency holdings, thus hurting the dollar. However, the markets largely ignored the second comment, even though Mr Issing concluded: "The net effect of these various occurrences cannot be determined in advance."

Most currencies traders think the pound has peaked. Yesterday it briefly passed DM2.60 - the media forecast for sterling's peak against the D-Mark in last week's IDEA survey of trading houses.

A gloomy message also emerged from Merrill Lynch's quarterly survey of global investors. The poll showed that fund managers had raised their holdings of sterling well beyond their own targets for currency exposure. They might therefore seek to sell pounds.

Mr Ian Grame, currencies trader at Schroder in London, cited trading last Wednesday afternoon as an omen. The pound fell sharply then, even though no negative news had emerged.

"It collapsed because the whole world was long," Mr Grame said. "If most people have bought the pound already, then it can't go much higher."

Sterling has appreciated 12 per cent since August. Yet few traders expect it to drop before the UK next raises interest rates. IDEA's poll suggests sterling will peak at the end of January.

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One reason why the dollar rose yesterday was a comment by Mr Omar Issing, Bundesbank chief economist. He said the arrival of a single European currency could cause a shift into dollar deposits, as central banks

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WORLD INTEREST RATES

MONEY RATES

Table with columns: Country, Rate, Change, etc. Includes Belgium, France, Germany, Ireland, Italy, Netherlands, Switzerland, US, Japan.

LIBOR FT London

Table with columns: Instrument, Rate, Change, etc. Includes US Dollar CDs, 3M, 6M, 12M.

EURO CURRENCY INTEREST RATES

Table with columns: Country, Term, Rate, Change, etc. Includes Belgium, Denmark, Dutch, French, Portuguese, Spanish, Sterling, Swiss, US Dollar, Yen.

THREE MONTH EURO CURRENCY FUTURES (LIFE)

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

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POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Country, Rate, Change, etc. Includes Australia, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, USA, etc.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Country, Rate, Change, etc. Includes Australia, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, USA, etc.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table with columns: Country, Rate, Change, etc. Includes Belgium, Denmark, France, Germany, Ireland, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, USA, etc.

D-MARK FUTURES (DM) DM 125,000 per DM

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

YEN FUTURES (YEN) Yen 12.5 per Yen 100

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

STERLING FUTURES (GBP) £22,500 per £

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Rate, Change, etc. Includes Ireland, Portugal, Spain, Netherlands, Belgium, Germany, Australia, Denmark, France, etc.

NON EMS MEMBERS

Table with columns: Country, Rate, Change, etc. Includes UK, etc.

PHILADELPHIA SEE 625 OPTIONS \$21.250 (cents per pound)

Table with columns: Strike, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

PHILADELPHIA SEE 2400 OPTIONS \$62.500 (\$ per DM)

Table with columns: Strike, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

THREE MONTH EURO DOLLAR (DM) \$2m points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

BASE LENDING RATES

Table with columns: Country, Rate, Change, etc. Includes Acorn & Company, Allied Irish Bank, Bank of America, etc.

SHORT TERM STERLING OPTIONS (LIFE) £500,000 points of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

SHORT TERM STERLING OPTIONS (LIFE) £500,000 points of 100%

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WESTLB FINANCE CURAÇAO N.V.

LIT 150,000,000.00. 10.5% TEBRA C Global Notes 1996 (98) - C 30. Issued pursuant to the Euro MTN-Programme.

Called for redemption as of 2 January 1997.

According to section 4 (c) of the Terms and Conditions of the Notes this is to notify that all notices of the above mentioned issues are called for redemption at par as of 2 January 1997.

COMMODITIES AND AGRICULTURE

NFU sets out cereal quality assurance plan

By Alison Maitland

Plans for the first UK-wide farm assurance scheme for grain were unveiled yesterday by the National Farmers' Union.

Under the scheme, consumers buying bread or drinking a pint of beer should be able to find out if their purchases are being made with cereals produced and handled in accordance with food safety legislation and best farming practice.

The NFU said the need to guarantee the quality and safety of cereal crops had been driven by the "mad cow" crisis, concern over genetically modified foods, and the supermarkets.

Tracing cereals through the production chain is more complex than for meat because grain from different farms is mixed to produce the volumes required by millers and other users. The same problem applies to other commodity products, such as milk.

Mr Peter Limb, chairman of the NFU cereal committee, said it would never be possible to trace a loaf back to an individual farm, but it might be possible to say the wheat had come from one of a number of farms in a region all producing to the same standards.

The idea is to provide

Barrick takes the heat out of Meikle

Sometimes when a drill bites into the rock at the Meikle underground mine in Nevada, steam and water vapour come streaming out. Hot springs injected the rock with gold between 7m and 14m years ago. In geological terms that was a recent phenomenon, so the rocks are still cooling down.

Touching the rock in some places is like touching a metal kettle just after it has boiled. Ground water temperatures average 140°F (60°C).

However, those same hot springs deposited at least 6.8m troy ounces or 205 tonnes of gold in the Meikle deposit. There is an average of 0.68 ounces of gold in every tonne of ore, making it one of the highest grade mines in the US.

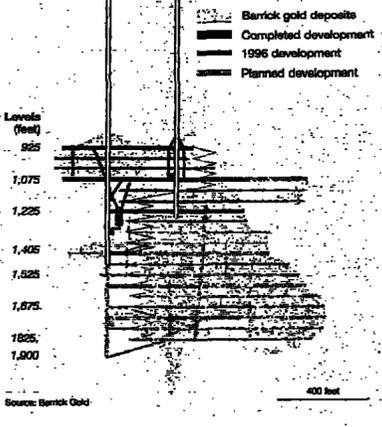
As mine manager Mr Rod Pye points out, Barrick Gold, the Canadian company which owns the Meikle and the nearby Betze-Post open pit mine, has to move only two tonnes of rock to produce an ounce of gold at Meikle, compared with 79 tonnes in the open pit.

When Meikle reaches full production at the end of the year, Barrick should be mining 2,000 tonnes of ore a day and the mine is expected to deliver an annual 400,000 ounces of gold, making it the biggest producing underground gold mine in the US.

Preparing to get the gold out is not easy. Unlike South Africa's deep gold mines, Meikle does not get hotter the deeper you go. The heat is constant. Whenever rock is broken, heat is released.



The making of a goldmine



Source: Barrick Gold

ability to work on the deposit. Leading the Barrick team was Mr Louis Dionne, vice-president of Canadian operations, chosen because of his experience in Canada,

Rio Algom to raise output in Chile

By Bernard Simon in Toronto

Canada's Rio Algom plans to boost output at its Cerro Colorado copper mine in northern Chile by almost 70 per cent, at a cost of US\$198m.

The project is due for completion by mid-1998, raising annual refined copper production to 250m lbs in 1999, from 130m lbs now.

Reserves at the expanded rate will be sufficient for about 20 years of production, and the expansion will lower average cash costs to 48 cents a pound from 53 cents, in 1996 dollar terms.

Cerro Colorado, which came on stream in mid-1994, completed a 50 per cent expansion late last year. The mine, located 130km inland in the Atacama desert, produces cathode copper using a pioneering bacterial and chemical leaching process which is followed by solvent extraction.

The mine's operating profit reached C\$37.4m (US\$27.8m) in the first half of this year, from revenues of C\$90.5m.

Separately, Cominco, the Vancouver-based metals group, said it planned to expand zinc mining projects in Alaska and Peru using the proceeds from the sale of its stake in Aur Resources, the Canadian copper producer.

It raised about C\$35m from the sale of less than 10 per cent of Aur's shares. Cominco, which accounts for about 10 per cent of world zinc output and 6 per cent of lead, is in the process of expanding its big Red Dog mine in Alaska.

It is also expected to enlarge its 82 per cent-owned Cajamarquilla zinc refinery in Peru to an annual capacity of about 230,000 tonnes.

Wave of selling lifts hopes of less turmoil in copper tomorrow

MARKETS REPORT

By Kenneth Gooding and Robert Corzine

On the London Metal Exchange yesterday a wave of selling forced down copper prices, raising hopes that market turmoil forecast tomorrow - when dealers must declare whether they want to exercise options - is less likely.

The downward pressure was helped by suggestions that LME stocks will show another rise of between 3,000 and 4,000 tonnes when the exchange reveals the latest statistics this morning.

Nevertheless, traders said the market remained critically short of physical copper and extremely volatile. There was still a chance the price would jump in hectic options activity.

Copper for delivery in three months ended \$56 a tonne below Friday's close, at \$3,187. The premium for copper for immediate delivery compared with three-month metal eased from \$245 a tonne but was still high at \$185.

Selling by investment funds pushed platinum to a three-year low of \$573.75 at the afternoon high in London. Gold closed down 45 cents an ounce at \$371.05.

Oil prices rallied in late London trading after a weak opening, on claims that Iraq has signed its first contracts for the sale of crude oil under the United Nations oil-for-food plan.

The price of benchmark Brent Blend for January delivery jumped to around \$23.20 a barrel on Monday evening, almost 40 cents up on Friday's close. Refined products also benefited from steady or firmer prices.

Crude and refined product prices on the Nymex also rose, although activity was modest on the first trading day after the long Thanksgiving weekend.

COMMODITIES PRICES

Table with columns for 'BASE METALS', 'LONDON METAL EXCHANGE', and 'PRECIOUS METALS CONTINUED'. It lists prices for various metals like Gold, Silver, and Platinum.

Table with columns for 'GRAINS AND OIL SEEDS' and 'SOFTS'. It lists prices for wheat, corn, soybeans, and other grains.

Table with columns for 'MEAT AND LIVESTOCK' and 'LONDON TRADED OPTIONS'. It lists prices for live cattle, hogs, and various options.

JOTTER PAD advertisement featuring a crossword puzzle grid and promotional text for 'Siddhant'.

PRECIOUS METALS

Table listing prices for various precious metals including Gold, Silver, and Platinum.

ENERGY

Table listing prices for energy commodities such as Crude Oil, Heating Oil, and Natural Gas.

INDICES

Table listing various market indices including the S&P 500, Nikkei, and others.

CROSSWORD

Crossword puzzle grid with clues for 'ACROSS' and 'DOWN'.

PRECIOUS METALS

Table listing prices for various precious metals including Gold, Silver, and Platinum.

FUTURES DATA

Table listing futures data for various commodities like Wheat, Corn, and Soybeans.

INDICES

Table listing various market indices including the S&P 500, Nikkei, and others.

ACROSS

- List of crossword clues for the 'ACROSS' section, including '6 This is it (9)', '9 Game birds brought to book (5)', etc.

DOWN

- List of crossword clues for the 'DOWN' section, including '1 Lie about one's moral strength (6)', '2 Eg I across, 6 (9)', etc.

JAVICO LTD

FT MANAGED FUNDS SERVICE

Offshore Insurance and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

Main table containing fund names, prices, and performance metrics. Includes columns for fund name, price, and various performance indicators.

Handwritten text in a box at the top of the page.

Mikimoto advertisement featuring a diamond necklace and contact information: 179 New Bond Street, London W1T 3PD, Tel: 0171 629 3300.

OTHER OFFSHORE FUNDS

MANAGED FUNDS NOTES
This section provides detailed information regarding the funds, including their objectives, risks, and performance metrics.

هلكتها من الاصل

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Change.

LIFE ASSURANCE - Cont.

Table listing life assurance companies with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for Name, Price, and % Change.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies with columns for Name, Price, and % Change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and % Change.

PROPERTY

Table listing property companies with columns for Name, Price, and % Change.

PROPERTY - Cont.

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and % Change.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

TEXTILES & APPAREL - Cont.

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

TEXTILES & APPAREL - Cont.

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and % Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and % Change.

WATER

Table listing water companies with columns for Name, Price, and % Change.

AIM

Table listing companies on the Alternative Investment Market (AIM) with columns for Name, Price, and % Change.

AIM - Cont.

Table listing AIM companies with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service: Prices for the London Share Service are delivered by direct, part of financial Times Information. Company classifications are based on those used for the FTSE Actuaries Share Index.

Advertisement for MAFIN & X LTD. Text: 'WHAT WILL YOU BE PUTTING ON YOUR CARDS THIS CHRISTMAS? RATHER DEPENDS ON YOUR CREDIT LIMIT.'

LONDON STOCK EXCHANGE

Shares still manacled by sterling's strength

MARKETS REPORT
By Steve Thompson,
UK Stock Market Editor

A fresh burst of strength in sterling, much of which derived from a growing conviction that UK interest rates will be lifted soon, proved an effective deterrent to buyers of UK equities.

the Dow Jones Industrial Average sliding more than 40 points in early trading. By the close, the FTSE 100 index had recouped some of its earlier losses but nevertheless was 18.5 lower at 4,038.5.

the interest rate fears, which are sure to continue until the December 11 monetary policy meeting between Mr Kenneth Clarke, the chancellor and Mr Eddie George, governor of the Bank of England.

business on Thursday and Friday of last week, looked almost certain to extend that trend to a third consecutive session. At the 9pm count, turnover came out at a lowly 553.5m shares.

pointing out that "of the 102 general industrial stocks in the FTSE 350, 90 have underperformed in the last month."



Table with columns: Index, Change, % Change, etc. Includes FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, FTSE All-Share yield, Best performing sectors, Worst performing sectors.

Racal warns on profits

By Joel Kibazo and Peter John

News of a profits warning from Racal Electronics, just three days before it was set to announce interim figures, hit the market like a bombshell and sent the company's shares plunging.

having fallen more than 18 per cent. They closed 50 off at 225p, with volume of 7.8m making it the most heavily traded stock in the FTSE 250.

even though some specialists believe the rating is now becoming demanding. Media stocks took a hit as one of market's highly-rated sector teams produced research arguing that the good times might be over.

interim figures at the top end of market expectations. The shares put on 22 to 66p and helped boost several other stocks in the sector.

sistent bid speculation. AIM stock ClubPartners fell 6 to 74p on news it had received approaches which may result in an offer at a discount to the market price.

FUTURES AND OPTIONS

Table with columns: Index, Open, Settle, Change, High, Low, Est. Vol, Open Int. Includes FTSE 100 INDEX FUTURES, FTSE 250 INDEX FUTURES, FTSE 100 INDEX OPTION, EURO-STYLE FTSE 100 INDEX OPTION.

LONDON RECENT ISSUES: EQUITIES

Table with columns: Issue, Price, % Change, etc. Lists various companies like BP, Shell, British Airways, etc.

FT GOLD MINES INDEX

Table with columns: Index, % Change, etc. Shows FT Gold Mines Index performance.

FTSE Actuaries Share Indices

Table with columns: Index, % Change, etc. Lists various FTSE Actuaries Share Indices.

FTSE Actuaries Industry Sectors

Table with columns: Sector, % Change, etc. Lists various industry sectors like MINERAL EXTRACTIONS, ALCOHOLIC BEVERAGES, etc.

Hourly movements

Table with columns: Index, Open, 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, High/Low/Day/Week.

FTSE 350 Industry baskets

Table with columns: Basket, % Change, etc. Lists various industry baskets like Big & Chisbon, Pharmaceuticals, etc.

For further information on the FTSE Actuaries Share Indices please contact FTSE International on 0171 448 1810.

FTSE INTERNATIONAL logo and contact information.

FT 30 INDEX

Table with columns: Index, % Change, etc. Shows FT 30 Index performance.

SEAD bargains

Table with columns: Index, % Change, etc. Shows SEAD bargains performance.

FTSE AIM

Table with columns: Index, % Change, etc. Shows FTSE AIM performance.

London market data

Table with columns: Index, % Change, etc. Shows London market data.

Shares and index

Table with columns: Index, % Change, etc. Shows Shares and index performance.

FTSE 100

Table with columns: Index, % Change, etc. Shows FTSE 100 performance.

FTSE 250

Table with columns: Index, % Change, etc. Shows FTSE 250 performance.

FTSE 350

Table with columns: Index, % Change, etc. Shows FTSE 350 performance.

FTSE All-Share

Table with columns: Index, % Change, etc. Shows FTSE All-Share performance.

FTSE All-Share yield

Table with columns: Index, % Change, etc. Shows FTSE All-Share yield.

Best performing sectors

Table with columns: Sector, % Change, etc. Lists best performing sectors.

Worst performing sectors

Table with columns: Sector, % Change, etc. Lists worst performing sectors.

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge, particularly in the fields of industrial policy, third world development and the environment.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break.

In this, the sixth year of the prize, the theme is: "Home Truths from Abroad": A policy idea from outside the UK for the next British Prime Minister. The 1997 prize will be worth not less than £3,000.

Applicants, aged over 21, of any nationality, should submit a typed entry of up to 800 words in English, together with a brief c.v. and a proposal outlining how the award would be used to explore the theme further. Please keep David Thomas's interests in mind when writing both the entry and the proposal.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 5 1997

APPLICATIONS TO: ROBIN PAULEY, MANAGING EDITOR THE FINANCIAL TIMES (Dept DTP) NUMBER ONE SOUTHWARK BRIDGE LONDON SE1 9HL

JAVICO 1550

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including indices and individual stocks.

GERMANY (Dec 2 / Fri)

Table of stock market data for Germany.

FRANCE (Dec 2 / Fri)

Table of stock market data for France.

NETHERLANDS (Dec 2 / Fri)

Table of stock market data for Netherlands.

SPAIN (Dec 2 / Fri)

Table of stock market data for Spain.

ITALY (Dec 2 / Fri)

Table of stock market data for Italy.

Table of stock market data for other European countries.

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Advertisement for Rockwell technology, featuring the text 'Rockwell's advanced technology is helping railroads improve performance and promote safety.' and the Rockwell logo.

INDICES

Table of various stock indices and their performance.

US INDICES

Table of US stock indices and their performance.

ASIA

Table of Asian stock market data.

AFRICA

Table of African stock market data.

AMERICA

Table of American stock market data.

REDEX FUTURES

Table of Redex futures market data.

WORLD

Table of world stock market data.

ASIA

Table of Asian stock market data.

AMERICA

Table of American stock market data.

AMERICA

Table of American stock market data.

Small print and legal notices at the bottom of the page.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock name, price, change, and volume. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Hewlett-Packard featuring the text 'Reach for it. If the business decisions are yours, the computer system should be ours.' and the HP logo.

Handwritten text: 'CALICO L&S'

Advertisement for Luxem with the brand name 'Luxem' written in a stylized font.

السوق المالية

4 pm close December 2

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page' and 'FT Free Annual Reports Service'.

Table of NYSE stock prices continuing from the previous page, listing various companies and their market data.

Table of NYSE stock prices continuing from the previous page, listing various companies and their market data.

NASDAQ NATIONAL MARKET

4 pm close December 2

Table of NASDAQ National Market stock prices, listing various companies and their market data.

AMEX PRICES

4 pm close December 2

Table of AMEX stock prices, listing various companies and their market data.

Table of AMEX stock prices continuing from the previous page, listing various companies and their market data.

Table of AMEX stock prices continuing from the previous page, listing various companies and their market data.

Advertisement for Luxembourg. Text: 'Have your FT hand delivered in Luxembourg. Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for subscribers throughout the Grand Duchy of Luxembourg. Please call +32 2 548 95 50 for more information. Financial Times. World Business Newspaper.'

Table of AMEX stock prices continuing from the previous page, listing various companies and their market data.

US leaders retreat on profit-taking More new highs, but carmakers displease

US blue chips retreated slightly from their recent highs in early trading but smaller capitalisation stocks posted gains, led by the technology sector, writes John Authers in New York.

The Dow Jones Industrial Average of 30 large stocks slipped back below the 5,500 mark, standing at 5,482.57 at the end of the morning.

Several indicators, including the latest National Association of Purchasing Management index, construction spending figures, and anecdotal evidence of heavy spending in the Thanksgiving weekend sales, suggested that the economy was growing slightly faster than forecast.

But these figures were not worrying enough to stimulate significant selling, with analysts saying that they were consistent with non-inflationary growth.

There was little corporate news to push the market in the aftermath of the Thanksgiving holiday, and there were few wide moves. The biggest exception was America Online, the largest US internet provider, which

Caracas shows signs of life

Having steadfastly marked time on Friday, CARACAS showed signs of life. At mid-session, the IBC index had nudged up a gain of 20.49 to 6,168.63 to underpin talk of a year-end rally.

MEXICO CITY continued to move higher but the pace was pedestrian. The retail sector attracted buyers but

overall volumes were described as very thin. At mid-session, the IPC index was up 0.54 at 3,281.15.

SAO PAULO made modest progress, the Bovespa index adding 1.3 to 66,647 at mid-session. Banepa, the state bank which surged almost 25 per cent on Friday, was little changed at 6.00 reais.

EUROPE

Carmakers, currencies and a volatile US equity market gave bourses a day of dismay in some quarters and happy affluence in others.

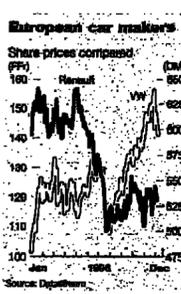
Among automotive industry leaders, Volkswagen took another tumble on the ongoing legal dispute with General Motors of the US, following Friday's resignation of Mr José Ignacio López, the group's former purchasing manager and a former GM employee; Renault, also weak, reacted to a drop in French car sales for November; and Volvo failed to respond to a 35 per cent jump in Swedish registrations.

However, Friday's strength on Wall Street, combined with another climb in the dollar, gave broad markets a good start. Seven reached new all-time highs although the Dow, by the late American morning, had recovered only a part of its early, near-30 point drop.

FRANKFURT peaked again but only just. The Dax index traded in a narrow range and in this volume, closing 4.62 higher at 2,853.46.

Turnover fell from DM13.8bn to DM9.2bn but, within that, business in VW moved up from DM897m to DM1.57bn.

Elsewhere, key cyclical rose on the dollar. Degussa



European car makers' share prices compared to Renault and VW from Jan to Dec 1996.

put on DM16 at DM63.05 on an upbeat view of 1996-97 prospects. Bankgesellschaft Berlin, which hit a 1996 low last Friday after a one-off provision for credit risks, recovered DM2.30 or 13.5 per cent to DM27.80 as BHF Bank moved from "hold" to "buy" on the stock.

PARIS edged ahead in spite of a sharp fall for the index heavyweight, Renault, which lost more than 3 per cent on news of weak car demand in France.

French car registrations in November fell 21.7 per cent. Traders had been braced for bad news but the November outturn was worse than expected.

Sentiment was aided by talk of export growth following another bad day for the franc, but this was not enough to stop a significant wave of selling. The shares ended FF4.10 lower at FF119.90.

Peugeot, which does not have Renault's exposure to the loss-making truck market, proved more resilient, dipping FF4 to FF698. Michelin, the tyre maker, actually gained ground, improving FF3.50 to FF271.40.

Up FF31 on Friday, Saint Louis added a further FF6 to FF1,390 on the sale of a 34.5 per cent stake in Panzania, a pasta offshoot. Dan-

FTSE Actuaries Share Indices

Table with columns: Daily changes, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FTSE 100, FTSE 200, FTSE 250, FTSE 350, FTSE 400, FTSE 450, FTSE 500, FTSE 550, FTSE 600, FTSE 650, FTSE 700, FTSE 750, FTSE 800, FTSE 850, FTSE 900, FTSE 950, FTSE 1000.

one, the buyer, eased FF4 to FF765.

Total put on FF6.90 to FF244.60 ahead of tomorrow's press conference.

Salomon, the sports equipment maker, tumbled FF22.40 to FF437.80 after press interviews about its recent restructuring, and a potentially profitable aftermath.

Trailing far much of the session, the CAC 40 finally closed at a new high for the year of 2,318.63, up 2.97.

Other all time highs included: STOCKHOLM, where the Allsvärden general index rose just 2.1 to 2,314.4. Strength in the drugs company, Astra, and a 2.1 per cent gain in the forestry sector offset weakness in Ericsson, SKR1.50 lower at SKR205.50, and in Volvo, SKR1 lower at SKR146.50 - although Sweden's official statistics bureau said that the country's new car registrations rose by 35 per cent in November,

ale producer, Elkem, to NKr105.50 following upward adjustments in several analysts' recommendations, and which saw Norsk Hydro NKr4.50 higher at NKr328 as the total index peaked 10.10 higher at 509.68.

ISTANBUL, at a sixth consecutive record high of 52,194.21, up 375.30.

AMSTERDAM traded narrowly for most of the day with investors sidelined as they watched developments in the dollar and on Wall Street. The AEX index ended 0.92 at 627.54.

Internationals reflected the mixed overall trend. KLM added 20 cents to FF44.70. Philips came off 80 cents to FF69.90.

Beter Bed, the bedding retailer, made a steady debut, moving up to FF30.60 from a flotation price of FF28.

ZURICH reacted to the weekend restructuring in the Swiss utility sector with Electrowatt down SF57 or 7 per cent at SF498 and Motor Columbus by SF210 or 7.7 per cent at SF2,620, following disappointment that the two had not been merged into a bigger energy group. The SMI index fell 26.5 to 3,874.0.

Written and edited by William Cochrane, Michael Morgan and Jeffrey Brown

Tokyo off 1.6% as long positions are unwound

reports that Japan's Posts and Telecommunications Ministry is close to finalising its plan to split the country's largest telecommunications carrier into separate units including long-distance services and regional providers. But the issue ended Y1,000 lower at Y81,000 after hitting an intra-day high of Y819,000. Other telecoms also declined, with DDI down Y10,000 to Y806,000 and Japan Telecom by Y10,000 to Y2.7m.

Construction companies continued to suffer from concerns about their financial health, particularly medium-sized general contractors such as Sata Construction, which fell Y25 to Y485.

In Osaka, the OSE average fell 238.57 to 21,141.30 in volume of 53.3m shares.

HONG KONG got a lift from Friday's rise in US long bonds, with the Hang Seng index gaining 123.63 at 13,517.66 in turnover of HK\$7.38bn. Property stocks continued to gain, with Henderson Land putting on HK\$1.75 at HK\$79.50 and Cheung Kong HK\$1.50 at HK\$69.50.

There was vocal support for Chinese companies, with the return of Hong Kong to China in mid-1997 increasingly seen as an asset.

However, H-shares, or Hong Kong quoted shares in Chinese stocks, were largely unchanged. In China itself, SHENZHEN B shares soared 10.5 per cent to a 1996 closing high in heavy trading. The B index, formally

restricted to foreign shareholders, closed 14.97 higher at 157.68, up 78 per cent since November 14, as turnover climbed from HK\$349m to HK\$644.2m.

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domestically oriented A share index surged 108.009 or 9.5 per cent to 1,194,090 - due, said brokers, to an inflow of funds from Shenzhen.

BOMBAY gave up early gains to finish with the BSE index down 39.07 or 1.26 per cent at 2,851.43. New regulations on short selling, which take effect this week, were said to have sparked the shakeout.

Traders were hard hit, partly by worries about a prolonged economic slowdown. Bajaj Auto fell Rs110 to Rs735 and Telco Rs2.60 to Rs294.

SHANGHAI took heart, with the B share index climbing 2.693 or 5 per cent to a year's high of 56.114. The switch here was that the

The 100-share index fell 21.83 or 1.5 per cent to 1,484.50.

TAIPEI extended Saturday's 0.9 per cent recovery to an annual high of 6,982.81.

Buying focused on stocks related to the Formosa group, the big conglomerate. Nan Ya Plastics advanced by the daily 7 per cent limit to T\$69. Formosa Taffeta and Formosa Plastics were both limit up at T\$33.70 and T\$73 respectively.

BANGKOK closed lower in thin trade following the postponement of the November inflation data. The SET index declined for the third consecutive trading day, easing 5.34 to 920.83.

new cabinet at the weekend was given as the official reason for the delay to November inflation figures, initially scheduled for release yesterday.

WELLINGTON closed higher on lower money market rates and hopes that a new coalition government could shortly be agreed. The 40 capital index closed up 19.47 or 0.33 per cent at 2,367.89. NZ Telecom added 4 cents to NZ\$7.45 with 4.8m of its 6.8m shares traded.

DHAKA sank below 3,000 as it followed Sunday's 1.7 per cent fall with a drop of 3 per cent. The DSE index closed another 61.26 lower at 2,921.7 in turnover of Tk\$3m, on stop-loss, small investor selling.

MARKETS IN PERSPECTIVE

Table with columns: % change in local currency, % change sterling, % change US\$. Rows include Austria, Belgium, Denmark, Finland, France, Germany, Greece, Italy, Netherlands, Norway, Spain, Sweden, Switzerland, UK, EUROPE, Australia, Hong Kong, Japan, Malaysia, New Zealand, Singapore, Canada, USA, Mexico, South Africa, WORLD INDEX.

Weak bullion slows Jo'burg

Shares in Johannesburg moved lower with a soft bullion price and disappointing trade figures keeping sentiment on a tight rein. The overall index ended off 4.7 at 6,709.2. Industrials dipped 4.7 to 7,992.8 and golds 0.7 to 1,523.4.

Advertisement for Merck featuring a globe and text: 'Business continues favorable', 'Merck Group sales during the first nine months of financial 1996 rose to DEM 5.2 billion', 'Our clients', 'Laboratory', 'Pharmaceuticals', 'Socially Chemicals', 'Outlook', 'Should you have any questions, please do not hesitate to contact:'. Includes a signature 'JAVICO 1996' and the Merck logo.

FTSE ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, US Dollar, Day's Sterling Index, Friday November 29 1996, Thursday November 28 1996, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Brazil, Canada, Denmark, France, Germany, Hong Kong, India, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Philippines, Singapore, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom, USA, Americas, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. UK, World Ex. Japan, The World Index.

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INTERNATIONAL PROJECT FINANCE

In the past three years the scale and number of infrastructure projects worldwide have increased sharply.

Richard Lapper reports

Risks grow as market expands

Deregulation, privatisation and rapid economic growth in the developing world are driving activity in the international project finance market to new heights. Banks are lending money for an increasing range of power, transport and infrastructure projects on a so-called non-recourse basis, which means that in the event of a default, they have no claims other than on the assets of the project itself.

At the same time, project developers and sponsors are becoming less dependent on the syndicated loans and export finance facilities which once underpinned the market, and are turning to a much broader range of local and international banking and capital markets for financing.

Recent growth has been sharp. "In the past three years the scale and number of infrastructure projects worldwide have doubled each year," says Geoff Haley, partner and head of infrastructure at SJ Berwin, the London law firm. According to IFR Project Finance International, a specialist publication, the value of loans and bonds raised for projects and not backed by official guarantees rose by 63 per cent to \$17.1bn in 1995, compared to \$10.7bn in 1994.

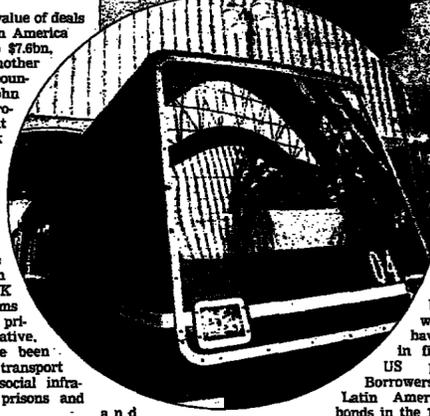
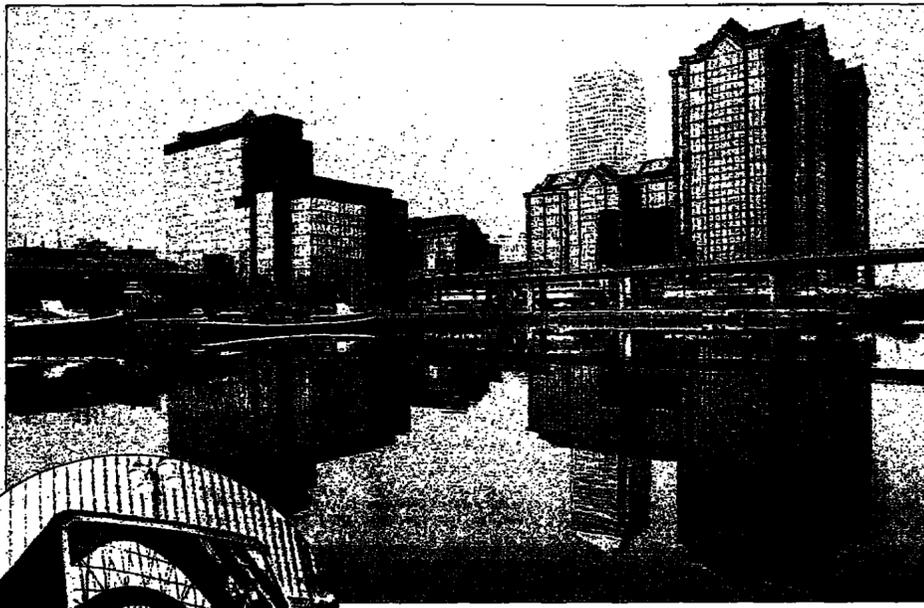
The main driving force for these developments has come from Asia, where very rapid economic growth is putting the existing power and transport infrastructure under intense strain. IFR's figures show that in 1995 the value of project deals in Asia, including Australasia, jumped by

more than 100 per cent to \$9.3bn, with more than \$2bn of loans for Indonesia and more than \$1bn in the Philippines.

Elsewhere, the value of deals in the US and Latin America rose from \$2.9bn to \$7.6bn, with Colombia another popular developing country market. John Watkins, head of project finance at Japan's Sanwa Bank in London, points to "significant additional activity" in the power and telecoms sector this year in Asia, especially in Indonesia and Thailand. The pace has also been picking up in the UK where, under the terms of the government's private finance initiative, private funds have been raised to finance transport developments and social infrastructure such as prisons and hospitals.

New capital has come in part from the syndicated loan market. With competition compressing margins on conventional lending business, a growing number of banks has been attracted by the somewhat fatter margins available from project financing. On some facilities, as many as 100 banks are participating. Developers have also been turning to the bond markets to raise funds.

Worldwide, interest rates are still low by historic standards



Docklands Light Railway: the City Greenwich Lewisham rail link has been partially funded by a project finance bond

railway development in London.

A number of non-US issuers have raised bonds on the US bond market, where investors have some experience in financing domestic US power projects.

Borrowers from Asia and Latin America have issued bonds in the 144a market in the US for so-called qualified institutional investors. For example, earlier this year the company building the new El Dorado airport in Bogota, Colombia, raised \$116m with a 15-year bond secured against revenues from landing fees.

Standard & Poor's, the international credit rating agency, said in July that the portfolio of rated debt raised to fund projects has grown from \$11.5bn in July 1995 to \$16bn in June this year, with most of the growth occurring in

Asia and Latin America. S&P estimated that an additional \$5bn of project debt could be rated before the end of this year.

At the same time, a wider range of borrowers has come to the private debt market. This August, for example, the Chinese coastal city of Zhuhai raised \$200m through a private placement backed by revenues from a municipal highway.

Investors have also backed a number of funds set up to provide equity financing for selected projects.

An important related change is that the public sector, in the form of the government-owned export credit agencies and the multilateral banks, have begun to play a more flexible role. Over the past two to three years ECAs have begun to provide backing to non-recourse financed projects, often through the provision of political risk insurance. The multilaterals, particularly the World Bank and the International Finance Corporation, its private sector

funding arm, frequently lend to or invest in projects alongside private groups. Additionally, private sector insurance groups are also providing longer-term political risk insurance, with some prepared to consider cover for more than five years.

"Ten years ago it was basically the syndicated loan market and sometimes export credit played a role," says Kevin Files, head of project finance at HSBC Investment Bank in London. "Now, for every large deal a wide range of options is considered. The decision-making process has changed from fitting the project to the bank market, to seeing which of the range of financing markets is suitable for the project."

With more capital available developers and their financial backers are able to consider much bigger financings. The size of individual projects has been steadily rising with power, mining and transport projects frequently exceeding \$1bn. Mr Files

says that because there is more capacity in the market "you can do bigger deals. We would be comfortable with handling a financing of several billion dollars provided we thought we could access a broad range of lenders and investors".

The broader range of financing means that risk is spread more widely, but project sponsors and their backers argue that they are also becoming better at managing risks. Pointing to the emergence of facilities management businesses, advisers say the private sector is now more capable of assessing and identifying risks. "In the past a lot of these risks were hidden in the public sector," argues Mr Haley at SJ Berwin. "Now risks can be properly assessed and priced."

"We are finding that more and more of our work involves identifying risks and advising on their allocation rather than on producing plain vanilla documentation," adds Peter Gray, project partner at Linklaters and Paine, another London law firm.

However, this increased sophistication could well be put to the test as the market continues to grow. For one thing, rates on project finance loans are falling, partly in line with broader market trends, and conditions are becoming easier for some borrowers. Yet, at the same time risks are growing in some areas.

In a recent report Standard & Poor's warned that the declining cost of power, as a result of electricity deregulation and technological change, is testing the commercial viability of some projects. "Projects which made sense based on flat or slowly rising price assumptions are coming under rising pressure as power costs decline for both capacity and energy," says William Chew, analyst at S&P.

Sovereign risks are as big as ever. This is illustrated by last year's controversy surrounding the \$2bn-plus Dhabol power project in India, which was halted by the Bharatiya Janata party-Shiv Sena government of Maharashtra well into the first phase of construction. But even in the developed markets regulatory or legal changes can present operators and banks with problems. In the US, for example, contracts signed by developers have come under legal challenge in the courts. As Mr Chew points out: "Political risk is not confined to emerging markets."

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Entrepreneurial skills needed

Progress may be uneven but privately-financed infrastructure looks here to stay

The entrepreneurial skills that built and financed 17th century canals and bridges in France and railways in 19th century Britain are needed again as Europe seeks to tap private sector investment to modernise its transport, energy, telecommunication and water systems.

Central and regional governments in western Europe lack the funds to finance large-scale capital investment and maintain essential services and social security payments.

Efforts to satisfy the criteria for economic and monetary union under the Maastricht treaty can only restrict further the availability of public funds to pay for new infrastructure.

In central and eastern Europe, economies emerging from state control also lack the strength to re-invest in infrastructure suffering from decades of neglect and bad management.

The private sector provides an alternative source of finance but can prove difficult to tap given the conflicting needs of the state to provide low cost universal services and of business to generate an acceptable financial return.

Britain through the privatisation of its power, water, telecommunications and railway systems is providing a lead.

Stephen Uhlig, director of Deutsche Morgan Grenfell, which has provided project finance for several privately-financed European infrastructure projects, says: "It has been easier to attract private investment for energy and telecommunication projects, where there is an established world market for private sector capital investment, than for roads and railways."

"Financial and political imperatives can conflict on transport projects making them much more difficult to

fund by the private sector." Banks and equity investors it seems are happier to risk capital in power stations which sell energy under predetermined agreements to the state, or direct to international manufacturing companies.

The risk of volatile demand and tariff movements are reduced and returns look more attractive when payments are made in hard currency by an established tied international user.

Deutsche was a co-arranger this spring of a L731.8bn syndicated loan for a 350MW gas-fired combined cycle power station at Rosignano in Tuscany. The plant

Global lead arranger loans by sector (1995)

Sector	\$m
Power	5,742
Telecoms	5,482
Oil and gas	2,389
Infrastructure	1,982
Industrial	1,490
Mining	1,137
Petrochemicals	923
Leisure	734
Others	617

Source: FIT Project Finance International

will provide about 1 per cent of Italy's electricity production generating some 400 tonnes of steam per hour which will be used to increase soda ash production at Solvay & Cie's Rosignano plant.

Tractebel the private Belgian power producer is talking most of the equity stake in the project through Powerfin, its 80 per cent-owned subsidiary.

Liberalisation of European mobile telephone networks has also attracted a growing number of investors willing to provide project finance. Deutsche earlier this year arranged a DM2.7bn funding for E-Plus Mobilfunk, Germany's third largest digital mobile phone network in which German industrial groups Veba and Thyssen each own 30.18 per cent, Bell South 22.5 per cent and Vodafone 17.2 per cent.

Sanwa Bank has also provided project finance for European power and tele-

communications developments. It was a member of the E-Plus banking syndicate and was part of the L1,800bn financing of Mobile Omnitel in Italy, which last year started competing with the state-controlled Telecom Italia Mobile.

John Watkins, head of project at Sanwa's London office, says: "There are almost no European countries where there is not at least one private sector mobile phone company. Private investment in the power sector, outside of the UK, is most advanced in southern European countries like Spain, Portugal and Italy. The state by comparison is entrenched in the French power sector although there are a few signs of some possible future liberalisation in Germany."

Sanwa was among a number of banks which this autumn provided \$500m for a combined cycle gas power project at Tapeda in Portugal to be operated under a 30-year concession by Powergen, the UK operator.

It also was part of a syndicate of banks providing project finance for the Pta12bn Elco Gas integrated coal gasification power station in central Spain in which the private investors are National Power of the UK, RWE of Germany, EDF of France and ENE and Iberdrola of Spain.

Transport projects are much more difficult to finance. Many Europeans are unaccustomed to being charged to use a road. Politicians remain reluctant to court unpopularity by introducing road tolls.

Countries where motorway tolls are levied have been unable to levy charges which would generate an acceptable return to lenders and investors.

Toll tariffs are established under government price controlling powers in France. The country was forced to renationalise three out of four private finance operators following the oil price rise in the early 1970s. Currently, the only survivor, operates under a guarantee that the government will reimburse lenders if it fails.

The Spanish government similarly was forced to step in to rescue privately-financed motorway operators. European railways, even more than roads, remain part of an entrenched state financing and operating structure.

The UK, which already has privatised much of the old British Rail network, is a front runner in this sector. Public money also has been made available to augment private investment for the much needed £3bn Channel Tunnel Rail Link.

Federal Trust, a London-based think tank, which this autumn published a report, Private Partnerships and Public Networks in Europe, argues that many of the ambitious road and rail schemes planned under the European Commissions Trans European Networks (TENs) programme will need some form of public finance if they are to be viable.

It recommends the establishment of a European Infrastructure Agency to co-ordinate the efforts of the European Commission, European Investment Bank, the European Bank for Reconstruction and Development (EBRD) and other member government agencies to support private sector initiatives and reduce costly planning delays.

EBRD played an important role in the financing by the private sector of the upgrading of the M1/M15 motorway link between Budapest, Vienna and Bratislava. Deutsche Bank advised the government on the financing for eastern Europe's first private sector toll motorway.

British experiments with Design Build Finance Operate (DBFO) roads, whereby the state pays a shadow toll on the number of vehicles using a stretch of motorway, is also exciting interest in a number of continental European countries.

Finland is currently considering a DBFO format for a 60km privately-financed road between Helsinki and Lahti. Portugal and Spain also are pondering DBFO solutions.

Progress may be uneven but privately-financed infrastructure looks here to stay.

Latin America: by Stephen Fidler

Opportunities abound

Despite constraints, the market is willing to accept bigger deals than before

Project finance opportunities in Latin America are expanding rapidly, but the number of completed projects is growing much more slowly. The reason is largely that the region is still considered riskier than most other parts of the world.

Only Chile and Colombia are still considered investment grade risks by the main US rating agencies. Outside these two countries, the possibility of finding finance from the international capital markets is limited and most projects must rely on banks, which can afford to be selective.

"People don't forget that Latin America was the home of the two past crises in the emerging markets: the debt problems of the 1980s and last year's Mexico crisis. It means investors see larger risk in Latin America than in Asia, which shows up in differences in pricing," says Oscar Manero, executive director of SBC Warburg in New York.

Nonetheless, yields on the more popular projects in Latin America have declined significantly in recent years with Chile taking the lead. Project finance paper from this country is so scarce that although single-A rated, debt can be raised at levels approaching a better double-A credit in the US, he says.

The general view of the area means that long-term debt is still a rarity. However, says Kathy Tucker, managing director in charge of project finance in Latin America at Chase Manhattan in New York: "The trend in Latin America has been to accept increasingly longer tenor and new benchmarks are constantly being set."

This has meant, for example, 10-year debt part financed the El Abra copper mining project in Chile last year, and an 18-year tenor was agreed on debt for the Petropower project in Chile

this year. In Colombia, the Ocaña oil pipeline project included 10-year debt. "Prior to these, seven years was about the limit," she says.

The absence of regional capital markets to fund the local currency portions of projects is also a constraint. Only Chile again, with its well developed pension funds, has the ability to do this. On the other hand, says Richard Edwards, head of global project finance and advisory at Chase Manhattan, "equity is generally easier to locate than debt".

The Mexico crisis and the failure of some privately-funded projects there - in particular toll roads - have

made banks more selective, too, about the type of business they are willing to finance. With Latin America's infrastructure needs estimated by the World Bank at something like \$20bn a year, this suggests that the public sector - in the guise either of national governments, export credit agencies or the multilateral lending agencies such as the World Bank, its International Finance Corporation subsidiary, and the Inter-American Development Bank - will still be needed in many infrastructure projects, for example to cover the political risk of projects.

While private financiers generally praise the multilateral agencies for their willingness to consider new approaches, there is still frustration at the bureaucratic processes which slow down project approvals.

The experience of the Mex-

ican toll roads and of other project financings has encouraged bankers to fight shy, even more than before, of any project they see as having a "social" dimension or projects where potential consumers have a "free" alternative. The peso devaluation also provided a timely reminder of currency risks. "We are not going to build many bridges any more," said one banker. Many banks have also put water and sewerage projects off limits for the same reasons.

Fortunately, every bank's definition of what constitutes a "social" project is slightly different. The lessons of Mexico have allowed

breakthrough, given that Aguatia is a so-called merchant plant that would not supply electricity under contract but instead would feed the grid at the prevailing market price. "Not even in the US have you been able to structure a financing of merchant plants," said Mr Manero. But if a way can be found, it would have important implications for other countries such as Chile, Colombia and Argentina, where "spot" markets in electricity are being developed.

A long-awaited Mexican power financing - Samalayuca II - finally emerged this year, after a four-year delay, though only with an extensive public sector contribution, including from the US Exim Bank. Mexico continues to be a frustrating market for bankers.

Meanwhile, other more traditional areas for project financing are also growing in importance. The liberalisation of mining codes across the region to encourage private sector investment has brought a rapid expansion in mining investment.

In all these areas, the attitude of governments remains crucial. The difficulty of financing the Samalayuca power plant was multiplied by the fact that the feedstock was being supplied by a monopolistic state-owned company, Pemex, and the electricity being bought by a monopolistic state-owned company, the electricity monopoly CFE. In Brazil, where state and federal governments are undertaking an important utility privatisation effort, bankers remain cautious because of a lack of clarity in the regulatory environment in which the new privately-operated companies will operate. Despite such constraints, the market is willing to accept bigger deals. And although the popularity of the region is still partly linked to the current plentiful supply of liquidity in the US and elsewhere in the industrialised world, most bankers expect interest in project finance in Latin America to survive the next rise in US interest rates.

Global lead arranger loans by country (1995)

Country	\$m	Country	\$m
United States	4,306	Canada	189
Australia	3,760	Hungary	181
United Kingdom	2,830	France	172
Indonesia	2,036	Kyrgyzstan	170
Colombia	1,657	Chile	167
Philippines	1,077	Poland	128
Hong Kong	954	Saudi Arabia	100
Singapore	840	Malaysia	97
Argentina	736	Venezuela	80
Others	720	Turkey	59
Netherlands	532	China	54
Germany	510	South Africa	50
Spain	368	Russia	38
Mexico	278	Costa Rica	23
Thailand	272	Norway	15
India	272	Chern	15
El Salvador	257	Czech republic	8
Sweden	255		

Source: FIT Project Finance International

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